

Notice of meeting and agenda

Culture and Communities Committee

10.00am Tuesday 14 November 2017

Dean of Guild Court Room, City Chambers, High Street, Edinburgh

This is a public meeting and members of the public are welcome to attend

Contacts

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1. Order of business

- 1.1 Including any notices of motion and any other items of business submitted as urgent for consideration at the meeting.

2. Declaration of interests

- 2.1 Members should declare any financial and non-financial interests they have in the items of business for consideration, identifying the relevant agenda item and the nature of their interest.

3. Deputations

- 3.1 If any

4. Minutes

- 4.1 Culture and Communities Committee of 12 September 2017 (circulated) – submitted for approval as a correct record.

5. Forward Planning

- 5.1 Culture and Communities Committee Key Decisions Forward Plan (circulated)
- 5.2 Rolling Actions Log (circulated)

6. Business Bulletin

- 6.1 Culture and Communities Committee Business Bulletin (circulated)

7. Presentations

- 7.1 Leith Creative – presentation by Morvern Cunningham and Duncan Bremner, Leith Creative
- 7.2 Creative Carbon Scotland – presentation by Ben Twist, Director of Creative Carbon Scotland

8. Executive Decisions

- 8.1 Locality Improvement Plans – report by Chief Executive (circulated)
- 8.2 Locality Committees (referral from Full Council) – report by the Executive Director of Place (circulated)
- 8.3 Festivals and Events Core Programme 2017/18 – report by the Executive Director of Place (circulated)
- 8.4 Third Party Cultural Grants Funding – Review Update – report by the Executive Director of Place (circulated)
- 8.5 Princes Street Gardens – 11th Century Swedish Runestone – report by the Executive Director of Place (circulated)

9. Routine Decisions

- 9.1 Antisocial Behaviour Strategy 2016-2019 – Update Report – report by the Head of Safer and Stronger Communities (circulated)

- 9.2 Partnership Performance Framework Update – April to July 2017 – report by the Head of Safer and Stronger Communities (circulated)
- 9.3 Council Companies – Edinburgh Leisure Annual Report 2016/17 – report by the Executive Director of Communities and Families (circulated)
- 9.4 Festival City Theatres Trust – Company Performance Report 2016/17 – report by the Executive Director of Place (circulated)

10. Motions

10.1 Motion by Councillor Scott Arthur

Recognises the significant impact domestic abuse in all its forms has on families and individuals.

Recognises the significant role Council Officers, Police Scotland and third sector groups play in protecting individuals from domestic abuse.

Notes that Edinburgh's Domestic Abuse Strategy and Improvement Plan has cross party support, and was developed following extensive consultation with staff, service providers and service users across the city, and taking account of national and international research and best practice.

Recognises that some abusers will continue to attempt to exert unwelcome power and influence over their victims even after the relationship has ended.

Congratulates Heather Nicol (a 15 year old Boroughmuir High School pupil) for her work in undertaking to raise awareness of domestic abuse and the legal means abusers use to hold power over their victims.

Acknowledges the support Ian Murray MP, Gordon MacDonald MSP and almost 500 other people have given to Heather Nicol's campaign to have the Scottish Government consider a risk based approach taken to reducing parental rights if there is a proven background of abuse.

Instructs the Convener to write to the relevant Minister of the Scottish Government to supply any evidence from Edinburgh that could help inform the aspirations of the campaign.

10.2 Motion by Councillor Hal Osler

Congratulates the East of Scotland U18 and U16 boys and girls hockey squads on four fantastic performances in the Notts Sport Inter District Hockey, 3 wins and a second place.

Council further notes the increase in the numbers of East of Scotland-based hockey players securing places at the Scotland Hockey U16/18 assessment days and trials and welcomes that this is higher than it has been in a number of years.

Council records its appreciation and thanks to the coaching squads and volunteers without whom this would not be possible.

Laurence Rockey

Head of Strategy and Insight

Committee Members

Councillors Wilson (Convener), Ian Campbell (Vice Convener), Brown, Kate Campbell, Doran, Graczyk, McNeese-Mechan, Miller, Mitchell, Osler, Staniforth

Information about the Culture and Communities Committee

The Culture and Communities Committee consists of 11 Councillors and is appointed by the City of Edinburgh Council. The Culture and Communities Committee usually meets every eight weeks.

The Culture and Communities Committee usually meets in the Dean of Guild Court Room in the City Chambers on the High Street in Edinburgh. There is a seated public gallery and the meeting is open to all members of the public.

Further information

If you have any questions about the agenda or meeting arrangements, please contact Ross Murray/Jamie Macrae, Committee Services, City of Edinburgh Council, Business Centre 2.1, Waverley Court, 4 East Market Street, Edinburgh EH8 8BG, Tel 0131 469 3870 / 0131 553 8242 email ross.murray@edinburgh.gov.uk / jamie.macrae@edinburgh.gov.uk.

A copy of the agenda and papers for this meeting will be available for inspection prior to the meeting at the main reception office, City Chambers, High Street, Edinburgh.

The agenda, minutes and public reports for this meeting and all the main Council committees can be viewed online by going to www.edinburgh.gov.uk/cpol.

Webcasting of Council meetings

Please note this meeting may be filmed for live and subsequent broadcast via the Council's internet site – at the start of the meeting the Convener will confirm if all or part of the meeting is being filmed.

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Generally the public seating areas will not be filmed. However, by entering the Council Chamber and using the public seating area, you are consenting to being filmed and to the use and storage of those images and sound recordings and any information pertaining to you contained in them for web casting and training purposes and for the purpose of keeping historical records and making those records available to the public.

Any information presented by you to the Council at a meeting, in a deputation or otherwise, in addition to forming part of a webcast that will be held as a historical record, will also be held and used by the Council in connection with the relevant matter until that matter is decided or otherwise resolved (including any potential appeals and other connected processes). Thereafter, that information will continue to be held as part of the historical record in accordance with the paragraphs above.

If you have any queries regarding this, and, in particular, if you believe that use and/or storage of any particular information would cause, or be likely to cause, substantial damage or distress to any individual, please contact Committee Services on 0131 529 4106 or committee.services@edinburgh.gov.uk.

Item 4.1 – Minutes

Culture and Communities Committee

10.00am, Tuesday 12 September 2017

Present

Councillors Wilson (Convener), Ian Campbell (Vice-Convener), Brown, Kate Campbell, Grazcyk, Griffiths (substituting for Councillor Doran), McNeese-Mechan, Miller, Mitchell, Osler and Staniforth.

1. Minutes

Decision

- 1) To approve the minute of the Culture and Sport Committee of 20 March 2017 as a correct record.
- 2) To approve the minute of the Communities and Neighbourhoods Committee of 28 March 2017 as a correct record.

2. Key Decisions Forward Plan

The Culture and Communities Committee Key Decisions Forward Plan was presented.

Decision

To note the Key Decisions Forward Plan for September 2017.

(Reference – Key Decisions Forward Plan September 2017, submitted.)

3. Rolling Actions Log

The Culture and Communities Committee Rolling Actions Log for September 2017 was presented.

Decision

- 1) To approve the closure of actions 5 and 9.
- 2) To otherwise note the remaining outstanding actions.

(Reference – Rolling Actions Log 12 September 2017, submitted.)

4. Business Bulletin

The Culture and Communities Committee Business Bulletin for September 2017 was presented.

Decision

To note the information set out in the Business Bulletin.

(Reference – Business Bulletin 20 March 2017, submitted.)

5. Edinburgh Festivals – Presentation

Julia Amour, Director of Festivals Edinburgh, and Donald Smith, Director of Scottish International Storytelling Festival, provided an overview of the key work carried out by the Edinburgh Festivals in the 70th anniversary year of the Fringe Festival. Edinburgh was unparalleled in terms of the scale of what was offered, attracting audiences of a similar size to that of the FIFA World Cup every year, but also the quality and diversity of the offering. Edinburgh's festivals were unique in that they were local as well as international, and had a good relationship with local cultural communities – the festivals were working with over 100 local arts organisations and 475 independent local artists. Digital innovation was a key area for the festivals' continual reinvention and the festivals were working with Edinburgh University, Scottish Enterprise and others to bring in support for improving the digital experience for users.

Volunteers from the Festival City Volunteers Scheme and Marion Findlay, Director of Services for Volunteer Edinburgh, were invited to speak about their experiences of the volunteering initiative, which was piloted in 2017 using the funding awarded by the city as part of the 70th anniversary programme, to enable more people to experience the festivals and to share the experience with city visitors.

Decision

To thank Julia Amour, Donald Smith and the volunteers for their presentation.

6. Edinburgh Festival Fringe Society – Presentation

Shona McCarthy, Chief Executive of Edinburgh Festival Fringe Society, and Lyndsey Jackson, Head of Operations, Edinburgh Festival Fringe Society, gave a presentation on the work carried out by the Festival Fringe, the largest arts festival in the world, and the Fringe Society, the charity that underpinned the festival, as well as the impact of the 70th anniversary year and ambitions for the future.

Decision

To thank Shona McCarthy and Lyndsey Jackson for their presentation.

7. Encouraging Live Music in Edinburgh: Music Is Audible Working Group Extension

An update on the work of the Music Is Audible Working Group and proposals to extend the lifespan of the working group for a further year were submitted.

Decision

- 1) To note the range of work undertaken by the Music Is Audible (MIA) Working Group to provide better conditions for the support of live music in the city, with a view to fostering an environment in which live music could flourish.
- 2) To note that, as a result of this, the Council had amended its licensing policy in regard to audibility of amplified music.
- 3) To note that further work was needed to address the recommendations made in an independent report by the Music Venue Trust, commissioned by the Music Is Audible Working Group, such as establishing a role for a live music champion.
- 4) To note the work that members of the Music Is Audible Working Group had undertaken in presenting and sharing information and findings relating to the provision on live music in the city, with a view to fostering an environment in which live music could flourish.
- 5) To extend the lifespan of the Music Is Audible Working Group for a further year.

(References – Culture and Sport Committee 25 October 2016 (item 9); report by the Executive Director of Place, submitted.)

8. Community Empowerment (Scotland) Act 2015 – Presentation

Michelle Mulvaney, Community Engagement Manager, and Lindsay Glasgow, Strategic Asset Management Senior Manager, provided an overview of the Community Empowerment (Scotland) Act 2015 in order to provide some context to the Locality Improvement Plans (see item 9). The Act received royal assent on 24 July 2015 and was designed to improve outcomes for communities, strengthen their influence on decisions about public services, and help to empower them through ownership of land and buildings. The Act committed public bodies to engage with and respond to communities.

Decision

To thank Michelle Mulvaney and Lindsay Glasgow for their presentation.

9. Locality Improvement Plans

Details were provided of the approval process and timescales for the development of Locality Improvement Plans (LIPs). All community planning partners had been involved in the development of the LIPs and the decision to take forward the LIPs would need to be taken individually by each organisation in the Edinburgh Partnership.

Councillor Child spoke to members about the LIPs from a ward perspective and asked members to approve the recommendations.

Motion

- 1) To approve the Locality Improvement Plans as set out in appendices 1 to 4 of the report.
- 2) To note the elected member involvement in the process to date and continued role as the plans were reviewed and developed as detailed in paragraph 3.11 of the report.

- 3) To note the commitments of the Scottish Fire and Rescue Service and Police Scotland to the Locality Improvement Plans as outlined in paragraphs 3.14 and 3.15 of the report.
- 4) To note that the Locality Improvement Plans would be subject to separate approval by all partners including NHS Lothian and the Integration Joint Board
- 5) To note the plans would be subject to the endorsement of the Edinburgh Partnership on 28 September 2017 prior to publication on 1 October 2017.
- 6) To note that the Locality Improvement Plans were a work in progress and seen as a basis for going forward but not the finished article. It would be envisaged that once governance for the localities is in place that these plans would be subject to ongoing change and review by the Locality Working Group or appropriate Council body.

- moved by Councillor Ian Campbell, seconded by Councillor Wilson.

Amendment

- 1) To note the Locality Improvement Plans as set out in appendices 1 to 4 of the report.
- 2) To note the elected member involvement in the process to date and continued role as the plans were reviewed and developed as detailed in paragraph 3.11 of the report.
- 3) To note the commitments of the Scottish Fire and Rescue Service and Police Scotland to the Locality Improvement Plans as outlined in paragraphs 3.14 and 3.15 of the report.
- 4) To note that the Locality Improvement Plans would be subject to separate approval by all partners including NHS Lothian and the Integration Joint Board
- 5) To note the plans would be subject to the endorsement of the Edinburgh Partnership on 28 September 2017 prior to publication on 1 October 2017.
- 6) To note that there was no governance in place for the localities in which these plans sat, including clearly defined relationships between locality committees and executive committees.
- 7) To express regret that the lack of definition of localities and governance has led to a lack of clarity over the scope of locality plans which could limit their effectiveness and relevance to many local communities.
- 8) To note that the desire to meet the legislative deadline for locality plans has meant that members' input has been comparatively sparse.

- moved by Councillor Staniforth, seconded by Councillor Osler.

Decision

To continue consideration of the report to the next meeting of the Culture and Communities Committee on 14 November 2017.

(References – Communities and Neighbourhoods Committee 28 March 2017 (items 11 and 12); report by the Chief Executive, submitted.)

10. Thundering Hooves 2.0 – Council Actions and Annual Health Check

An update was provided on Council actions responding to the recommendations contained in the Thundering Hooves 2.0 action plan, and the work undertaken with festivals partners to implement the actions and deliver the festivals safely and appropriately each year.

Decision

- 1) To thank the Festival Directors and their staff, and Festivals Edinburgh colleagues, for the second set of annual health check meetings which informed the report.
- 2) To note the progress outlined in the report.
- 3) To note ongoing and future action set out in the Thundering Hooves 2.0 Action Plan Summary in Appendix 1.
- 4) To approve the Agreement on Action Areas as attached at Appendix 2.
- 5) To refer the report to the Corporate Policy and Strategy Committee Business Bulletin.

(References – Culture and Sport Committee 8 March 2016 (item 6); report by the Executive Director of Place, submitted.)

11. The Fifth Edinburgh Makar

The report on the appointment of the fifth Edinburgh Makar was presented.

Decision

- 1) To acknowledge Christine De Luca's achievements as Edinburgh Makar over her extended term from 2014 to 2017 and extend the Committee's thanks and best wishes for the future.
- 2) To approve the appointment of Alan Spence as the Edinburgh Makar from October 2017 to May 2020.

(References – Culture and Sport Committee of 20 March 2017 (item 10); report by the Executive Director of Place, submitted.)

12. Appointments to Working Groups – 2017/18

The report on appointments to Working Groups was presented.

Decision

- 1) To appoint the membership of the Meadowbank Sports Centre and Stadium Working Group for 2017/18 as detailed in Appendix 1 to the report.
- 2) To appoint the membership of the Music is Audible Working Group for 2017/18 as detailed in Appendix 1 to the report.

- 3) To agree that a report would be brought back to Committee with proposals to establish a Child Poverty Action Unit, in collaboration with relevant conveners and committees.

(Reference – report by the Executive Director of Place, submitted.)

13. Inverleith House

An update was provided on the future of Inverleith House. There had been concern in 2016 when it was announced that Inverleith House would be closed as a contemporary art gallery. A motion was tabled at the Culture and Sport Committee on 25 October 2016 expressing concern about the closure and, following this, a working group was established by the Royal Botanic Gardens, which included representation from the Scottish Government and Creative Scotland, and was tasked with establishing a clear strategic direction for the development of an arts programme to support the core mission of the Botanic Gardens, which was “to explore, conserve and explain the world of plants for a better future”. A set of recommendations were reported to the Botanic Gardens Board in June 2017. The key recommendation was to establish an arts advisory group and to establish a five year plan with clear objectives and clear outcomes.

Decision

To note the verbal update.

(References – Culture and Sport Committee of 25 October 2016 (item 10) and 14 December 2016 (item 11).)

14. Edinburgh’s Christmas and Edinburgh’s Hogmanay Key Performance Indicators 2016/17

An update was provided on the Key Performance Indicators for Edinburgh’s Christmas and Hogmanay 2016/17. The previous contract for the delivery of the event had expired, and a new contract was in place for 2017/18 onwards. The results for 2016/17 were positive and details of the highlights were provided.

Decision

To note the outcomes of Edinburgh’s Christmas and Hogmanay 2016/17 event.

(References – Culture and Sport Committee 23 August 2016 (item 10); report by the Executive Director of Place, submitted.)

15. Social Work Complaints Review Committee – 22 June 2017

Recommendations of the Social Work Complaints Committee (SWCRC) held on 16 August 2017 on a complaint against the social work service within Health and Social Care, and actions taken by Health and Social Care in response, were detailed.

Decision

- 1) To note the recommendations of the Social Work Complaints Review Committee.
- 2) To approve the recommendations outlined in the response.

(References – reports by the Chair of the Social Work Complaints Review Committee and the Interim Chief Officer, Edinburgh Health and Social Care Partnership, both submitted.)

16. Social Work Complaints Review Committee – 11 August 2017

Recommendations of the Social Work Complaints Committee (SWCRC) held on 16 August 2017 on a complaint against the social work service within Health and Social Care, and actions taken Health and Social Care in response, were detailed.

Decision

- 1) To note the recommendations of the Social Work Complaints Review Committee.
- 2) To approve the recommendations outlined in the response.

(References – reports by the Chair of the Social Work Complaints Review Committee, submitted and the Interim Chief Officer, Edinburgh Health and Social Care Partnership, both submitted.)

17. Social Work Complaints Review Committee – 16 August 2017

Recommendations of the Social Work Complaints Committee (SWCRC) held on 16 August 2017 on a complaint against the social work service within Health and Social Care, and actions taken Health and Social Care in response, were detailed.

Decision

- 1) To note the recommendations of the Social Work Complaints Review Committee.
- 2) To approve the recommendations outlined in the response.

(References – reports by the Chair of the Social Work Complaints Review Committee, submitted; and the Interim Chief Officer, Edinburgh Health and Social Care Partnership, both submitted.)

18. Social Work Complaints Review Committee – 30 August 2017

Recommendations of the Social Work Complaints Committee (SWCRC) held on 30 August 2017 on a complaint against the social work service within Health and Social Care were detailed.

Decision

To note the recommendations of the Social Work Complaints Review Committee.

(Reference – report by the Chair of the Social Work Complaints Review Committee, submitted.)

19. Safer and Stronger Communities – Revenue Monitoring 2017/18 – month three position

Details were provided of the month three position on revenue monitoring for Safer and Stronger Communities. There were unfunded pressures amounting to £8.6 million outlined in the report, stemming from pressures on temporary accommodation.

Decision

- 1) To note with concern the net projected residual budget pressure of £3.5m, which remained at month three.
- 2) To note that approved savings in 2017/18 totalling £0.8m were on track to be delivered in full.
- 3) To note that the Homelessness Task Force would report to relevant committees.
- 4) To agree to refer the report to the Housing and Economy Committee for information.

(Reference – report by the Acting Head of Safer and Stronger Communities, submitted.)

20. Invitation to Shanghai

Details were provided of an invitation to the Convener of the Culture and Communities Committee to attend the official pre-launch of a new festival in Shanghai which would feature productions from Edinburgh.

Decision

To note the action taken by the Executive Director of Place, in consultation with the Leader of the Council and the Chief Executive, in approving attendance by Councillor Wilson, Convener of the Culture and Communities Committee, at the official pre-launch of a new festival in Shanghai which would feature productions from Edinburgh cultural production company AEMI. This was under the urgency provisions set out at paragraph 4.1 of the Committee Terms of Reference.

(Reference – report by the Executive Director of Place, submitted.)

Culture and Communities Committee – 14 November 2017 January 2018 – March 2018

Item	Key decisions	Expected date of decision	Wards affected	Director and lead officer	Council Commitments
1.	Festival and City Performance	30 January 2018		Executive Director of Place Lead officer: Lindsay Robertson lindsay.robertson@edinburgh.gov.uk Lead officer: Anna Herriman anna.herriman@edinburgh.gov.uk	
2.	Update on Museums and Galleries Transformation	30 January 2018		Executive Director of Place Lead officer: Frank Little frank.little@edinburgh.gov.uk	
3.	Museums and Galleries Collections and Exhibition Policy	30 January 2018		Executive Director of Place Lead officer: Frank Little frank.little@edinburgh.gov.uk	

Item	Key decisions	Expected date of decision	Wards affected	Director and lead officer	Council Commitments
4.	Place Directorate: Revenue Monitoring 2017/18. Month 7 position	30 January 2018		Executive Director of Place Lead officer: Susan Hamilton susan.hamilton@edinburgh.gov.uk	
5.	Culture Plan: 2nd Annual Report	20 March 2018		Executive Director of Place Lead officer: Lindsay Robertson lindsay.robertson@edinburgh.gov.uk	
6.	Culture Service Payments to Organisations 2018/19	20 March 2018		Executive Director of Place Lead officer: Lindsay Robertson lindsay.robertson@edinburgh.gov.uk	
7.	Lauriston Castle - Forget Me Not Garden	20 March 2018		Executive Director of Place Lead officer: Frank Little frank.little@edinburgh.gov.uk	
8.	South East Scotland Archaeology Partnership Update	20 March 2018		Executive Director of Place Lead officer: Frank Little frank.little@edinburgh.gov.uk	

Item 5.2 - Rolling Actions Log

Culture and Communities Committee

November 2017

No	Date	Report Title	Action	Action Owner	Expected completion date	Comments
1	17-12-13	Meadowbank Sports Centre and Stadium: options appraisal and stakeholder engagement	To request that regular updates were provided to and the relevant approvals were sought from the appropriate Council Committee.	Executive Director for Communities and Families	Ongoing	A masterplan planning application in principle will be submitted for the whole site, followed by submission of a detailed planning application for the sports facilities. The exact timing for the submission of the planning applications is still to be finalised but it is likely to be before the end of the year.
2	Minute 6 May 2014 (item 9)	Engaging People in the Review of the Transport Service	To agree to receive a further report to the Communities and Neighbourhoods Committee in the autumn cycle following completion of the Review.	Executive Director of Place	Ongoing	Review has been caught up with the wider transformation/ restructuring of the Council and completion will therefore be delayed.
3	18-08-2015	Next Generation Library Strategy –	To receive a further report on a new strategy for	Executive Director for	March 2016	

No	Date	Report Title	Action	Action Owner	Expected completion date	Comments
		Update Report	libraries as part of the Council's Transformation Programme.	Communities and Families		
4	31.05.16	BT Sport Scottish Rugby Academy: proposed lease of pitches and a changing pavilion in Sighthill Park	To request that full details of the lease were presented to the Culture and Sport Committee for consideration prior to the Finance and Resources Committee for approval of the leasing arrangements.	Executive Director for Communities and Families	Not specified	Napier University are about to commence consultation on a range of options for the development of the BT Sport Rugby Academy at Sighthill Park. Local elected members along with community stakeholders will be consulted on the options that have been developed by Napier University and its partners.
5	25.10.16	Impact of the Transition Programme on the running of Museums (see item in Previous Minute)	To note that an update report would be submitted to the Culture and Sport Committee regarding the impact of the transition programme on the running of museums within the City in October 2017.	Executive Director of Place	30 January 2018	
6	14.12.16	Festive Lighting Provision (see item in Business)	To agree that a report be submitted to the next meeting of Committee	Executive Director of Place	14 March 2017	Members' briefing issued – October 2017 – recommended for closure.

No	Date	Report Title	Action	Action Owner	Expected completion date	Comments
		Bulletin)	detailing the outcome of the review of festive lighting provision.			
7	12.09.17	Appointments to Working Groups – 2017/18	To agree that a report would be brought back to Committee with proposals to establish a Child Poverty Action Unit, in collaboration with relevant conveners and committees.	Executive Director of Place	Not specified	



Item 6.1 - Business Bulletin

Culture and Communities Committee

10.00am, Tuesday, 14 November 2017

Dean of Guild Court Room, City Chambers, Edinburgh

Culture and Communities Committee

Convener:	Members:	Contact:
<p>Councillor Donald Wilson</p>  <p>Councillor Ian Campbell (Vice-Convenor)</p> 	<p>Councillor Wilson (Convenor), Councillor I Campbell (Vice-Convenor)</p> <p>Councillor Brown, Councillor K Campbell, Councillor Doran, Councillor Graczyk, Councillor McNeese-Mechan, Councillor Miller, Councillor Mitchell, Councillor Osler, Councillor Staniforth</p>	<p>Lynne Halfpenny Director of Culture Tel: 0131 529 3657</p> <p>Andy Gray Head of Schools and Lifelong Learning Communities and Families Tel: 0131 529 2217</p> <p>Health and Social Care Partnership</p> <p>Ross Murray / Jamie Macrae Committee Services Tel: 0131 469 3870 / 0131 553 8242</p>

Museums and Galleries

Architectural history and contemporary craft are both featured in the winter season of exhibitions at the City Art Centre. To coincide with the restoration of the City Observatory on Calton Hill, designed by William Henry Playfair, the gallery is displaying a range of his original drawings. Borrowed from the collections of The University of Edinburgh and Historic Environment Scotland, the exhibition features Playfair's drawings for a range of his Edinburgh buildings. Two complementary exhibitions showcase the work of some of contemporary artists and makers in Scotland. *A Fine Line* presents the work of four leading practitioners working in a range of disciplines including printmaking, sculpture and ceramics, and who explore the fine line between art and craft. *Songs for Winter* exhibits the textile work of Pauline Burbidge alongside the remarkable drawings and sculptures of her husband Charles Poulsen. Finally, the season is completed by *Hidden Gems*, an exhibition drawn from the City's own fine art collection, which focuses on some of our lesser-known treasures, giving artworks which are rarely exhibited the chance to shine.

[Museums and Galleries What's on. September – December 2017](#)

A FINE LINE:



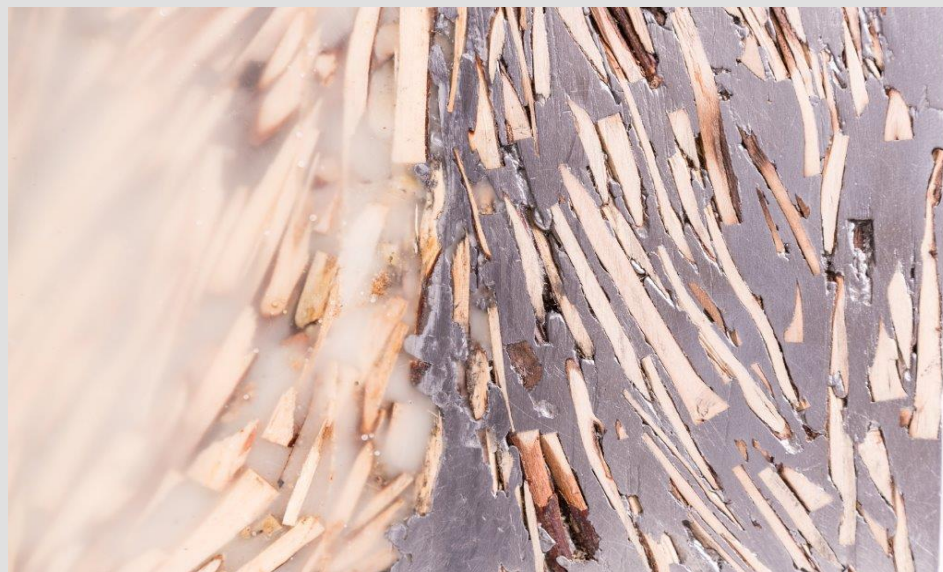
Angie Lewin, Pebble Shore with Red Branch, collage on driftwood, 2017 © the artist

For further information contact: [David Patterson](#), Curatorial and Conservation Manager. Tel 0131 529 3955

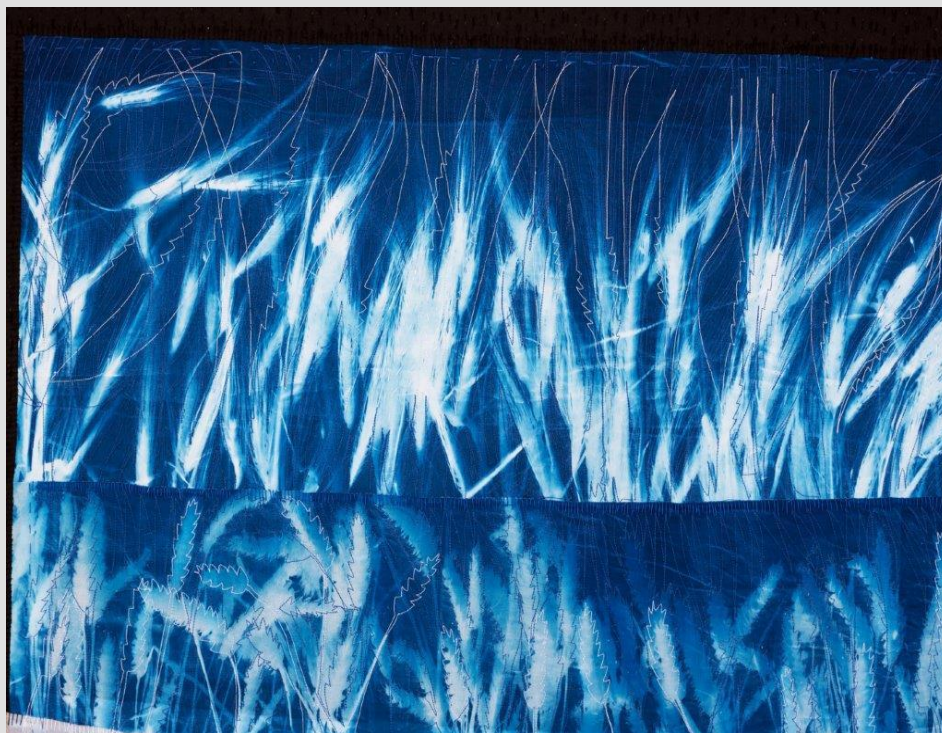


Frances Priest, Grammar of Ornament | India (detail), collection of 16 ceramic forms, 2014 © the artist, Photography Shannon Tofts.

SONGS FOR WINTER:



Charles Poulson, Waxwork V (detail), 2017 © the artist, Photography Philip Stanley Dickson.



Pauline Burbidge, *Wheat Barley Fields (detail)*, cyanotype © the artist

HIDDEN GEMS:



Morris Grassie, *The Sou'Westers, Arbroath*, c.1957. Courtesy of the artist. Photo: Antonia Reeve

LEARNING AND EVENTS**Lauriston Castle**

We have entered our busiest season at Lauriston Castle with a packed programme of family, adult, special events and lectures to celebrate Halloween, Autumn and Christmas. Special events include a partnership with Edinburgh Horror Festival, with a packed programme of ghostly events in October, partnerships with Edinburgh International Magic Festival, Halloween theatre exploring Sherlock Holmes and a retro screening of Carry on Screaming (a partnership with New media Scotland) for Halloween night. We also have a series of Living History events and two special Murder Mystery evenings in November. As well as these special events we are doing a series of family events including two of our busiest annual events – Spooky Lauriston and an Enchanted Family Christmas. Families from all over Edinburgh attend a full day of activities that include, theatre, storytelling, art and crafts and woodland trails and activities. Our very popular lecture programme also includes a series of lectures by Archaeology Scotland to celebrate the Year of History Heritage and Archaeology. Our adult programme focuses on Christmas with a series of ever-popular Christmas crafts

The programme can be viewed here:

[http://www.edinburghmuseums.org.uk/Venues/Lauriston-Castle/Events-\(1\)/Lauriston_Castle_final](http://www.edinburghmuseums.org.uk/Venues/Lauriston-Castle/Events-(1)/Lauriston_Castle_final)



For further information contact: [Margaret Findlay](#), Learning and Public Programme Manager Tel: 0131 529 3963

Volunteer Programme at Lauriston Castle

We have successfully increased the tours at Lauriston this summer with our new volunteer programme leading to increased numbers and income. We are now looking at extending the amount of tours we do over the winter on additional days, and continuing to build on our volunteer programme.

At Lauriston Castle we are also taking part in Edinburgh's Christmas campaign *24 Days of Advent*. On 19 December we are opening up the house with a series of costumes special tours.

We are looking ahead to plan our award-winning school programmes at Lauriston Castle for 2018. We plan to devise a new programme to tie in with the closing commemorations of the centenary of WW1, engaging with young people across the Lothians.

We are currently exploring a partnership with Licketyspit at Lauriston Castle. Licketyspit is a leading early years theatre company that seeks to put children and play at the heart of communities. Since it was founded in 2004, Licketyspit has been committed to creating participatory, socially engaged work that explores the transformative power of theatre - or play. We are exploring a regular programme of using Lauriston Castle as an inspirational venue for the children.



Meadowbank Sports Centre and Stadium



After a run of almost 50 years, Edinburgh's Meadowbank Stadium will shut its doors on 3 December 2017. The closure of the flagship venue, which was built for the 1970 Commonwealth Games, will mark the start of major redevelopment plans to create a new state-of-the-art sports centre on the same site. The new Meadowbank sports centre is due to be operational by Easter 2020.

From the beginning of 2018 the sports centre will be decommissioned and prepared for demolition in the summer of 2018. Construction works on the new centre will begin later in the year.

Later this year, further details of how users groups and members of the public can be kept up to date with the progress of the project will be made available prior to the submission of planning applications for the sports centre and the wider site masterplan. Officers are continuing to work with Edinburgh Leisure to assist clubs and groups to find alternative sport facilities following the closure.

The new sports centre is set to include:

- An outdoor athletics track with a 500 seat stand
- Two multi-sport games halls
- Three fitness studios
- A gym
- A gymnastics hall
- Two squash courts
- A combat studio for martial arts
- A boxing gym with ring
- A 60m six lane indoor athletics track and jumps space
- An outdoor throwing area

- Two FIFA standard 3G (all weather) pitches – one which will be in the centre of the athletics track
- Cafe and meeting rooms

The new centre will be partly funded by residential and commercial development on parts of the existing site that are not required for the new sports complex. This will include development of affordable and low cost housing through the Council's 21st Century Homes Programme. A full update on the overall masterplan and sports centre project including the overall funding package and proposed construction contract arrangements will be provided to the next meeting of the Culture and Communities Committee.

City Art Centre

The Learning and Programmes Team have just finished the jam-packed programme for *Edinburgh Alphabet* running over the summer. Events were popular and helped bring visitors into the gallery throughout the exhibition. The Edinburgh Alphabet events programme consisted of 75 separate very varied and lively events for mixed audiences, 15 costumed performances, 40 special gallery tours and a school programme. There was also a family and school activity area which was consistently busy throughout the exhibition and attracted repeat and regular visitors.

We have a new programme out for autumn and winter supporting exhibitions. Programmes consist of a new activity space in the Lower Ground floor for our exhibition *Hidden Gems*. This activity area has new family activities to encourage families and schools to visit the City Art Centre and explore the permanent collections in our new exhibition. There are also programmes to support exhibitions, *A Fine Line*, *Playfair in the City* and *Songs for Winter*. We are also launching our newly refurbished art studio which was funded by the Friends of Museums. These creative workshops have proved hugely successful and are completely sold out.

This programme can be viewed here:

<http://www.edinburghmuseums.org.uk/Events/Sep-Dec-Whats-On>

Royal Mile Museums

We have a new programme launched for autumn and winter in our Royal Mile venues including a partnership with the Scottish Storytelling Centre for the Edinburgh International Storytelling Festival. We are also doing programmes to link in with Halloween, Christmas and events to Celebrate the national celebration of Books and reading by the Scottish Book Trust - *Book Week Scotland* at the end of November. At the Writers' Museum we are taking part in the annual Robert Louis Stevenson birthday celebrations in November with a series of events.

These programmes can be viewed here:

<http://www.edinburghmuseums.org.uk/Events/Sep-Dec-Whats-On>

We are running a Ghost Story Competition with Edinburgh Schools in Partnership with City of Edinburgh Tours. Primary and Secondary schools all over Edinburgh have been invited to visit our museums and write ghost stories based on our intriguing buildings and collections. The winning works will be exhibited at the Museum of Edinburgh from early November till early January. A ceremony to celebrate the winners at Museum of Edinburgh will be held on Saturday 4 November. There is also a small programme of associated events.

As partners of the Living Knowledge Network with The British Library our CEC libraries will be running an Edinburgh "A history of Magic: Harry Potter" from October to February alongside their exhibition/events. Scotland will have only Glasgow & Edinburgh participating. This is a citywide initiative. We are delighted to be participating in this, with both the Writers' Museum and Lauriston Castle running special events.

Nelson Monument Garden

For some years the garden site next to the Nelson Monument on Calton Hill has been unkempt and uncared for. In a unique partnership, museums and galleries have joined forces with the Council's Community Payback team, Edinburgh and Lothians Greenspace Trust and the city's African and Caribbean Christian Fellowship to breathe new life into the space. The Payback Team, under the expert guidance of Gordon Donaghy, have been doing a lot of the hard graft – clearing the site, building the raised flowerbeds and constructing the paths. The Christian Fellowship, with a grant from Edinburgh and Lothian Greenspace Trust, have been involved in planting the beds as they are completed, and are committed to maintaining them on a regular basis.

Things are really beginning to take shape. The intention is that the garden will be completed in the Spring of 2018, after which time visitors to the monument will be able to enjoy a stroll in the garden, a place to sit, and some spectacular views of the city. And once a month, a work party from the Christian Fellowship will make sure that the garden is kept looking at its very best.



Recent News	Background
<p>Loo of the Year Award – Assembly Rooms</p> <p>Further to a recent mystery shop by the Loo of the Year Inspector, the Assembly Rooms have achieved the highest award – The Platinum Award. The certificate will be awarded during a ceremony in December.</p>	
<p>Edinburgh’s Christmas and Hogmanay</p> <p>Edinburgh’s Christmas was officially launched in September with an exciting programme for the festive season in Edinburgh. As well as the traditional markets and stalls on the Mound Precinct and Princes Street Gardens East and the ice rink in St Andrew Square, Edinburgh’s Christmas will feature a number of new attractions including a giant advent calendar at General Register House, market on George Street and Ice Adventure: A Journey Through Frozen Scotland. The Spiegeltent returns to Festival Square with a new show for Edinburgh’s Christmas, La Clique Noel.</p> <p>It all kicks off with Light Night on George Street on Sunday 19 November with the switch-on of the Christmas Lights and community celebrations.</p> <p>www.edinburghschristmas.com</p> <p>Edinburgh’s Hogmanay has been refreshed for 2017/18 with many new events. The Festival starts with the Torchlight Procession on 30 December and a new route for 2018. The celebrations continue on Hogmanay itself with the family-friendly Bairns Afore event, Concert In The Gardens (headlined by Rag’n’Bone Man), Ceilidh Under The Castle, and Street Party, with more acts and details to be announced shortly. The first day of the new year sees the return of the Loony Dook in Queensferry and a new event, Message From The Skies, a literary tour of Edinburgh, which sees a specially commissioned new work from crime writer Val McDermid projected on to key Edinburgh landmarks.</p> <p>www.edinburghshogmanay.com</p>	<p>For further information contact: Lindsay Robertson, Culture Manager (Arts, Events & Public Safety). Tel: 0131 529 6719</p>

Usher Hall – October to December 2017

October:

We have opening season concerts for the Royal Scottish National orchestra, Scottish Chamber Orchestra, BBC Scottish Symphony Orchestra and for our own Sunday Classics season

<http://www.usherhall.co.uk/sunday-classics>

October concerts include:

- The Ultimate Eagles
- Richard Thompson
- The King of Pop
- The Simon and Garfunkel Story
- The Musical Box
- London Grammar and Napier and open University Graduations. (sold out)
- Children's Classic Concerts - back at the end of October for their Ghost Train Concert
- Squeeze

November concerts include:

- Father John Misty
- Alison Moyet
- The King is Back
- Marc Almond
- The Forth Awards
- The Divine Comedy
- Queens of the Stone Age
- The Kooks
- Seafarers
- Worbey and Farrell.

We also have a number of Schools concerts including the RSNO schools and Midlothian Schools.

For any concert details / tickets please check the Usher Hall website:

www.usherhall.co.uk

For more information contact: [Emma Patterson](#), Event Co-ordinator, Tel: 0131 221 6336

Recent News	Background
<p><u>Ross Bandstand – October to December 2017</u></p> <p>September:</p> <ul style="list-style-type: none"> • Fly events • Edinburgh Lindy Exchange <p>October:</p> <ul style="list-style-type: none"> • Edinburgh Diwali 	<p>For more information contact: Emma Patterson, Event Co-ordinator, Tel: 0131 221 6336</p>
<p><u>Assembly Rooms – October to December 2017</u></p> <p>5 – 6 October - Global congress on Bladder Cancer: The Global Congress on Bladder Cancer brings together top experts and delegates from several disciplines, for an in-depth discussion of the different aspects of bladder cancer, with a focus on difficulties and dilemmas of clinical decision making.</p> <p>26 – 29 October - Sotherby's Free public exhibition of artwork. Theme to be announced.</p> <p>We welcome back the SQA awards on 1 November, and the Start up Summit for We are the Future.</p> <p>11 November - Kathy Griffin – Laugh your head off comedy world tour: After two Emmys, a Grammy, decades of starring in television shows and touring, Kathy Griffin is launching her FIRST world tour after suddenly never being more in-demand.</p> <p>25 November - The Alternative Peers Ball: in celebration of 230 years of the Assembly Rooms Edinburgh (see report on Festival and Events Core Programme 2017/18 on this agenda for further information).</p> <p>We welcome back the 3d2d craft fair, 1 – 3 December, along with various Christmas Parties.</p> <p>31 December – Annual 'Snow Ball' celebrations.</p>	<p>For further information contact: Anne Murrricane, Business Development Manager Cultural Venues. Tel: 0131 220 4348</p>

Recent News	Background
<p><u>Churchill Theatre – October – December 2017</u></p> <p>11-14 October - Opera Camerata presents La Belle Helene by Offenbach http://www.operacamerata.org.uk/</p> <p>25-28 October - Edinburgh Gilbert & Sullivan Society presents Oklahoma http://www.edgas.org/home/news.shtml</p> <p>31 October – 4 November - Allegro Musical Productions presents Rock of Ages http://allegromusical.co.uk/</p>	<p>For further information contact: Julie Abrahams, Events Coordinator, Cultural Venues. Tel: 226 9907</p>
<p>9 November - Shakespeare Schools Festival https://www.shakespeareschools.org</p> <p>10-11 November - Sing in the City Choir present their Corries/Leithers Shows https://choiredinburgh.co.uk/</p> <p>22-25 November - Leittheatre <i>presents</i> The Crucible by Arthur Miller http://leittheatre.com/</p> <p>2 December - Edinburgh Gay Men’s Chorus present their Winter Concerts http://www.egmc.co.uk/events</p> <p>6-9 December - Balerno Theatre Company present their pantomime - Aladdin https://www.balernotheatrecompany.co.uk/</p> <p>15-23 December - Edinburgh Peoples Theatre present their pantomime - Jack & The Beanstalk https://www.ept.org.uk/shows/</p>	

Creative Carbon Scotland's environmental sustainability work with the cultural sector and the Edinburgh Festivals

[Creative Carbon Scotland](#) (CCS) connects the arts and culture with climate change, believing that climate change is as much a cultural as a scientific and technological challenge. Without the arts and culture being involved the necessary cultural shift to a low-carbon, climate changed society will be much harder to achieve.

Edinburgh, as a city with a significant cultural basis, and its many cultural individuals and organisations, can help influence their large and loyal audiences – both local and international - in understanding climate change and participating in both reduction of carbon emissions and adaptation to the impacts of climate change. Actors in the cultural sector can do this by reducing their own environmental impacts, and by using their communications with audiences, the example they provide and the work they produce to help society imagine a different future.

CCS is a charity, formed in 2011 by the Edinburgh Festivals, the Federation of Scottish Theatre and the Scottish Contemporary Art Network. CCS is supported by the City of Edinburgh Council Culture Division through provision of office facilities, and financially by Creative Scotland. We also earn income and seek grants from other bodies.

CCS works closely with the Edinburgh Festivals, providing strategic advice and support and running joint projects which achieve and develop the aims of the [Festivals' Environment Policy](#). These include a range of initiatives and events as part of the Festivals' programmes that highlight environmental sustainability to the public and to participants, such as the [Fringe Swap Shop](#) which both reduces waste going to landfill at the end of the Fringe Festival and helps furnish many Edinburgh homes with the tables and chairs that have been used on stage!

CCS and Festivals Edinburgh jointly started the [Green Arts Initiative in 2011](#), aimed initially at helping and encouraging Edinburgh's festival venues to reduce their carbon emissions and has been so successful that it has subsequently been rolled out to nearly 200 cultural venues and companies across Scotland. CCS runs regular discussion events to bring together artists and sustainability people in Edinburgh through our [Green Tease](#) programme. CCS Director Ben Twist is also Vice Chair of the [Edinburgh Sustainable Development Partnership](#), ensuring that the cultural voice is heard in that cross-sectoral strategic partnership within the wider Edinburgh Partnership family.

Recent News	Background
<p>Leith Creative – Leith Blueprint</p> <p>In 2015, Leith Creative conducted a cultural mapping exercise in order to better understand Leith’s cultural resources and creative industries. They found that Leith is a unique area of concentrated cultural and creative activity, identifying nine creative hubs, eleven supporting cultural assets and four local and national festivals.</p> <p>Building on this research and network, since early 2017, Leith Creative has been working to bring a wider community together to talk about the future of Leith as part of the People and Places: Make Leith Better project. Utilising their local creative capacity through three different public engagement methods, various creative interventions, and the holding of a two day community conference over the summer, they have been asking the following questions of people who live and/or work in the Leith area: What do you think Leith's greatest assets are?; What do you think Leith's biggest challenges are?; What steps would you take to make Leith better?</p> <p>As a result of their research and creative interventions over the last six months, Leith Creative are now sharing their Leith Blueprint which identifies five key action areas and eight specific spatial recommendations, alongside additional conclusions for the future development of Leith.</p> <p>Leith Creative is led by Duncan Bremner (Citizen Curator) and Morvern Cunningham (LeithLate). People and Places: Make Leith Better is an independent project supported by the Scottish Government Design Charrette Fund, Creative Scotland Open Project Fund and the City of Edinburgh Council.</p>	
<p>Feedback from Delegation to Shanghai</p> <p>The Convener of Culture and Communities formed part of a delegation from Edinburgh to Shanghai in September 2017. Feedback from this visit is appended to the Business Bulletin.</p>	<p>See attached</p>

Forthcoming activities:

CONFERENCE/CIVIC VISIT FEEDBACK FORM

Report by Donald Wilson, Convener of Culture and Communities	
Event name and location: Culture Delegation Shanghai	
Authorising Committee: Culture and Communities	
Event organisers: AEMI, a cultural production company	
Nature of event e.g. conference /seminar, civic event. Official launch of 2 new festivals in Shanghai.	Date(s) of attendance: 13 – 18 September 2017
Purpose of attending: AEMI produces a range of Chinese cultural activities and productions during the Edinburgh Fringe Festival. The purpose of attending the launch of these festivals was to build on these connections. There were opportunities to promote Edinburgh’s festivals and to discuss cooperation between Shanghai and Edinburgh in the future.	

Key areas which you found particularly useful:

I met with the Deputy Governor of Jing'an (a district of Shanghai) and senior government officials for a general discussion on co-operation between the Edinburgh Festivals and Jing'an district. This district has a reputation for culture and specifically aspires to develop their 'Drama Valley' festival. We discussed the possibility of exchanging performance of high quality to promote Edinburgh's festivals and vice versa as well as the potential for co-operation given the newness of Shanghai's festivals and the 70 years' experience of Edinburgh. The potential for a base or office in both places was discussed.

I then opened the Jing'an Comedy Festival and attended the opening show before attending the opening ceremony of the Edinburgh Fringe Poster Exhibition and Oriental Pearl – AEMI World Comedy Day. This began at a large open-air auditorium at the base of the Oriental Pearl Tower (the 3rd largest telecommunications tower in the world). I was one of only two speakers opening the event (written speech available on request), which was broadcast on Chinese television. The opening ceremony was followed by photographs and a tour of the Edinburgh Fringe exhibition.

Over the course of the visit, I met with a number of people and visited a range of sites including:

- Lunch with Mayor Yang Pu for a roundtable discussion on the potential for a formal agreement to collaborate on culture.
- Visit Jing'an Temple, a Buddhist Temple.
- Dinner with the Director and representatives of the Oriental Pearl Tower where the discussion focused economic links with Edinburgh including direct flights.
- Lunch with the Shanghai Culture Week Committee, Deputy Director of the Jing'an District Culture Centre and the Senior Management of Cao Peng Music Centre. This built on links developed during the Shanghai Culture week in Edinburgh in 2016 and discussed the planned 2018 Shanghai Culture week.
- Meeting with the Head of East and South East China for Scottish Development International to discuss developing the relationship between the two cities.
- Reception organised by the Chinese Children Art Festival and Shanghai Culture and Art Association.
- Exploration of potential sites for Shanghai Magic Festival and visit to the traditional Shanghai district.

Benefits of attendance for the Council:

This visit was developed to deepen the relationship between Edinburgh and Shanghai and built on the existing relationship between the two cities. The delegation provided the potential to explore mutual learning and sharing of skills and experience.

Culture and Communities Committee

10.00am, Tuesday 14 November 2017

Update Report: Locality Improvement Plans – continued from Culture and Communities on 12 September 2017

Item number	8.1
Report number	
Wards	All

Executive summary

On 12 September 2017, Culture and Communities Committee agreed to continue consideration of the report on Locality Improvement Plans. This report provides an update on subsequent amendments made and presents the revised plans for each of the four localities for approval.

Update Report: Locality Improvement Plans – continued from Culture and Communities on 12 September 2017

Update on Amendments

- 1.1 Each of the Locality Improvement Plans covers outcomes relating to the whole locality, together with targeted small areas which experience the greatest levels of inequality.
- 1.2 Whilst recognising that the plans include maps of these areas, text has been added identifying the multi-member wards and community council areas which will be covered through the locality wide element of the proposed activity. It should be noted that community council boundaries are not co-terminus with the locality boundaries and as such may be referenced in more than one plan. The two level approach in the plans, recognises the requirement to tackle inequality and the needs of communities across the whole locality, not just in the target small areas.

For Decision/Action

- 2.1 To approve the North East Locality Improvement Plan as set out in appendix 1;
- 2.2 To approve the North West Locality Improvement Plan as set out in appendix 2;
- 2.3 To approve the South East Locality Improvement Plan as set out in appendix 3;
- 2.4 To approve the South West Locality Improvement Plan as set out in appendix 4;
- 2.5 To note the recommendations in the report of 12 September 2017.

Background reading / external references

Andrew Kerr

Chief Executive

Contact: Laurence Rockey, Head of Strategy and Insight

E-mail: Laurence.rockey@edinburgh.gov.uk | Tel: 0131 469 3493

Links

Appendices

Appendix 1 – North East Locality Improvement Plan
Appendix 2 – North West Locality Improvement Plan
Appendix 3 – South East Locality Improvement Plan
Appendix 4 – South West Locality Improvement Plan
Appendix 5 – Locality Improvement Plan Glossary

Culture and Communities Committee

10 am, Tuesday, 12 September 2017

Locality Improvement Plans

Item number	8.1
Report number	
Executive/routine	Executive
Wards	All

Executive Summary

Locality Improvement Plans are a legislative requirement of the Community Empowerment (Scotland) Act 2015 and provide a framework for supporting the delivery of improved locality working across the city.

This report provides summary details of the development process and presents the final plan for each of the four Localities for approval.

Locality Improvement Plans

1. Recommendations

It is recommended that the Culture and Communities Committee:

- 1.1 approves the Locality Improvement Plans as set out in appendices 1 to 4;
- 1.2 notes the elected member involvement in the process to date and continued role as the plans are reviewed and developed as detailed in paragraph 3.11;
- 1.3 notes the commitments of the Scottish Fire and Rescue Service and Police Scotland to the Locality Improvement Plans as outlined in paragraphs 3.14 and 3.15;
- 1.4 notes that the Locality Improvement Plans will be subject to separate approval by all partners including NHS Lothian and the Integration Joint Board; and
- 1.5 notes the plans will be subject to the endorsement of the Edinburgh Partnership on 28 September 2017 prior to publication on 1 October 2017.

2. Background

- 2.1 The production of Locality Improvement Plans (LIPs) is a requirement of the Community Empowerment (Scotland) Act 2015. They are a key component of the Council and partners approach to localities working and provide a means of achieving more effective public sector integration and of strengthening the meaningful involvement of communities.
- 2.2 Under the legislation, locality planning is designed to achieve better outcomes for the individuals and communities, both of place and interest, experiencing the greatest inequality, based on an understanding of their needs, circumstances, and aspirations.
- 2.3 The arrangements for the LIP development were agreed by Council in September 2016 and the Edinburgh Partnership in December 2016. The approach aims to build on the work of the Neighbourhood Partnerships (NPs) which have provided the basis for co-ordinating community planning activity at a neighbourhood level since their establishment in 2007. Through the development and delivery of Local Community Plans (LCPs) NPs have provided a mechanism for joint service delivery on the priorities identified by local people and communities. These existing arrangements have informed the localities model and specifically the development approach for the LIP. With the current LCPs covering the period 2014-17, a key

area of work has been incorporating outstanding priorities within these plans into the LIPs, to provide continuity and ensure existing commitments are met.

3. Main report

- 3.1 The LIPs aim to achieve better outcomes for those individuals and communities experiencing the greatest inequality through partnership working and the meaningful engagement of citizens and communities. The plans set out the priorities for improving outcomes over a five-year period (2017-22) at locality and small area levels based on community intelligence drawn from a range of sources.
- 3.2 The LIP development followed a phased process. The work was led by a Project Team in each locality. These comprised a range of partners, including the Lead Officers for each of the thematic Locality Partnership Groups, namely: Community Improvement Partnership; Children's Services Management Group; Health and Wellbeing Group; Team around the Place; and Economy and Employability. At a city-wide level the activity was supported by a multi-agency Team to ensure a consistent and co-ordinated approach.
- 3.3 Critical to the development process was the gathering of local intelligence. This included the production of locality and small area profiles, comprising a range of socio-economic and demographic data, and a two-phase engagement programme. This programme was designed to maximise the opportunities for citizens and communities to participate in the process. A variety of methods were used reflecting the diversity of the communities and areas represented. Phase 1 focused on locality wide engagement to identify the issues and priorities for the whole area. Phase 2 was designed to target the small geographic areas, and individuals and communities, experiencing the poorest outcomes.
- 3.4 In Phase 1, the engagement sought to identify and prioritise areas for action in relation to five key themes, reflecting the Partnership Groups, of place; health and social care and wellbeing; children, young people and families; community safety; and employability. The engagement methods used included surveys (on and offline), events and stakeholder workshops. This activity was supported by all partners who were also encouraged to contribute their views based on their knowledge and understanding of the area. Face to face contact was a key feature, including engagement with members of faith communities, the travelling community, children and young people and members of the black and minority ethnic community.
- 3.5 The phase 2 engagement programme was targeted in the small geographic areas which, through an analysis of the Scottish Index of Multiple Deprivation and additional poverty indicators, were identified as experiencing the poorest outcomes. The activity focused on face to face conversations with individuals, service users and service providers to understand better the issues and help identify tailored solutions.

- 3.6 This community intelligence provided the basis for the outcomes and actions set out in the plans included as appendices 1 to 4. An integrated approach will be taken to the delivery, recognising the interdependencies of the thematic outcomes.
- 3.7 Working drafts of the plans were tested with a broad range of stakeholders during August 2017. This included the NPs, Locality Leadership Teams and Locality Committee Working Groups, with feedback from this process informing the final version of the plans.
- 3.8 To support the development process an Integrated Impact Assessment (IIA) was carried out. Through this several positive impacts were identified including the use of community intelligence and locality profiles to target the engagement process to the promote participation of individuals who are less likely to get involved. Whilst this IIA focused on the process, a further assessment will be carried out on the individual plans' outcomes and actions.
- 3.9 The LIPs have also been screened under Schedule 2 of the Environmental (Scotland) Act 2005 to determine whether a Strategic Environmental Assessment is required. This self-assessment evidences that the public sector bodies have met their legal duties to consider the environment in the development of the plans. A report has now been submitted to Scottish National Heritage, Scottish Environmental Protection Agency and Historic Environment Scotland for approval.
- 3.10 In the next stage, the Partnership Groups will carry out work planning for each of the outcomes, defining the outputs, resources and delivery timescales. This will also allow for more detailed quantitative and qualitative measures to be identified. The performance approach adopted has been informed by the model established for NP LCPs. This sets out the principles for performance reporting and will provide the Localities with the tools to monitor and report on progress on an ongoing basis.
- 3.11 Elected members have been involved in the development process through dedicated member briefings, participation in stakeholder events and through their involvement in NPs. The process of ongoing development and review will enable this involvement to continue with the future Locality Committees providing a vehicle for leadership and oversight. This, together with community and other stakeholder engagement, will inform and shape the plans over the next five years ensuring they are responsive to changing needs and circumstances. Findings from the IIA will also inform this work, ensuring activity is responsive to the equality and rights of all population groups.
- 3.12 A key requirement of the legislation is for public sector bodies to be jointly and individually responsible for ensuring the delivery and actions in the plans. On this basis, the LIPs will require to be approved by partners including NHS Lothian and the Integration Joint Board. The LIPs will then be subject to the collective endorsement of the Edinburgh Partnership on 28 September 2017.
- 3.13 The commitments of the Scottish Fire and Rescue Service and Police Scotland are set out below.

The Scottish Fire and Rescue Service

- 3.14 The Scottish Fire and Rescue Service will continue to engage and work with partners, focusing our resources on identified LIP actions, contributing to a partnership approach that is fully committed to improving outcomes for people and communities across the four localities in Edinburgh.

Police Scotland

- 3.15 Police Scotland is committed to working with local partners and the voluntary sector to tackle inequality and address concerns over anti-social behaviour and crime. By working together to address local problems in coordinated way, LIPs will focus attention and resources upon protecting the most vulnerable and improving the quality of life for residents.

4. Measures of success

- 4.1 The LIPs identify outcomes, actions and high level performance indicators. Further detailed measures will be identified through the action planning process.

5. Financial impact

- 5.1 The costs associated with this report are contained within existing budgets.

6. Risk, policy, compliance and governance impact

- 6.1 There are no adverse risks or policy impacts associated with this report.

7. Equalities impact

- 7.1 Locality planning activity contributes to the delivery of the Equality Act 2010 general duties of advancing equality of opportunity and fostering good relations.
- 7.2 An IIA has been carried out on the development of the plans. No specific concerns have been identified. A further IIA of each of the LIPs will be carried out as part of the action planning process to ensure due regard is taken to equality and rights.

8. Sustainability impact

- 8.1 The LIPs have been screened under Schedule 2 of the Environmental (Scotland) Act 2005. This self-assessment has determined that there are no negative environmental impacts and a Strategic Environmental Assessment is not required.

9. Consultation and engagement

- 9.1 The development of the LIPs has been a collaborative process involving the community and partners. In addition to local research and data, the plans were informed by two dedicated engagement programmes. This commitment to partnership working will continue with the action planning and further development of the LIPs involving all relevant stakeholders and being informed by the ongoing engagement of local people.

10. Background reading/external references

N/A

Andrew Kerr

Chief Executive

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11. Appendices

Appendix 1: North East Locality Improvement Plan

Appendix 2: North West Locality Improvement Plan

Appendix 3: South East Locality Improvement Plan

Appendix 4: South West Locality Improvement Plan

Appendix 5: Locality Improvement Plan Glossary

North East Edinburgh Locality Improvement Plan 2017-2022

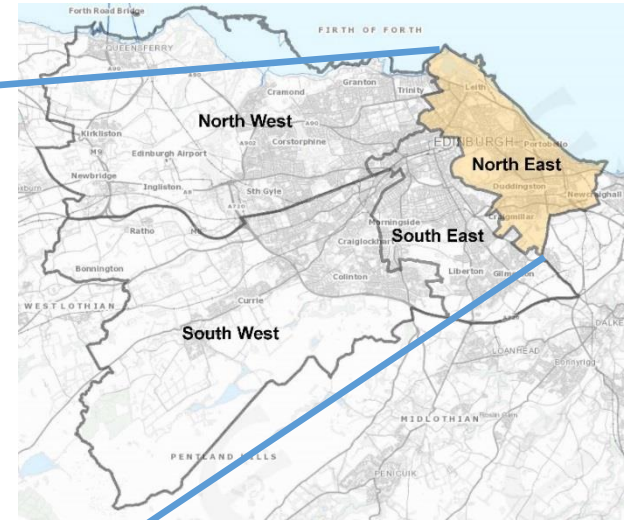
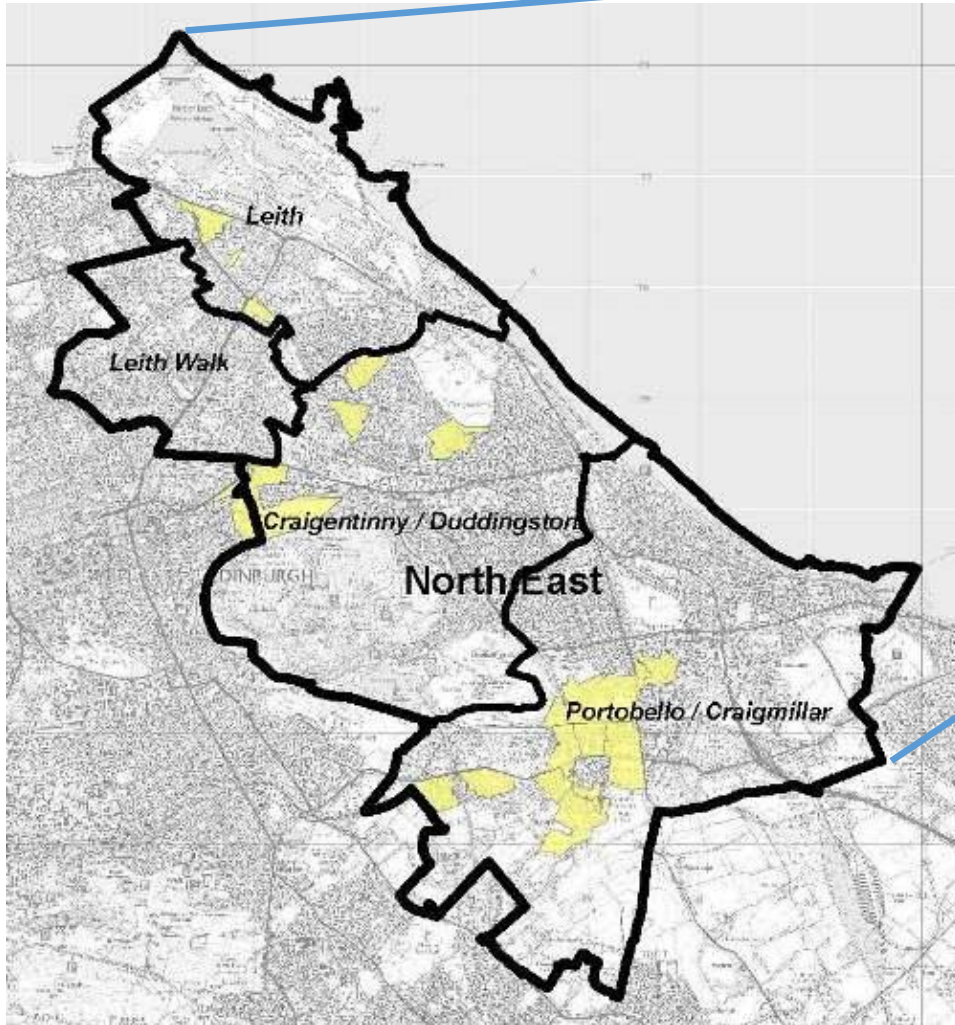


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North East locality map including small areas



- Community Council Areas**
- Leith Harbour and Newhaven
 - Leith Links
 - Leith Central
 - New Town and Broughton
 - Craigentenny/Meadowbank
 - Northfield Willowbrae
 - Craigmillar
 - Portobello
 - Old Town

- Wards**
- Leith
 - Leith Walk
 - Craigentenny/Duddingston
 - Portobello/Craigmillar

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Introduction

Welcome from the North East Locality Leadership Team.

We are delighted to present the first North East Edinburgh Locality Improvement Plan 2017 - 2022.

This plan builds on the past successes and good practice of Craightinny & Duddingston Neighbourhood Partnership, Leith Neighbourhood Partnership, Portobello & Craigmillar Neighbourhood Partnership and their Local Community Plans.

This plan will help those people who are in greatest need, and focuses on how we can help prevent issues from taking place or getting involved to help resolve them.

It sets out:

- priorities for improving the area over the next five years

- actions that will be carried out in the short, medium and long-term
- our commitment to target our shared resources in the most effective way to tackle inequality.

In developing the plan, we spoke with people across the locality, as well as within smaller targeted areas, about what would make the area better and what we need to do to achieve this. This allowed us to identify the outcomes and priorities that will make a real difference to the lives of the people in the locality.

The plan brings our communities even closer together with local service providers, to plan and deliver better services which meet the needs of the people who use them.

We will continue to speak with local people and our partners and update this plan, and

the priorities, as well as report on our progress.

Our partners in the North East Locality Leadership Team are:

- The City of Edinburgh Council
- Police Scotland
- NHS Lothian
- Health and Social Care Partnership
- Scottish Fire and Rescue Service
- Voluntary Sector Forums in the North East (Voluntary Organisations in Leith Together, Portobello and Craigmillar Voluntary Sector Forum and voluntary organisations in Craightinny and Duddingston)
- Edinburgh College
- Edinburgh Voluntary Organisations' Council
- Skills Development Scotland.



Context

Community planning

Community planning is the process by which councils and other public bodies work with local people, businesses and voluntary groups to plan and deliver better services to improve the lives of people who live in their community.

In Edinburgh, the city's community planning partnership where community, public and third sector come together is collectively known as the Edinburgh Partnership.

Over the last 10 years, communities have identified their own priorities through Local

Community Plans and have worked with service providers to improve their communities.

The most recent Local Community Plans ran from 2014 – 2017.

During that time, many organisations changed to working across four localities in the city, to manage their services within the same boundaries.

The Community Empowerment (Scotland) Act 2015 also changed community planning in Scotland.

The Act gives local people more say in how public services are planned, designed and delivered. The Act requires public bodies to:

- identify and improve outcomes in the geographical areas which experience the greatest inequality
- prepare and publish Locality Improvement Plans to deliver better outcomes on the agreed priorities
- review and report publicly on progress and revise and update the plans as appropriate.



North East locality

The North East locality is an extremely diverse community of different age groups, ethnic backgrounds, housing and living standards and varying levels of employment, health and income.

The locality has the highest number of residents who live in low income households compared to the other three localities in Edinburgh.



Population
110,905

The North East has the highest number of children (26%) in the city living in low income households. One in four children



By 2035 population



expected to be



161,341

compared to the city average of one in five. In addition, 27% of the city's total numbers of 'looked after children' live in the North East.

School attendance in North East primary and secondary schools is below both the citywide target and current average. For secondary schooling, the locality has the lowest attendance rates compared to the other localities.

The Portobello/Craigmillar ward has the highest number of adults in the city with no qualifications (28%) and only one sixth of all Edinburgh jobs are in the North East locality.



14,882
people over 65



16,038
children
under 16

Often a combination of these issues impacts on peoples' quality of life. This leads to increased levels of inequality. The plan will tackle this inequality by creating greater opportunities for all.



12,840
houses
planned

The North East locality will face a number of opportunities and challenges in the coming years.

Opportunities

Over the next five years, these will include:

- major regeneration/development projects, including the St James Quarter, the Waterfront, the Leith Community Hub and Edinburgh BioQuarter
- large student housing growth
- potential extension of the trams to Newhaven



- a diverse economy of health, retail, business, public and hospitality sectors
- an increase in the number of Community Link Workers to better support more people experiencing health inequalities

Challenges

Over the next five years these will include:

- large numbers of adults without qualifications, leading to higher levels of unemployment
- projected to be the second fastest growing locality with 9% growth by 2022 mainly focussed in Leith and Craigmillar
- lowest rate of owner-occupation (53%) combined with a high rate of tenement properties (75%)
- highest percentage of people with long-term health problems that limit day-to-day activity.

A key aim of this plan will be to realise and maximise the benefits from the range of opportunities that present themselves across the locality over the next five years, whilst being prepared to meet the challenges in partnership and with an integrated and prepared approach.



Engaging with our communities

We are continuing to build a better understanding of the needs and aspirations of our communities.

This plan aims to deliver the kind of area that everyone wants to live and work in.

We asked people what were the most important priorities to them. People told us that they want an area where:

- **all our young people reach their full potential**
- **people have more opportunities for work and affordable leisure facilities**
- **people feel part of their community**
- **the most vulnerable are supported and protected**
- **loneliness and isolation are reduced**
- **the impact on children living in poverty will be reduced**
- **there is a vibrant and thriving community that is strong, clean, green, safe and healthy.**

To do this, service providers and local people need to work together and focus on identifying issues earlier and delivering solutions in partnership.

To develop the plan, we asked local people for their views across five main themes: place, health and wellbeing, children, young people and families, community safety, and economy and employability.

We made it easy for people to have their say and spoke to people who would not normally get involved. We did this with an online survey, face to face conversations with people including on the street, in sheltered housing accommodation and in care homes. We also made extra effort to collect the views of young people, ethnic minority communities and other often under-represented groups by visiting mosques and the travelling people site.

We spoke with people living and working in smaller geographic areas identified as experiencing the greatest inequality.

Tackling the issues that will make a real difference in these specific areas will be a priority going forward.

Views from more than 2,000 individuals and groups were gathered and considered alongside other feedback such as the findings from the Police Scotland survey, 2050 City Vision, Edinburgh Children's Services Plan and the Edinburgh People Survey, and then used to develop the final plan.

We want local people to continue to be involved in shaping the development of this plan and will therefore continue to consult with communities to ensure that the actions delivered are successful.

For information on how to get involved, or to find out how to join a local community group, your community council or take part in local volunteering opportunities, please get in touch with us at northeast.locality@edinburgh.gov.uk



Locality wide outcomes

The outcomes are set out under the five themes of economy/employability, place, community safety, children, young people and families, and health and wellbeing. Under each theme, we have set out the outcomes, high level actions and possible measures below. The measures provide an indication of what may be possible in measuring progress. These measures, along with outputs, timescales and resources to deliver the actions and achieve better outcomes are set out in accompanying work plans, which are being developed and are described in the 'How we will measure success' section. In order to best realise success and meet the outcomes set out in the Plan, there will be crossover and close links between the five themes and the work plans. None will sit in isolation, but will be tackled in an integrated partnership approach.

Economy/employability



As the North East locality has a higher than average level of unemployment and a higher number of adults without qualifications, this leads to higher levels of poverty, inequality and disadvantage within communities and across vulnerable sections of society.

Organisations will work together to target, tailor and integrate support for these individuals. As a result, the plan will ensure that residents have the skills, aspirations and knowledge to secure sustainable employment whilst improving the general economic health of the area.

There are also many opportunities for growth in the North East locality including in particular the Bio Quarter and development

of Business Parks in the area. We will work with business to create, promote, and unlock these opportunities for all sections of society, regardless of personal circumstances. By working in partnership, we will ensure that opportunities meet the needs of both businesses and the community in which they operate.

Partners include – The City of Edinburgh Council, Fort Kinnaird Recruitment and Skills Centre, Volunteer Centre Edinburgh, Jobcentre Plus (Department of Work and Pensions), Edinburgh College, schools, local businesses, Skills Development Scotland, NHS Lothian, Joined Up for Jobs network, representatives from Voluntary Sector Forums in the North East and other voluntary organisations, North East community.

Outcome	High level actions	Measure
<p>Improve support to help increase access to apprenticeships, training and skills opportunities for all ages</p>	<ul style="list-style-type: none"> • ensure career and vocational guidance is available for all ages • work with colleges, universities and training providers so training is flexible to meet the learners' needs • bring all information from providers and organisations together in one place • embed career advice into education • use volunteering to help people gain skills and training to help them get into work • provide mentoring opportunities within organisations • improve engagement with the business community and business forums to generate new training and employment opportunities 	<p>Positive destinations for school leavers</p> <p>Number of modern apprenticeships</p> <p>Unemployed people supported into learning</p>
<p>Increased affordable, flexible and accessible childcare options</p>	<ul style="list-style-type: none"> • find where childcare is provided and ensure this it is flexible to meet needs • deliver training for those willing to work in childcare to meet the demands of a growing workforce • identify routes back to work for parents and creative solutions for childcare • review of “Making it Work” to learn from delivery of support service • work with employers to change attitudes to flexible working, so more people can apply for jobs • provide more and better access to information and support for parents. 	<p>Number of hours of free early learning and childcare provision</p>



Outcome	High level actions	Measure
Improved communication about support services and work opportunities	<ul style="list-style-type: none"> • work with existing networks to map out relevant support services, and work opportunities • identify tools to communicate – work with local people/organisations • deliver more face to face communication with the community, tailor support and use social media • work with employers to consider how employees can be supported and given opportunities to progress • ensure that communications reach under-represented groups – work with community champions. 	Unemployed people supported into work
Reduced structural and individual barriers to employment	<ul style="list-style-type: none"> • increase partnership working between employability organisations • provide regular opportunities for information events/exchanges between partner organisations to improve employability services • identify one location within Leith for an employability drop in service • improve access to employability support for the community. 	Unemployment rates
Increased investments in the locality	<ul style="list-style-type: none"> • maximise the investment and employability opportunities presented through developments ie BioQuarter, business parks • develop “Joined Up For Business” approach to ensure skills and training meets business needs • develop North East offer for inward investment including targeted investment in digital industry • develop tourism opportunities in the North East locality to create jobs and diversify the city tourism offer. 	Number of new jobs in locality Investment in locality



Health and wellbeing



Our priority outcomes for improving health and wellbeing in the North East locality will help to make sure that the right care is delivered in the right place at the right time for people. The work covers the support and services which help to maintain or improve physical and mental health and wellbeing, as well as to prevent poor health in the future. We all value good health and want to live in a place that provides a variety of activities

and services in locations that can be accessed easily. A healthier community is a happier community.

Working in the locality model, we will focus on people and ensure that health and wellbeing is at the core of everything we do. By working with people who live and work in the area, we will build on local opportunities, activities, supports and services and current best practice. We will also work together to provide creative solutions so we can all maintain, improve or restore our health.

Partners include - Police Scotland, Scottish Fire and Rescue Service, The City of Edinburgh Council, NHS Lothian, Scottish Ambulance Service, Edinburgh Health and Social Care Partnership, GPs, Primary Care Community link workers, education (including universities), Edinburgh Voluntary Organisations Council, Voluntary Sector Forums in the North East and local network groups and third sector organisations, North East community.

Outcome	High level actions	Measure
Reduced loneliness and social isolation	<ul style="list-style-type: none"> • work with existing networks to map out relevant support services, community activities and social groups to inform people who live and work in the area about them • work with local partners to develop the best ways to identify early those people at risk and support them so they can access local opportunities • work with partners to identify the local needs of vulnerable groups and those barriers which may prevent them from accessing services and put in place potential solutions that build on community strengths • partner with local people to better understand their experiences using existing support services through a variety of innovative techniques such as data, stories, action learning and co-design. 	Ratings of social isolation



Outcome	High level actions	Measure
Increased physical activity	<ul style="list-style-type: none"> • enable those partners who are committed to increasing physical activity levels to network, share best practice and agree and deliver coordinated actions • map out what physical activities are currently provided and who uses them to identify any duplication and gaps for particular groups • develop and implement a physical activity awareness campaign with outcomes focused on moving more, taking part in physical activities and exercising • work with partners to identify the local needs of vulnerable groups and those barriers which may prevent them from accessing services, and put in place potential solutions that build on community strengths and existing assets • work with partners to increase access to free and low cost leisure opportunities. 	<p>Levels of physical activity</p> <p>People's perception of own health</p>
Improve access to health and support services	<ul style="list-style-type: none"> • map community resources for health and wellbeing and develop and implement a strategy for keeping information up-to-date and accessible • improve communication and engagement with all vulnerable groups • develop clear ways for referrals to be made to community services, as well as good practice for letting people know what's available • work with partners to identify local needs, and the barriers stopping people from accessing the services and put in place potential solutions that build on what's already available in the community • work with local people, GP practice staff, pharmacies and third sector organisations to share best practice and learn from one another • develop and implement new ways of working based on learning from the Long Term Conditions Team, House of Care, Headroom, Link Worker projects and work with GPs and community pharmacies. 	<p>People's perception of accessing services</p>



Community safety



We have spoken with communities, individuals and community safety service providers within the locality and identified these priorities.

The Police Scotland Edinburgh Division divisional priorities for 2017 are:

- acquisitive crime

- public safety
- anti-social behaviour
- serious and organised crime
- terrorism and domestic extremism.

These were identified through the local response to the Your View Counts survey, which empowered local communities to inform the Police of their concerns. These have been incorporated with the North East locality engagement

to identify the priorities in this plan which makes the best use of joint working, prevention and intervention locally within the North East.

Partners include – Police Scotland, The City of Edinburgh Council, Scottish Fire and Rescue Service, NHS Lothian, third sector organisations including Women’s Aid and representatives from Voluntary Sector Forums in the North East, North East community.

Outcome	High level actions	Measure
Tackle hate crime and intolerance	<ul style="list-style-type: none"> • build stronger relationships with minority groups • promote multi-cultural events in the community • carry out a local campaign or “week of action” to promote harmony and belonging in the community • encourage the reporting of hate crime and advertise remote reporting sites • encourage a pro-active approach by the wider community to report hate crime 	<p>Hate crime rates</p> <p>Number of remote reporting sites</p>
An area where communities feel safer	<ul style="list-style-type: none"> • carry out environmental assessments with the local community • create a social media strategy • deliver joined up surgeries, patrols and multi-agency events • increase local area focus such as days of action • deploy CCTV resources based on intelligence 	<p>Perception that violent crime is not common in neighbourhood</p> <p>Satisfaction with the way violent crime is dealt with</p>

Outcome	High level actions	Measure
	<ul style="list-style-type: none"> improve the engagement with local groups such as community councils, residents' associations, voluntary sector organisations and community groups work in partnership to tackle emerging trends and current local issues 	People feel safe in their Neighbourhood after dark
Tackle anti-social behaviour	<ul style="list-style-type: none"> ensure key information is shared between relevant partner agencies develop a joint approach towards early and effective intervention make use of restorative justice practices in dealing with offenders promote citizenship and good behaviour to young people such as the use of role models engage with the community to identify alternative solutions to anti-social behaviour make full use of anti-social behaviour and housing legislation to target persistent offenders. 	Hate crime rates Number of remote reporting sites
Domestic abuse will be addressed	<ul style="list-style-type: none"> promote domestic abuse awareness training to front line service providers identify gaps in and promote local support services for victims of domestic abuse. 	Domestic abuse rates Satisfaction with the way domestic abuse is dealt with Number of remote reporting sites
Alcohol and drugs misuse and associated issues will be addressed	<ul style="list-style-type: none"> address community concerns and the associated issues with overprovision of alcohol in North East Edinburgh target gaps in provision of support services available to people with drug and alcohol problems 	Timely treatment for substance misuse



Outcome	High level actions	Measure
	<ul style="list-style-type: none">• support the community to report concerns and provide information regarding drug dealing and alcohol sales to young people• produce a co-ordinated strategy to deliver drug and alcohol education to young people and adults.	Alcohol related hospital admissions



Children, young people and families



It is the vision of the Edinburgh and Young People Partnership that “Edinburgh’s children and young people enjoy their

childhood and achieve their potential”. Aligned to this vision are five outcomes that sit at the heart of the Integrated Children’s Services Plan:

- every child will have the best start in life
- children and young people’s attainment and achievement gaps will be reduced

- every child and young person will have good health and wellbeing
- poverty and inequality amongst children and young people and their families will be reduced
- children and young people and their families and their communities will be empowered to improve their wellbeing.

Children, young people and their families are the heart of our community. In North East Edinburgh, we want to increase the opportunities for families so that their children enjoy their childhood and reach their full potential. We believe that improving outcomes for children and

their families has a positive impact on the whole community, both now, and for the future. The Children’s Services Management Group will be responsible for coordinating and integrating services to children, young people and their families in the locality.

Partners include – The City of Edinburgh Council, Police Scotland, NHS Lothian, Health & Social Care Partnership, schools, Edinburgh Leisure, third sector representatives from Voluntary Sector forums in the North East and networks of organisations working with children, young people and families, North East community.

Outcome	High level actions	Measure
Improved access to learning for all	<ul style="list-style-type: none"> • pilot ways to involve hardly reached families in lifelong learning such as maximising engagement with parents • map lifelong learning activities and promote opportunities across the community and service providers • create alternative curriculums – maximise creative, alternative, flexible opportunities for young people to stay in school • implement “Inclusive Practice” across all schools • implement the Youth and Children’s Work Strategy with initial dedicated support from the North East Locality Youth Development Worker 	<p>Literacy and numeracy levels</p> <p>Attendance rates at school</p> <p>School leavers positive destinations</p>



		Unemployed people supported into learning
Reduced risk of harm to all children, young people and families	<ul style="list-style-type: none"> • deliver joint awareness raising training of domestic abuse and coercive control across all services and partners locally • roll out “Mentors in Violence Programme” across all high schools in the locality • work with partners to enable vulnerable families in crisis to remain in their locality/community • make sure that staff are trained and deliver parenting programmes • provide early support to families when needed. 	Number of Looked After Children Domestic abuse levels
Improved emotional and mental health of children, young people and families	<ul style="list-style-type: none"> • ensure all North East schools are involved with “Growing Confidence” work • implement new initiatives to support the emotional wellbeing of children and young people such as “Well Being Academy Model” • increase staff awareness so they can better respond to emotional distress and increase staff capacity such as joint upskilling of staff • deliver a mental health awareness raising conference for young people linked to Mental Health Awareness Week. 	Children and Adolescent Mental Health Service waiting times Psychological Therapy waiting times Levels of wellbeing
All children, young people and families are more meaningfully included in their communities	<ul style="list-style-type: none"> • expand the “Youth Talk” engagement model across the locality • remove barriers that prevent young people from participating fully in their communities • work in partnership with the third sector to develop effective tools to seek the views of children and young people • pilot an inclusion/participation project that celebrates diversity 	Youth participation Facilities and activities for children and young people



	<ul style="list-style-type: none"> • provide opportunities for local people to input into the proposed future development of Castlebrae High School 	<p>Satisfaction with neighbourhood as a place to live</p>
<p>Increased access to high quality affordable play and leisure activities</p>	<ul style="list-style-type: none"> • scope play and leisure activities/provision across the locality • identify and promote good practice/low cost, sustainable projects such as buggy walk, Stravaigan • work with private leisure providers to increase access • develop and promote opportunities to participate in sports, leisure and creative play 	<p>Satisfaction with sports and leisure facilities run by Edinburgh Leisure</p> <p>Number and quality of outdoor play facilities</p> <p>Cultural event or venue attendance</p> <p>Attendance at sport and leisure facilities</p>



Place



We want people living in North East Edinburgh to feel proud of and connected to the place where they live and to feel

invested in the future of their local area. This is especially important given the volume and scale of the new developments planned for the area and the projected increase in population which the regeneration will bring.

Through our provision of key environmental services such as housing,

infrastructure development, roads, pavements, parks, planning, waste collection and street cleaning, we want to create a place where:

- people want to spend time to work and play
- there is a sense of community pride
- people are involved and feel ownership for the place they live
- it is well maintained with quality housing and pleasant public spaces
- there is a quality, safe, clean and green environment which is sustainable for the future

By working together in partnership, we can achieve this, and will be more able to influence and shape our neighbourhoods so that they better meet the needs of local people.

Partners include – The City of Edinburgh Council, community councils, third sector organisations, “Friends of” groups, residents’ and tenants’ associations, housing associations, schools, Voluntary Sector Forums in the North East, North East community.

Outcome	High level actions	Measure
Cleaner area	<ul style="list-style-type: none"> • provide information to new residents such as information pack for new residents on collection dates and how to use environmental and waste services • plan and deliver community clean up days • plan a programme of activity with the community, local groups and voluntary organisations to encourage ownership and promote local pride • early engagement with targeted intervention for young people through school projects and education eg eco school initiatives • develop ‘Litter Prevention Action Plans’ • develop ‘Air Quality Action Plans’ for air quality management areas. 	<p>Satisfaction with street cleaning</p> <p>Cleaning Industry Management Standards (CIMS) street cleanliness scores</p> <p>Air quality standard</p>

<p>Improve the built environment</p>	<ul style="list-style-type: none"> • consult the community to develop a locality prioritised resurfacing programme • deliver a more coordinated programme of works through early planning with other services and partners • consider the impact on transport corridors when programming maintenance and/or improvement activity, particularly in areas of regeneration • promote active travel, public and community transport options • deliver agreed community led environmental improvements eg the London/Portobello Road Street Audit Improvement Plan • provide advice and guidance on household fuel bills and energy efficiency 	<p>Satisfaction with maintenance of roads</p> <p>Road Condition Index</p> <p>Journeys made by walking, cycling and public transport</p>
<p>Communities are given more say on how budgets are spent</p>	<ul style="list-style-type: none"> • improve the information, data and opportunities so that communities can influence the decision-making processes • ensure targeted groups are engaged and involved in the decision-making process. 	<p>Residents feel they have a say on local issues</p> <p>Council's discretionary budget allocated through participatory budgeting</p>
<p>Developments better reflect the needs of our communities</p>	<ul style="list-style-type: none"> • ensure developments are future proofed with appropriate infrastructure to support population increase • encourage active community input throughout locality wide development and improvement programmes • maximise the community benefits through the planning process • involve the community in ensuring access to quality play areas and green spaces • work in partnership with developers, registered social landlords and other partners to deliver more affordable housing 	<p>Residents feel they have a say on local issues</p> <p>Satisfaction with parks and green spaces</p> <p>Affordable homes are delivered</p>



Better and increased use of community assets

- improve the ways to support community ownership
- identify and maximise the opportunities for asset transfer under the Community Empowerment (Scotland) Act 2015
- develop better joint working between service providers and environmental community groups such as friends of parks
- identify land suitable for community growing initiatives
- increase use and access of local facilities for the community and partners eg libraries, community centres

Local assets ownership by communities within the locality

Use of buildings for community activity



Small area priorities

In addition to the locality wide outcomes, it is recognised that there are communities that experience a higher level of inequality. Local data on deprivation and poverty rates were analysed and mapped to assist in identifying smaller geographical areas within the North East locality where people experience higher levels of disadvantage.

These small geographical areas include:

- Greater Craigmillar - Bingham, Magdalene, Niddrie and The Christians

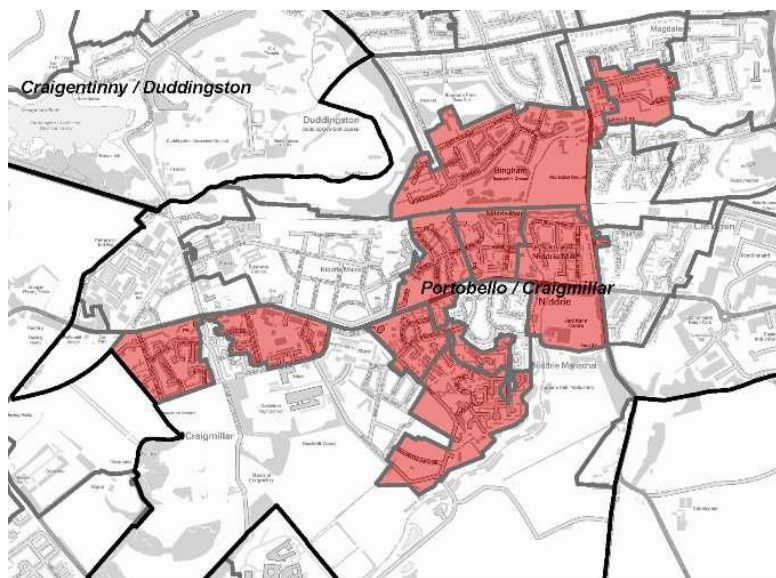
- Restalrig/Lochend/Loganlea
- Areas within Leith

To improve the lives of those most at risk and furthest removed from positive outcomes, the plan must identify ways to work with these communities, partners and service providers to create long term change. This includes shifting from managing crises to early intervention, targeting key issues and developing and delivering actions which help to reverse the trends which contribute to negative outcomes.

The plans below describe the high level actions separated into five themes for these small areas. As part of the next steps, detailed work plans are being developed which will support the delivery of actions in each small area. These will detail further actions, timescales and measures to track progress. The approach to measuring success is described in the 'How we will measure success' section.



Greater Craigmillar - Bingham, Magdalene, Niddrie and The Christians



The communities within Greater Craigmillar that have been identified in the small area plan, include Craigmillar, Bingham, Magdalene, Niddrie and The Christians.

The area lies to the east of the locality and sits in the Portobello/Craigmillar Ward.

The small area plan aims to improve employability opportunities, housing conditions and transport links for local residents. Partners will work to better identify and support those at risk of social isolation, as well as seek to improve access to health and well-being services for young people and other targeted groups within the identified communities. Improved community safety will also be a focus for the area.

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Outcome theme	Action
Economy/employability	<ul style="list-style-type: none"> map, promote and identify opportunities to provide more tailored lifestyle and learning opportunities to meet identified needs increase young people's access to employment opportunities in new developments
Health and wellbeing	<ul style="list-style-type: none"> partner with public and third sector organisations to identify people at risk of loneliness and social isolation early on, and support them to access local opportunities

Outcome theme	Action
	<ul style="list-style-type: none"> • work with partners to co-locate advice, support and services, especially for young people, existing drug users and people in recovery from substance misuse, in places that are local and easy to access for all
Community safety	<ul style="list-style-type: none"> • build stronger relationships with the community through local surgeries and engagement • carry out a “week of action” to address local issues.
Children, young people and families	<ul style="list-style-type: none"> • retain multi-agency school holiday activity programme • improve local provision of sexual health, mental health and alcohol misuse services and education for young people.
Place	<ul style="list-style-type: none"> • improve housing conditions • explore opportunities to improve transport links to access services and social networks

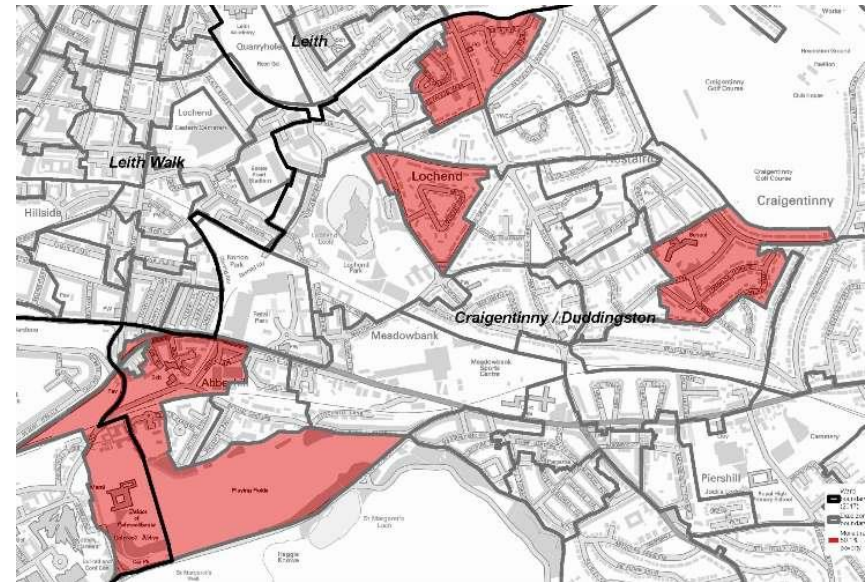


Restalrig/Lochend/Loganlea

The communities of Restalrig, Lochend and Loganlea have been identified in the small area plan. The area sits in the middle of the locality within the Craightinny/ Duddingston Ward.

Local residents have asked for services that will improve outcomes for children and young people including activity programmes, and increased provision of targeted health, well-being and youth employability support services. The key priorities within the small area plan aim

to create improved learning and training opportunities, with specific focus on digital skills, volunteering and English for Speakers of Other Languages classes. Better transport links and cleaner, greener and safer aspirations are also top priorities for these communities and are highlighted in the plan.



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Outcome theme	Action
Economy/employability	<ul style="list-style-type: none"> • identify opportunities to deliver English for Speakers of Other Languages (ESOL) classes in the area • provide digital accessibility and training • map, promote and identify ways to provide more tailored lifestyle and learning opportunities to meet identified needs • improve work readiness through volunteering • investigate options for a dedicated area based youth employment service.
Health and wellbeing	<ul style="list-style-type: none"> • work with partners to improve access to services, especially mental health support and substance misuse counselling, for vulnerable groups • develop a communication plan with local partners to increase uptake of health services, third sector supports and community events.



Outcome theme	Action
Community safety	<ul style="list-style-type: none"> • work in partnership to address anti-social behaviour • engage with the local community through surgeries • carry out a “week of action” to address local issues.
Children, young people and families	<ul style="list-style-type: none"> • plan and deliver a multi-agency school holiday activity programme • improve local provision of sexual health, mental health and alcohol misuse services and education for young people • provide youth activities on Friday evenings and weekends
Place	<ul style="list-style-type: none"> • more affordable housing • identify ways to minimise littering, dumping and dog fouling • explore opportunities to improve transport links to access services and social networks • provide outreach services.



Leith

The communities identified in Leith within the small area plan are highlighted in the small area map and sit close to the main arterial routes of Great Junction Street and Constitution Street. The area lies to the north of the locality, in the Leith Ward.

The small area plan will deliver specific early interventions for vulnerable groups living in the community, whilst also developing preventative approaches to reduce alcohol-related harm and assist those in recovery from substance misuse. Key priorities for local people also focussed on the need to improve

outcomes for children, young people and families through improved activity provision, and developments in health and well-being support services for those groups. A focus on improving the local environment to minimise littering, reduce air pollution and combat anti-social behaviour will also be central to the aims of the plan and will contribute towards ensuring a better quality of life for local residents.



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Outcome theme	Action
Economy/employability	<ul style="list-style-type: none"> • develop further support for local businesses through the Leith Business Hub • map, promote and identify opportunities to provide more tailored lifestyle and learning opportunities to meet identified needs • identify where there are gaps in IT/digital skills training and skill development
Health and wellbeing	<ul style="list-style-type: none"> • work with partners to improve access to services for vulnerable groups such as those who are homeless, existing drug users and people in recovery from substance misuse



Outcome theme	Action
	<ul style="list-style-type: none"> • work with city refugee resettlement initiatives to welcome and integrate new Scots into the area, focusing on ensuring they understand health information and advice and know how to access support and services • develop and implement a preventative approach to alcohol-related harm with local people and partners.
Community safety	<ul style="list-style-type: none"> • address anti-social behaviour with a particular focus on motorbikes • engage with the local community through surgeries • carry out a “week of action” to address local issues.
Children, young people and families	<ul style="list-style-type: none"> • plan and deliver a multi-agency school holiday activity programme • improve local provision of sexual health, mental health and alcohol misuse services and education for young people • provide parenting training and support.
Place	<ul style="list-style-type: none"> • maximise opportunities through the Housing Service patch working model • identify ways to minimise littering, dumping and dog fouling • explore traffic management options that reduce air pollution • improve the physical environment to reflect the needs of people with disabilities.



How we will measure success

The locality wide and small area plans in sections 5 and 6 contain a strategic description of high level actions and possible measures. This will be underpinned by workplans which set out detailed actions, timescales and the key measures that will demonstrate how change is taking place in each locality, forming the basis of the performance framework. These more detailed workplans will form the basis of monitoring progress allowing scrutiny of areas of success and areas of improvement that will be subject to regular review.

An Annual Progress Report will also be produced evidencing progress on delivering the outcomes in the plan, based on the output of the continuous monitoring and scrutiny, and will be presented to Council committee and partner governance bodies for further scrutiny and approval.

The core principles and methods for monitoring progress and performance reporting are:

Principles

- 1 Easy to access and understand**
Information on how each outcome is progressing needs to be readily available, regularly maintained, clearly laid out and free of jargon.
- 2 Focused on outcomes as well as outputs**
The aim of monitoring information is to measure the difference made to local people and communities and not just changes made to services.
- 3 Alignment with other strategic aims**
The partners' progress towards achieving the outcomes must be consistent with their own established strategic aims. This is to ensure that the services are working towards clearly aligned goals and are monitoring their work in a consistent way.

Methods

- 1 Workplans**
A set of more detailed plans relating to the outcomes and associated actions will allow monitoring of the partners' activity and progress towards achieving our shared goals.
- 2 Regular performance reports**
These will detail progress towards achieving the outcomes. They could include actions, key performance indicators, case studies and customer research to give a balanced view on progress. These reports will form the basis for the Annual Progress Report.
- 3 Annual Progress Report**
Progress in achieving the outcomes for the locality and small areas will be reported annually to Council committee and partner governance bodies.



Further information and contacts

Key contacts

Further information about this plan is available by contacting the North East locality team:

- email northeast.locality@edinburgh.gov.uk
- telephone 0131 529 3111 and ask to speak to the Locality Manager or the Lifelong Learning Service Manager.

Links to plans and strategies

The Locality Improvement Plan links with a range of existing strategies including:

The City of Edinburgh Council

Business Plan

www.edinburgh.gov.uk/businessplan

Local Development Plan

www.edinburgh.gov.uk/localdevelopmentplan

The Edinburgh Partnership

Children's Services Plan

www.edinburgh.gov.uk/childrenservicesplan

NHS Lothian

NHS Lothian Strategic Plan 2014 - 2024

www.nhslothian.scot.nhs.uk/StrategicPlan

Edinburgh Integration Joint Board

Edinburgh Health and Social Care Partnership Strategic Plan

www.edinburgh.gov.uk/healthstrategicplan

Police Scotland

Local Police Plans 2017 - 20

www.tinyurl.com/EdinburghLocalPlans

Scottish Fire and Rescue Service

Local Fire and Rescue Plan for the City of Edinburgh 2014-2017

www.firescotland.gov.uk/SFRS_LocalPlan_CityofEdinburgh.pdf

Edinburgh Voluntary Organisations' Council and Volunteer Centre Edinburgh

Everybody's Edinburgh

www.evoc.org.uk/about-evoc/everybodys-edinburgh-third-sector-manifesto

Equalities statement

Locality Improvement Plans set out our commitment to promoting equality and diversity. An Integrated Impact Assessment (IIA) and Strategic Environmental Assessment (SEA) have been carried out, enabling all partners to

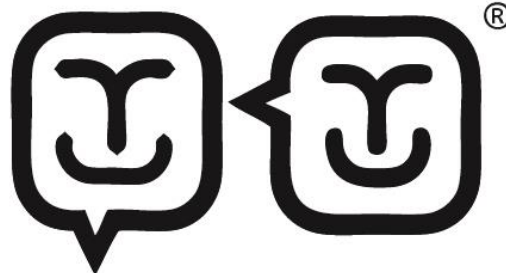
meet their legal duties to consider equality, human rights, sustainability and the environment. The assessments ensure that the planned services and policies promote equality of opportunity, eliminate discrimination and harassment, and promote good relations between those with protected characteristics and

those with none. They also allow broader inequalities to be addressed, ensuring that the needs of all people are met.

For further information or to view a copy of the assessments please contact: northeast.locality@edinburgh.gov.uk

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North West Edinburgh Locality Improvement Plan 2017-2022



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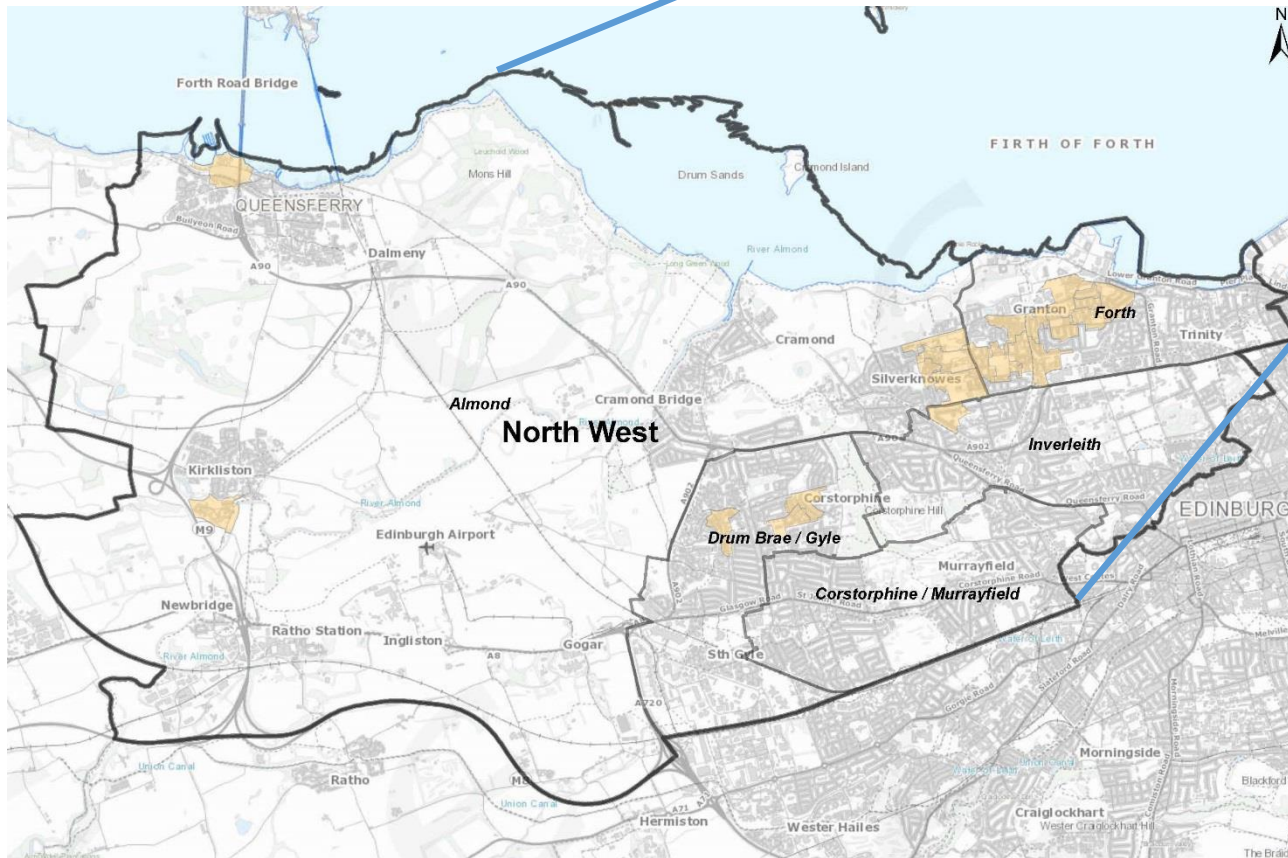
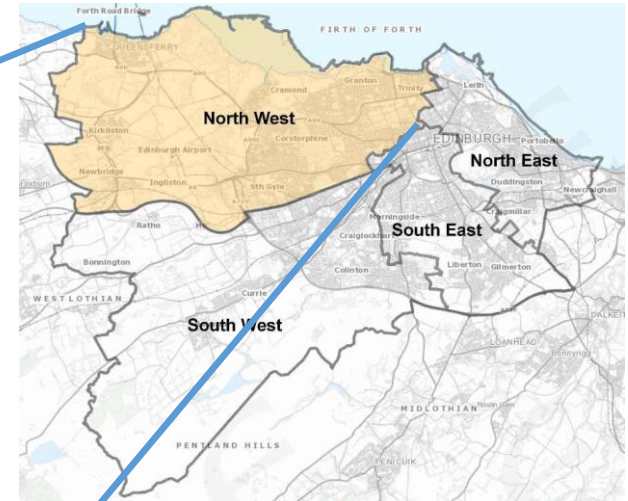
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North West locality map including small areas

- Wards**
- Almond
 - Drum Brae/Gyle
 - Corstorphine/Murrayfield
 - Forth
 - Inverleith

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- Community Council Areas**
- Leith Harbour and Newhaven
 - Trinity
 - Granton and District
 - Muirhouse Salveson
 - Silverknowes
 - Cramond and Barnton
 - Queensferry and District
 - Kirkliston
 - Ratho and District
 - Corstorphine
 - Drum Brae
 - Murrayfield
 - Craigleith/Blackhall
 - West End
 - Stockbridge/Inverleith
 - New Town/Broughton
 - Leith Central



Introduction

We are delighted to present the first North West Locality Improvement Plan 2017 - 2022.

The key aim of this plan is to achieve better outcomes for communities and individuals in North West Edinburgh and to reduce the gap for those experiencing the greatest inequality. This plan will help those people who are in greatest need, and focuses on early intervention and prevention approaches, which over time, will help address an imbalance of equality in some of our local areas.

To develop this plan, we built on Edinburgh's existing community planning arrangements (Neighbourhood Partnerships). Public sector reform is also key to ensuring more effective partnership working across a range of agencies, and further involving communities when we make decisions.

We carried out a programme of community engagement in 2016/17. We spoke with communities across the locality, asking what would make the area better and

looked at ways that we can strengthen the communities' voice in the decisions that matter across the locality.

We are mindful that some areas within North West Edinburgh experience greater levels of disadvantage and therefore carried out more targeted engagement in these communities. More information on these areas, the engagement and the outcomes is included later in the plan.

By speaking with local people, we identified outcomes and priorities that will make a real difference to the lives of the people in our communities.

The involvement of our communities will drive the development of this plan and build on local community planning approaches to date. This has created solution focussed actions that will help make real change across all sectors of our communities. The plan brings our communities even closer together with our local service providers, to plan and deliver better services which meet the needs of the people who use them.

This plan is a commitment to communities within the North West locality of how we will work with you to target our resources in the most effective way across the length and breadth of the locality, and to address the known inequalities amongst our communities. We will continue to listen to what you tell us over the lifetime of the plan, review and report on progress annually, and realign priorities as needed.

Partners in the North West Locality Leadership Team are:

- The City of Edinburgh Council
- Police Scotland
- NHS Lothian
- Health and Social Care Partnership
- Scottish Fire and Rescue Service
- Edinburgh College
- Edinburgh Voluntary Organisations' Council
- Third sector representatives from the Forth & Inverleith Voluntary Sector Forum and from the Western and Almond Voluntary Sector Forum
- Skills Development Scotland.



Context

Why create a Locality Improvement Plan

Locality development builds on previous work linked to community planning. Community planning is the process by which councils and other public bodies work with local people, businesses and voluntary groups to plan and deliver better services to improve the lives of people who live in Scotland.

The Local Government (Scotland) Act 2003 provided the initial statutory basis for community planning. It was introduced to:

- enable public bodies to work together to deal with complex, long-term challenges that a single organisation cannot deal with, for example inequalities in health, employability and levels of crime
- involve local communities more in the decisions that affect people's lives.

All local authority areas established Community Planning Partnerships. In Edinburgh, the city's community planning partnership, where community, public and

third sector come together, is collectively known as the Edinburgh Partnership.

In addition, 12 Neighbourhood Partnerships were introduced and each created Local Community Plans to build partnership approaches to tackle and support local issues.

The Community Empowerment (Scotland) Act 2015 reinforces many of the Community Planning practices and gives local people more say in how public services are planned and run. In doing so, the act requires Community Planning Partnerships to:

- produce a local improvement plan (LIP)
- identify which geographical areas have communities that experience the poorest outcomes
- prepare and publish locality plans to improve outcomes on agreed priorities for these communities
- review and report publicly on the progress towards their LIP and locality plans, and revise and update the plans as appropriate.

All partners aim to build on a culture in which community empowerment is the right thing to do. The establishment of the four localities in Edinburgh recognises that effective services must be designed with and for people and communities - not delivered 'top down' for administrative convenience.

The range of benefits from a more involved and engaged population include: local democratic participation boosted, increased confidence and skills among local people, higher numbers of people volunteering in their communities, and more satisfaction with quality of life in a local neighbourhood. Better community engagement and participation leads to the delivery of better, more responsive services and better outcomes for communities.

The creation of the LIPs is the starting point and over time will identify and create more opportunities for our communities to engage in the processes available.

North West locality

The locality – geography and people

The locality stretches east from South Queensferry along the shoreline through Cramond, Barnton, Granton and Trinity and moves south to Warriston, then west along the northern reaches of the new town including Stockbridge, and continues through Roseburn, Murrayfield, Corstorphine and past the Airport to Ratho Station and onto Kirkliston (and all communities in between).



Across the locality, there are areas of high affluence as well as, primarily in the Forth ward, those which are amongst the most deprived in the city.

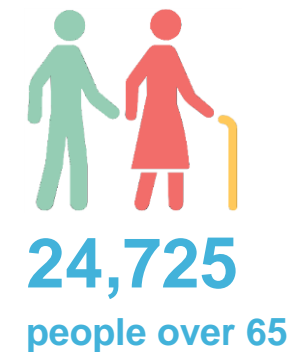
The North West locality faces a number of key challenges in the coming years. It is expected to see the largest population growth in Edinburgh by 2022 by as much as 10% (around 14,000). This will put additional pressure on primary and secondary schools as well as housing and other key services such as NHS primary care.



Alongside wider housing developments, the North West will see the greatest level of social and affordable housing investment across the city, with around 870 expected to be completed during the life of the LIP.

Currently, 61% of all Council homes across the North West locality are located in the Forth ward and Muirhouse.

Health services also face significant challenges with an ageing population. The North West has more people aged over 65 years than any other locality. Lifestyle choices also place increasing demands on all services. In the Edinburgh People Survey 2016, almost 42% of people in the North West indicated that they have not engaged in any exercise. This alone will impact longer term on services.



The areas of Muirhouse, Wester Drylaw, West Pilton, Granton, Royston and Wardieburn (collectively known as the North small area) also have significant social and economic challenges. The North small area has the second lowest average household income in Edinburgh, 30% of children live in households in relative poverty. Of those deemed 'economically inactive' across the locality, 26% live here and Muirhouse is currently ranked as one of the top ten most deprived areas in Scotland. It also has the highest concentrations of benefits dependency.

The North Edinburgh small area will benefit from more focused work to reduce inequality and disadvantage, along with other small areas in Kirkliston (Gateside estate), South Queensferry (Walker estate), parts of Clermiston, and parts of East Craigs.

The LIP, whilst serving the wider locality, also has a specific focus on these smaller geographical areas, to get a better understanding of the needs and aspirations of individual communities.

A key aim of the locality approach to achieving better outcomes for people, is to shift the focus from tackling crisis to early intervention and prevention.

To achieve this, there needs to be a greater understanding of the root causes and related trigger points for individuals and families in reaching 'crisis'.



Engaging with our communities

People living in, working in or simply visiting the North West locality have a crucial role in helping to shape the future of the areas in many different ways. People from all backgrounds engage with community life through community councils, school parent/teacher associations, community centres, volunteering, carers, uniformed children and young people's services, tenants' groups, residents' groups, friends of parks, organisation committees and boards, even those simply attending events or activities or taking the time to get involved with surveys or online feedback. It is vital that we build on this and find more ways to engage with more people throughout the life of the plan to help shape the future of the locality.

All the partners involved with shaping and delivering the plan are fully committed to **putting people at the heart** of the overall process and we will:

- **work together** with the community and partners
- **involve** everyone in an open discussion that meets the needs of all

- **listen** to and **act** on needs, issues and ideas
- **develop** new and better ways of doing things, especially to grow opportunities for more people to engage and influence outcomes.

We are committed to creating a culture and focus that builds relationships, communities and places through real discussion, involvement and doing things *with* people.

In developing this plan, we are continuing a conversation to find out what matters most to individuals, families and communities and in doing so have identified areas for action.

We started with two phases of engagement. The first phase focussed on working with our existing Neighbourhood Partnership structures and known groups to have real discussions about what affects our communities. We asked people 'what the locality would look/feel like in five years time'. Over 900 responses were received and examined to identify where there were

common issues or suggestions. Then they were merged into key themes around health, safety, children young people and families, employment, and our place – the physical part of our locality.

Within each theme, the 900 responses were used to create statements and these were then made available using online and printed surveys in community buildings such as community centres and libraries where everyone was invited to rank what they felt was the most important. This formed the priority outcomes for the wider North West locality, included in this plan.

Other inputs and those statements not included will also be useful. We will contact those who contributed and left an email address to form a reference group that will help monitor our progress in delivering the priorities.

Phase 2 involved the smaller areas where we used a different approach. Local people were involved through pop up stalls in areas such as Clermiston, Walkers or Gateside. In some areas, we knocked on

doors to encourage people to get involved. A key outcome of the engagement was a focus on quality of life issues.

Further work is still ongoing to identify whether there are issues which can be addressed in a similar way, with service providers and residents in East Craigs.

Community Action North (CAN) provided dedicated support in the neighbourhoods of Granton, Muirhouse, West Pilton, Royston, Wardieburn and Wester Drylaw. CAN specifically targeted groups and individuals at the heart of the issues in the North Edinburgh small area. The outcomes have been developed using co-production techniques, whereby the lead from each theme is engaging with key community representatives to develop a work plan with agreed actions.

In the other small areas, community councils and other key groups and individuals, such as elected members, were asked to endorse the suggested outcomes and actions.

Both phases involved over 1,000 people but importantly, the key emphasis of the

engagement was about the quality of discussion and reaching an understanding of what many of the key issues are that affect people.

We are committed to keeping an open discussion, listening and helping communities come together to decide what they want to achieve and find ways to do this. The designing of this plan is not an end in itself, but the start of an ongoing process, so we can build and co-create solutions with communities through time, experience and presence. Every member of the community is encouraged to have their say, be actively involved and play their part.

Communities will be supported to work with the locality team in the following ways:

- come together with services, decide what they want to achieve and find ways of achieving this
- address social concerns and exclusion, ensuring all groups can be heard
- build effective and representative community organisations
- focus on strengths and assets in the community, providing opportunities to lead change, volunteer and be

entrepreneurial to help create the things needed

- grow the financial, legal and organisational capacity to achieve results
- empower participation and involvement in decision making forums, place making, service design and priorities for spending.

Partnership working must change how we deliver services, listen to and work with communities. The aim is to establish a mutually beneficial relationship with the community to clarify our commitment to them, and theirs to us.

In addition to the locality-wide consultation and engagement described in this section, the views of community representatives and elected members have been sought and incorporated into the LIP at meetings of each of the North West Neighbourhood Partnerships – Almond, Forth, Inverleith and Western – as well as at specific briefings to elected members and community councillors.



Locality wide outcomes

The outcomes are set out under the five themes of economy/employability, place, community safety, children, young people and families, and health and wellbeing.

Under each theme, we have set out the outcomes, high level actions and possible measures below. It is recognised that the actions and measures are at a high level, and do not provide the level of detail which allows communities to identify actions specific to their area. This level of detail, along with more specific measures, outputs, timescales and resources to deliver the actions and achieve better outcomes are set out in accompanying work plans, which are being developed and are described in the 'How we will measure success' section. These workplans will provide a dynamic mechanism to regularly review progress with partners, and will provide a list of tangible deliverables to report progress against. As such, the workplans will facilitate ongoing engagement with community councils and other community groups in relation to the issues and actions which are of most

concern to them in their immediate neighbourhood.

Employment, training and education



Whilst the majority of the North West locality celebrates relative affluence, for some, becoming economically stable with access to careers remains a significant challenge. Many individuals experience high levels of complex needs and associated issues as a result of living in poverty such as poor mental health, equality issues and stigma. Led by Edinburgh College, the Employment Training and Education group will focus on creating improved opportunities for all wishing to improve their own personal circumstances through improved access to further education, developing upskilling opportunities and good employment. Early intervention will be a key focus too with young people being better equipped to enter the world of work and life in general. With large scale developments planned across the locality, the group will seek to

access as many benefits as possible with links to apprenticeships and other training placements.

With advances in technology and changes to traditional career paths, we must think differently about how we engage employers and create better connectivity to those that can essentially act as a skilled, educated, motivated and able work force. Another focus will be to enable those often left behind because of equality issues to access the same opportunities as anyone else and we will work with the community to challenge inequality at all levels.

Partners include – The City of Edinburgh Council, Skills Development Scotland, DWP Jobcentre Plus, NHS Lothian, high schools, employability providers, Edinburgh College, Edinburgh Volunteer Centre, third sector representatives from the Forth & Inverleith Voluntary Sector Forum and from the Western and Almond Voluntary Sector Forum, Joined up for Jobs network and large employers eg RBS, Edinburgh Airport and Leonardo.

Outcome	High level actions	Measure
<p>Our young people will leave school with suitable 'life skills' to help them make appropriate and informed choices, and will be supported to be ready, equipped and confident to enter the world of work</p>	<ul style="list-style-type: none"> • we will dedicate staff resource to research and develop an appropriate 'Life Skills' programme to pilot in one high school with a view to rolling out across the locality by year five. Support young people to get the basics of what they need to start taking advantage of employment/college opportunities: bank account, NI number, birth certificate (Links to Life Skills development) • work with businesses both local and city wide to develop longer work experience opportunities while at school. Have a longer preparation/run up to start of placement so it is the best fit for a young person and they get the most out of it • investigate 'Key to Potential' 'Cyrenians' model being rolled out more widely across the locality. Develop better support for those who are non-attenders – coaching /1:1 support at an earlier stage and investigate • develop better /fuller programmes for those students on alternative timetables. Invest/Strengthen links with those organisations able to work with young people aged 15 years eg RUTS, Fairbridge and Rathbone. 	<p>Attainment</p> <p>Positive destinations for school leavers</p> <p>Participation in life skills programme</p> <p>Number of Modern Apprenticeships</p>
<p>Identified a wide range of high quality employment, training and further education opportunities for our residents</p>	<ul style="list-style-type: none"> • establish annual 'Jobs Fair' to promote opportunities across the wider locality • as part of wider locality communications, build a community database to enable improved promotion of available employment/training and further education opportunities • work with College to develop /strengthen short range of taster courses so people don't have to commit to something they are not sure of 	<p>New business start ups</p> <p>Employment rates</p> <p>Number of new jobs in the locality</p> <p>Local job fairs</p>

Outcome	High level actions	Measure
	<ul style="list-style-type: none"> • develop communication strategy between College and organisations supporting young people on pre-college/employment courses eg Tomorrow's People, Activity Agreements • develop strategies to overcome barriers/fears that prevent young people taking advantage of opportunities out-with their immediate neighbourhoods • work with schools to establish and promote non-gender stereotypical career opportunities eg boys do construction, girls do hair and beauty. 	
Developers contribute to local employment opportunities/ apprenticeships as part of their contracts	<ul style="list-style-type: none"> • improve communication by local businesses and construction companies to ensure local opportunities are advertised to those working with prospective employees. Identify more flexible approaches to the Edinburgh Guarantee and put pre-Edinburgh Guarantee step in place to enable young people to be ready for it • give longer placement opportunities so people can become job ready and put more support in place • work with employers to develop more part-time work opportunities to support flexible opportunities for returners, parents/carers etc including work from home options eg - .com industry. 	<p>Number of Modern Apprenticeships</p> <p>Training and development</p>
In partnership, tackled inequality issues such as living wage, discrimination, access to transport	<ul style="list-style-type: none"> • monitor the take up of employment across all sectors to better understand levels of pay versus demand and opportunities available • support the Council and other organisations to promote living wage amongst employers • work with childcare providers to ensure adequate and affordable provision is widely available, especially for low earners 	<p>Pay levels in the public and private sectors</p> <p>Childcare provision</p> <p>Number of living wage employers</p>



Outcome	High level actions	Measure
	<ul style="list-style-type: none"> • work with local community groups and organisations to tackle all aspects of discrimination and promote equality across all employment sectors • undertake a wide-ranging study across the North West locality focussing on barriers to employment, training or further education to include transport, childcare and support needs eg carers use findings to develop an appropriate action plan. 	



Health and wellbeing



The integration of Health and Social Care services in Edinburgh has been a significant step towards creating a more responsive, joined up approach to meeting the evolving demands across the city. The Health and Wellbeing outcomes will be led by the Health and Social Care Locality Manager through a group that involves a wide range of related disciplines. All involved are aware of the challenges faced across the locality in terms of

increasing population, ageing population and areas of deprivation and poverty. Working together and using resources more effectively, the group will aim to ensure health based services and activities can meet not only the growing demands but also where existing services need to adapt to better support community needs. Early intervention is at the heart of the Health and Social Care agenda and the outcomes identified by the community reflect this.

Partners include – Health and Social Care, NHS Lothian (various), The City of Edinburgh Council (various), third sector

(including Saheliya, Edinburgh Leisure, Care and Repair, Living Well North, Pilton Health Project, North Edinburgh Alcohol Collaborative, Places for People, North West Carers, Scottish Care, Alzheimers Scotland), networks and forums (including Local Opportunities for Older People network, representatives from Forth & Inverleith Voluntary Sector Forum and Western and Almond Voluntary Sector forum) and GP Practices - North West Clusters

Outcome	High level actions	Measure
<p>Accessible GP and supporting services, with appropriate time for consultation</p>	<ul style="list-style-type: none"> • it will be possible to book GP appointments at short notice (on the day), as well as future appointments • develop a health relevant communications plan highlighting where local providers and services are such as promoting alternatives to GP service • consider opportunities for GPs and practice managers to meet with communities to foster better understanding of service and customer demands • assess effectiveness of GP Practice Link Worker/Social Prescribing pilot with a view to developing the activity across both clusters. Promote the use of community pharmacies 	<p>People's perception of accessing services</p>



Outcome	High level actions	Measure
<p>Better equipped services to support independent living, and help people in need of support and care to remain at home.</p>	<ul style="list-style-type: none"> • establish more effective use of new and emerging technology, and opportunities provided by new build housing, to engage patients and promote positive health • streamline Council processes to enable quicker access to decisions and budgets • improve the promotion of Direct Payments (option one) and Self Directed Support (option two) to service users and support agencies • widely publicise the partnership's list of agencies signed up to deliver Self Directed Support • promote and recognise carers through increased support and respond to specific needs • develop appropriate way for GPs to flag/identify carers and direct them to support agencies • develop the use of day services to provide flexible and 'wraparound' support to their service users in times of crisis, step up/step down support. 	<p>People's perception of living independently</p>
<p>Key facilities in our communities are more accessible, affordable and welcoming and people know how to get support and access resources.</p>	<ul style="list-style-type: none"> • investigate the potential to develop local information hubs and touch points in community cafes and pharmacies • develop a North West locality website with info about health and wellbeing services • widely promote Edinburgh Voluntary Organisations' Council's Little Red Book • link with Place work to ensure that it addresses the needs of communities of interest, in particular people with disabilities, older people and the siting of bus stops. 	<p>Satisfaction with neighbourhood as a place to live</p>



Outcome	High level actions	Measure
<p>Reduce poor mental health and isolation by providing more opportunities for social engagement, and support measures are in place to care for the range of mental health issues that exist.</p>	<ul style="list-style-type: none"> • promote and support the development of ‘The Social Cure’ approach such as our communities can provide the greatest benefits • establish a programme of intergenerational activity across the locality such as Duke of Edinburgh participants linking with various client groups • assess services providing support to vulnerable and isolated people to create a more joined-up approach, preventing overlap of provision • link to the Council’s Adult Education Programme to provide specific training, raising awareness of mental health issues and coping mechanisms • promote ‘stress control’ service and training and ‘survive and thrive group’ • promote and deliver training in complex trauma to community services and develop a toolkit for services and guidance • promote the wide-range of opportunities for people to engage in activities enhancing physical and mental wellbeing such as friends of parks groups, community gardeners, walking groups, and community cafes/hubs • work in partnership with a range of agencies and communities to support individuals affected by addictions such as alcohol and drugs • co-locate community practice nurses into GP practices. 	<p>Ratings of mental health and isolation</p>



Community safety



Led by Police Scotland’s North West Locality Commander, two distinct approaches will be taken to support the development of the outcomes as identified

by our wider North West Edinburgh communities and those at small area level, especially in the North Edinburgh small area. The North West Community Improvement Partnership will co-ordinate actions across the whole locality, and StrongerNorth will focus on the North Edinburgh small area. Integrated into both approaches is contribution from the Scottish Fire and Rescue Service (SFRS) led by the Locality Lead Station Manager based at Crewe Toll Community Fire

Station, and following the principles expressed in the SFRS Local Fire and Rescue Plan for Edinburgh, available at www.firescotland.gov.uk

Local Policing is central to the effectiveness of Police Scotland and is core to our statutory role. Partnerships are at the heart of what we do in Edinburgh and we aim to deliver excellence in service and protection, with the consent of our local communities. You can expect us to deliver that service with fairness, integrity and respect.

In April 2017, following consultation with our communities, we drafted the local Police Plan for Edinburgh which sets out the local policing priorities and objectives

for Edinburgh Division of Police Scotland for 2017-2018.

Visit: tinyurl.com/EdinburghLocalPlans

This is a one-year plan and links directly to the priorities contained in this Locality Improvement Plan.

Partners include – The City of Edinburgh Council (Children’s Social Work, Schools, Lifelong Learning, Family and Household Support, Housing Operations, Youth Justice), Education, Police Scotland, Criminal Justice, Children’s Reporter, Scottish Fire and Rescue Service

Outcome	High level actions	Measure
Our Police are accessible, approachable and involved with our communities	<ul style="list-style-type: none"> officers will strengthen the approaches to community engagement and participation across all sectors of our communities officers will regularly attend organised community meetings and organised activities/events and provide relevant information about local crime related activity 	Satisfaction with Police services

Outcome	High level actions	Measure
	<ul style="list-style-type: none"> Police Scotland will continue to build on social media and other communication streams to support improved engagement. 	
The resources aimed at tackling crime and anti-social behaviour can meet the demands of the whole locality	<ul style="list-style-type: none"> North West Community Improvement Partnership (CIP) and #StrongerNorth will meet regularly to identify crime and anti-social behaviour trends and hot spots, consider locally determined priorities and task joint resources accordingly provide regular reports on CIP and #StrongerNorth activities at locality-wide and smaller area our fire service will work with communities to deliver home safety visits, focussing on our most vulnerable people and find appropriate ways to refer identified issues back to key agencies. 	<p>Anti-social behaviour rates</p> <p>Perception that violent crime is not common in the neighbourhood</p> <p>Satisfaction with how anti-social behaviour is dealt with</p>
Our Police will work in partnership with local agencies and the community to deal with low level crime.	<ul style="list-style-type: none"> establish a local community safety forum to discuss and agree local priorities for joint action, to address anti-social and criminal behaviour work together to: <ul style="list-style-type: none"> prevent young people entering statutory interventions such as looked after and accommodated children deliver local multi agency events to raise awareness of issues work together and intervene earlier to prevent escalation support a range of diversionary activities and mentoring activities such as 'Mentors in Violence' prevention and 'Rights Respecting' programmes develop Youth Engagement Partnerships (YEP) to co-ordinate and improve opportunities for diversionary activities 	Satisfaction with how anti-social behaviour is dealt with
Initiatives to tackle long term issues such as	<ul style="list-style-type: none"> effectively deliver Operation Soteria (motorbike crime) 	Edinburgh People Survey:



Outcome	High level actions	Measure
drugs, motorbikes etc are effective and sustainable	<ul style="list-style-type: none"> • deliver events to promote and inform communities and partners of the actions being taken in respect of long-term issues • make best use of existing CIP and #StrongerNorth structures to prioritise crime and anti-social behaviour trends and hot spots, task joint resources accordingly and regularly report on the outcomes of actions taken • consult the community on the perceived impact of designated action plans to tackle the issue to inform future developments or appropriate review of strategies. 	<ul style="list-style-type: none"> • perception that violent crime is not common in neighbourhood • satisfaction with the way violent crime is dealt with • people feel safe in their Neighbourhood after dark
Our community is empowered to help promote responsible behaviours and work with key agencies to tackle local issues, sharing escalating issues and hotspots.	<ul style="list-style-type: none"> • support community-led local community safety initiatives eg Living in Harmony • work with migrant and BME communities to develop projects to address their specific needs • support local communities to establish Neighbourhood Watch • work with our communities to tackle long standing social issues such as domestic violence, drugs, and so on. • ensure community voices are represented at relevant community safety and tasking forums. 	<p>People feel able to have their say on local services and issues</p> <p>People from different backgrounds get on well together</p>



Children, young people and families



Led by the North West Communities and Families Practice Manager, the Children’s Services Management Group brings

together a wide range of senior officers and partners to review local practices, identify shared use of resources and establishing effective activities and programmes. Those involved believe communities involved in the development of the LIP have

focused on developing outcomes that will help identify innovative approaches to tackle many of the underlying barriers preventing our children, young people and their families accessing or achieving positive life based outcomes. The LIP outcomes are informed by and link directly to key city strategies and plans such as the Integrated Children’s Services Plan (ICSP), NHS Lothian strategic plan for Edinburgh, and the Health and Social Care Partnership Strategic Plan.

Partners include – The City of Edinburgh Council (Children’s Social Work, Schools, Lifelong Learning, Early Years, Family and Household Support, Psychological Services), Education (Welfare Service), NHS Lothian (Health Promotion, Public Health, Health Visiting, School Nursing), Police Scotland, third sector representatives from the Forth & Inverleith Voluntary Sector Forum and from the Western and Almond Voluntary Sector Forum and network of organisations working with children and young people.

Outcome	High level actions	Measure
Our schools are fit for the future and will support greater levels of engagement in positive activities for the wider community	<ul style="list-style-type: none"> • establish existing levels of community and organised club/sport based activities in schools across the locality • increase opportunity for community and club/sport access to school facilities • any new schools planned in the locality will be designed around the needs of the wider communities. 	<p>School building ratings</p> <p>Community bookings of school facilities</p>



Outcome	High level actions	Measure
<p>There are high quality spaces for young people to play to encourage healthier lifestyles</p>	<ul style="list-style-type: none"> • any new or replacement play facility will be co-designed with young people • develop and promote opportunities to participate in sports, leisure and creative play in our indoor and outdoor facilities • invest in safe play streets where developments are managed by partners, and encourage other developers to design safer streets to encourage natural play • build on the existing network of professional/amateur/club based sports and physical activity to identify new opportunities to support greater levels of participation • work with young people to identify areas that will benefit from ad hoc play space such as hoops, outdoor table tennis etc • consider the needs of all young people, including those with protected characteristics. 	<p>Number and quality of outdoor play facilities</p> <p>Physical activity levels</p>
<p>Our families in greatest need receive good quality and early intervention support to avoid family crises, with our professional services working closer together, using joint resources to prevent escalation of potential issues</p>	<ul style="list-style-type: none"> • support capacity building of individuals and families by delivering a range of universal and targeted supportive programmes such as Incredible Years, peep learning together programme, PPP (Positive Parenting Programme), Family Group Decision Making • support primary schools to identify and address individual and collective pupil issues to ensure multi-disciplinary approaches are effective such as Support in Time (Positive Parenting) • work better together to prevent young people entering into statutory interventions such as looked after and accommodated children • ensure children are kept safe by putting in place appropriate Child Protection measures where required, and the Getting It Right For Every Child (GIRFEC) approach is adopted 	<p>Number of Looked After Children</p> <p>Participation in parenting programmes</p> <p>Adults achieving personal learning goals</p>



Outcome	High level actions	Measure
	<ul style="list-style-type: none"> • work in partnership with our schools to provide support to our most vulnerable and challenging young people, particularly in relation to their emotional health and wellbeing • link in with Team Around the Cluster Improvement Plans and individual school Improvement Plans • provide home based support for those families who do not engage in programmes in schools or other centres • develop appropriate adult education based programmes, linking in with Edinburgh College and English for Speakers of Other Languages (ESOL) provision • work towards making Edinburgh a child friendly city. 	
<p>Informal activity and learning opportunities, including library membership, are affordable and accessible to every child</p>	<ul style="list-style-type: none"> • establish 'YouthTalk' (mass engagement activity) across all parts of the North West locality, to support Members of the Scottish Youth Parliament elections and alter services in response to feedback from young people, particularly seeking the views of those young people who don't otherwise engage with services • roll out 'Every Child is a (library) Member' across all primary schools and refresh at S1 induction • work with all youth providers to maximise the availability of activities and resources • build on reading challenges in both school based and community based libraries • create innovative programmes in libraries, schools and public spaces to increase participation of people with protected characteristics. 	<p>Library memberships for children</p> <p>Participation levels</p>



Outcome	High level actions	Measure
<p>Our young people will leave school with suitable 'life skills' and attainment levels to help them make informed and appropriate choices</p>	<ul style="list-style-type: none"> • embed group based activity within schools to support the needs of young people with physical and emotional wellbeing issues • identify and support a range of positive 'role models' to encourage positive outcomes for young people such as 'Mentors in Violence' prevention • work in partnership with a range of organisations and services to establish a 'life skills' programme to encourage broader thinking and socially responsible behaviours beyond school life • develop programmes external of school, to support young people to achieve appropriate academic/vocational qualifications • close the gap in attainment levels between schools across the locality, relevant to the city. 	<p>Attainment Positive destinations Participation in life skills programme</p> <p>Duke of Edinburgh Awards</p>



Place



How we plan, use and look after the places we live in has a huge bearing on everything else we do, and will be particularly important in the North West given the volume and scale of proposed new developments as expressed in the [Local Development Plan](#). As important as planning new development is, how well we use and look after the

physical environment and this is also addressed in the LIP priorities.

The Place sub group is led by the North West Locality Manager and is currently focussed on creating a Council “Team Around the Place”, bringing together a range of Council services to deliver an integrated locality approach. The sub group will then be widened out to include other

partners and engage the community in working up and delivering the detail of the Action Plan

Council services involved are – Planning, Housing Operations, Housing Property, Housing Strategy and Investment, Waste, Parks, Greenspace and Cemeteries, Roads, Communities and Families.

Outcome	High level actions	Measure
Large scale developments are better managed and consider the wider infrastructure and specific needs of our communities, including schools and other community assets	<ul style="list-style-type: none"> planners and other professionals clearly explain legislative and policy drivers influencing their thinking and approaches seek and consider community views at an early stage when new developments are proposed, and explain where they are not acted on support communities to engage with developers clearly identify, track and report on Section 75 payments and developer contributions use the Local Development Plan Action Programme dynamically to establish and secure funding for actions, and regularly report progress against the programme to the community. 	Community involvement and consultations in new developments
Our communities are better connected and have appropriate transport links and public	<ul style="list-style-type: none"> highlight the importance of transport infrastructure and links in planning new developments refresh and widely communicate strategic Transport Action Plans for North and West Edinburgh 	Journeys made by walking, cycling and public transport



<p>and community transport services fit for future use</p>	<ul style="list-style-type: none"> actively seek and source a range of funding options to promote and provide a wide range of transport connectivity, including cars, public transport, bike and pedestrian encourage public transport providers to engage with communities, and take community views on board when making service decisions review take up of community transport (Council and non-Council) providing door to door access to key facilities and activities (<i>Links to Health and wellbeing</i>) act on findings from Placemaking exercises already completed and consider carrying out Placemaking exercises in other neighbourhoods 	<p>Satisfaction with public transport</p>
<p>Our existing roads, pavements, cycle paths, public green spaces and parks are well maintained, with parks and green spaces being used more by all sectors of the community for a range of activities</p>	<ul style="list-style-type: none"> improve Council online reporting systems to make it easy to report single and multiple issues regularly report on repairs performance against target timescales regularly report on the parks and green space standards achieved provide information on roads pavements and parks capital improvement programmes jointly prioritise and produce local capital budgets with the community such as Neighbourhood Environment Programme develop ‘friends of’ parks groups for every park in the North West work with ‘friends of’ parks and other community groups to target park improvements, events and activities to the needs of the local community identify and promote opportunities for community growing and other activities develop a programme of estate walkabouts with community groups to identify one-off and recurring issues about roads, pavements, parks and green spaces, and agree action plans to address them act on findings from Placemaking exercises already completed and consider carrying out Placemaking exercises in other neighbourhoods. 	<p>Satisfaction with maintenance of roads, pavements and footpaths</p> <p>Road condition</p> <p>Emergency road defects made safe</p> <p>Satisfaction with public transport</p> <p>Parks and green space being used by citizens and visitors to engage in cultural and sports provision</p>



		Park quality standards
Housing needs are met by providing more affordable and social rented homes	<ul style="list-style-type: none"> • release Council-owned land for house building by 21st Century Homes and other social landlords • work with other landholders to release land for social house building • enforce and report on planning conditions for developers to provide social housing • annually report on social housing units completed. 	Affordable and low cost homes are delivered
Take action to improve air quality and reduce pollution	<ul style="list-style-type: none"> • monitor air quality levels in areas with greatest congestion • consider implementation of low emission zones • support public transport providers to further reduce emission levels in their fleet • support active travel, with specific Council budgets dedicated to walking and cycling 	Air quality analysis



Small area outcomes

No individual living in the locality is immune from issues that link to poverty, health or crime. For some communities, these issues are more visible when associated with physical space, housing conditions and wider deprivation.

When developing the LIP, we used local community intelligence and additional data and research to identify specific geographical small areas within the North West. This helped those responsible for developing the LIP to work closer with these communities to reach a better understanding of why some individuals and families, often over many generations, continue to find it difficult to gain and sustain employment, leave school with poor attainment levels, suffer from poor health or may be linked with high levels of crime and anti-social behaviour. In some cases, all of these issues can be present.

When engaging with people in these areas, it is clear that the wider

community want to work with key agencies to reverse this trend.

Even at this small area level, there are still significant differences experienced by the people living within them around poverty and quality of life, as well as wider issues as identified in the Scottish Index of Multiple Deprivation (SIMD), which include health, crime, education, income, housing, and employment.

To improve the lives of those most at risk and furthest removed from positive outcomes, the LIP must identify ways to work with these communities to create long-term change. This must include shifting from managing crises to early intervention and improved support at grassroots level. It is recognised that for many issues, interventions must break down generational barriers and will be difficult. Their inclusion in the LIP is to ensure all relevant agencies and individuals recognise the importance of how we can all make better use of

existing resource and to develop initiatives aimed at lifting these communities, and over time, bring them more in line with the wider locality.

The areas identified across North West are:

- South Queensferry (Walker Drive)
- Kirkliston (Gateside)
- Clermiston and East Craigs.
- Wester Drylaw, Granton, Muirhouse, Wardieburn and West Pilton (North Edinburgh small area).

The plans below describe the high level actions separated into five themes for these small areas. As part of the next steps, detailed work plans are being developed which will support the delivery of actions in each small area. These will detail further actions, timescales and measures to track progress. The approach to measuring success is described in the 'How we will measure success' section.



Small areas - Walker Drive, South Queensferry

Working with Queensferry and District Community Council, we engaged with local residents in a series of pop up surgeries. These established the priorities for mainly physical improvements of the areas, as highlighted in the map.



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Outcome	Action
Improve waste collection and recycling	<ul style="list-style-type: none"> • review existing waste and recycling services • produce improvement proposals • identify opportunities as a result of the removal of garages • monitor ongoing issues – walkabouts etc.
Tackle littering and fly tipping	<ul style="list-style-type: none"> • carry out local publicity campaign to highlight issues and costs of clean up • identify hot spots during walkabouts • environmental wardens to prioritise local patrols and undertake appropriate action such as issue Fixed Penalty Notice where possible – Zero Tolerance • organise community litter picks • consider erecting physical barriers to prevent fly tipping where feasible.

Outcome	Action
Improve condition of housing stock such as stairs and roofs	<ul style="list-style-type: none"> • survey Council housing • develop improvement plan • provide information and advice to owners and tenants in multi-tenure stairs • support owners to take forward common repairs in multi-tenure stairs.
Improve area by demolishing disused garages	<ul style="list-style-type: none"> • develop Neighbourhood Environment Programme (NEP) proposal • consult local residents on improvements • implement improvements.
Improve traffic and parking	<ul style="list-style-type: none"> • carry out a local campaign supported by the community council and partners to highlight the issues • consider increasing parking when carrying out Neighbourhood Environment Projects • take action where vehicles are identified to be parked illegally.

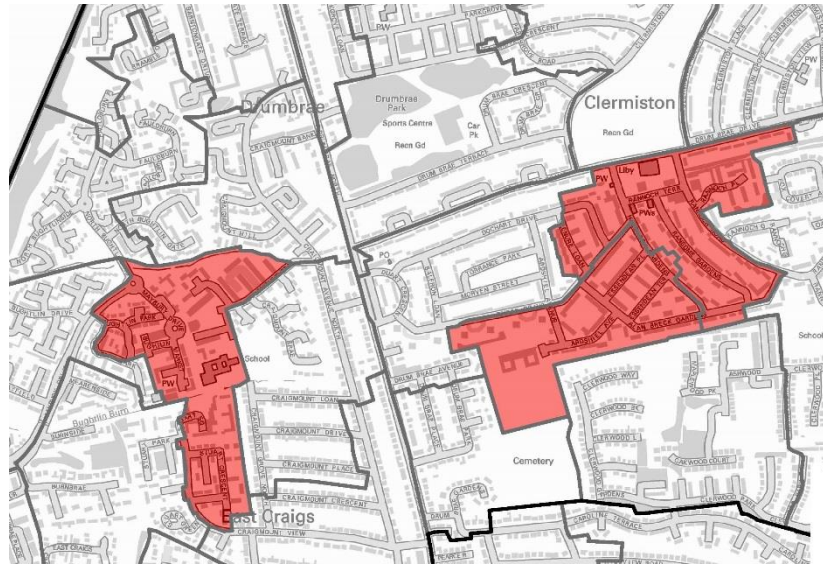


**Small areas –
Clermiston/Drumbrae**

Working with Drumbrae Community Council we engaged with local residents in a series of pop up surgeries. These established the priorities for mainly physical improvements of the areas highlighted to the right in the map.

East Craigs

Action plan to be developed



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Outcome	Action
Concerns about levels of youth based anti-social behaviour in the area addressed	<ul style="list-style-type: none"> • establish levels of crime and anti-social behaviour reported • target enforcement action in appropriate cases • link to diversionary activities in Clermiston/Corstorphine. • monitor ongoing levels of youth anti-social behaviour at North West Community Improvement Partnership (CIP) • carry out community safety perception survey.
Drug related issues (crime and dealing) tackled	<ul style="list-style-type: none"> • establish level of reported activity and review actions • publicise Crimestoppers for anonymous reporting • housing patch officers to note suspicious activity and forward concerns raised by residents • eviction action taken against Council tenants convicted on drugs charges • monitor crime statistics at North West CIP.

Outcome	Action
More policing	<ul style="list-style-type: none"> • Police to attend community council and other local meetings • present local crime report to these meetings.
Reduce inconsiderate and illegal parking	<ul style="list-style-type: none"> • carry out a local campaign supported by the community council and partners to highlight the issues • appropriate action taken where vehicles are identified to be parked illegally • consider increasing parking when carrying out Neighbourhood Environment projects.
Reduced dog fouling	<ul style="list-style-type: none"> • environmental wardens to prioritise local patrols and undertake appropriate action – such as issue Fixed Penalty Notice where possible – Zero Tolerance • research initiatives/methods (used in Scotland) to see where actions have identified longer-term impact and overall reductions • engage with local community groups and organisations to create imaginative localised campaign/ investigate sponsored bags to be widely available (No Excuse) • promote how the issue affects the community and in particular young people – health risks etc. • report back to community council and local groups on the complaints received and Fixed Penalty Notices issued.
Improved Clermiston Park and play areas within it	<ul style="list-style-type: none"> • establish/support ‘friends of’ park group to consult locally on potential improvements • where changes are proposed, children and young people will be involved in the design aspect • report outcomes of annual Parks Quality Standard survey to the community council and ‘friends of’ group • discuss with residents in immediate area the possibility of installing play equipment in planned back green improvements.



Outcome	Action
Improved roads and pavements	<ul style="list-style-type: none"> publicise local roads and pavements scheduled for improvement in Council's Roads and Footpaths Capital Programme carry out regular walkabouts with the community council and community representatives to identify faults provide regular updates to community council on progress of repairs identify particularly bad areas for inclusion in Neighbourhood Environment Programme.
Tackle fly tipping	<ul style="list-style-type: none"> identify hot spots during walkabouts consider erecting physical barriers where feasible environmental wardens patrol hotspots and take action against fly tippers if possible carry out local publicity campaign emphasising the affect and cost of clean ups.
Our children and young people will feel more involved and engaged in positive activities	<ul style="list-style-type: none"> introduce the YouthTalk (mass engagement) model to capture views and opinions of young people and involve a minimum of 50% of agreed age group develop a Youth Engagement Partnership (YEP) to introduce and improve activity across Clermiston/Corstorphine Make links between Drumbrae Library Hub, the Rannoch Centre and the Edinburgh Leisure centre to ensure overlap of service is avoided, potentially improving the spread of activity investigate other bodies accessing the Drumbrae Hub when not used by the Council.



Small areas – Gateside (Kirkliston)

Working with Gateside Tenants' and Residents' Association, we engaged with local residents in a series of pop up surgeries and home visits. These established the priorities for mainly physical improvements of the areas as highlighted in the map.



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Outcome	Action
Reduced levels of youth based anti-social behaviour in the area, particularly around drinking	<ul style="list-style-type: none"> • establish levels of crime and anti-social behaviour reported • target enforcement action in appropriate cases • dedicated Life Long Learning resource to establish suitable diversionary activities • monitor ongoing levels of youth anti-social behaviour at North West Community Improvement Partnership (CIP) • carry out community safety perception survey.
Reduced traffic and parking issues across the estate	<ul style="list-style-type: none"> • review entry/exit point at Gateside Road and consider options to improve it • carry out a local campaign supported by tenants and Residents Association and partners to highlight the issues • create marked-up parking bays within the estate • review speed limits throughout estate • identify locations to put in physical barriers to stop illegal parking

Outcome	Action
	<ul style="list-style-type: none"> • take action against vehicles parked illegally.
Reduced dog fouling	<ul style="list-style-type: none"> • environmental wardens to prioritise local patrols and undertake appropriate action – such as issue Fixed Penalty Notice where possible – Zero Tolerance • research initiatives/methods used in Scotland to see where actions have identified longer term impact and overall reductions • engage with Gateside Tenants and Residents Association to create imaginative localised campaign / investigate sponsored bags to be widely available (No Excuse) • promote how the issue affects the community, particularly young people eg health risks • report back to Gateside Tenants and Residents Association on the complaints received and Fixed Penalty Notices issued.
Improved condition of roads and pavements in the estate	<ul style="list-style-type: none"> • publicise local roads and pavements scheduled for improvement in Council's Roads and Footpaths Capital Programme • regular walkabouts with Gateside Tenants and Residents Association to identify faults • regular updates to Gateside Tenants and Residents Association on progress of repairs • identify particularly bad areas for inclusion in Neighbourhood Environment Programme.
Improved play areas and facilities for children in the estate	<ul style="list-style-type: none"> • complete improvements to play park • support Gateside Tenants and Residents Association in funding bids for other projects.



Outcome	Action
Improved most neglected areas such as Pikes Pool to transform into community asset	<ul style="list-style-type: none"> • agree which area(s) to prioritise • work up improvement plans and secure funding • improvements in place.
Reduce unemployment and skills gap on the estate	<ul style="list-style-type: none"> • link with Edinburgh College to develop suitable skills development opportunities • develop local communications methods to promote education, training and employment opportunities • identify opportunities to provide outreach based training and education provision through Life Long Learning service.
Increased community participation	<ul style="list-style-type: none"> • develop a regular programme of walkabouts, involving a range of partners alongside the community • establish a new electronic mailing system (in accordance with data protection) to support greater levels of communication between agencies and the community • housing patch officer to co-produce and deliver a regular estate newsletter with Gateside Tenants and Residents Association.



Small areas – North Edinburgh

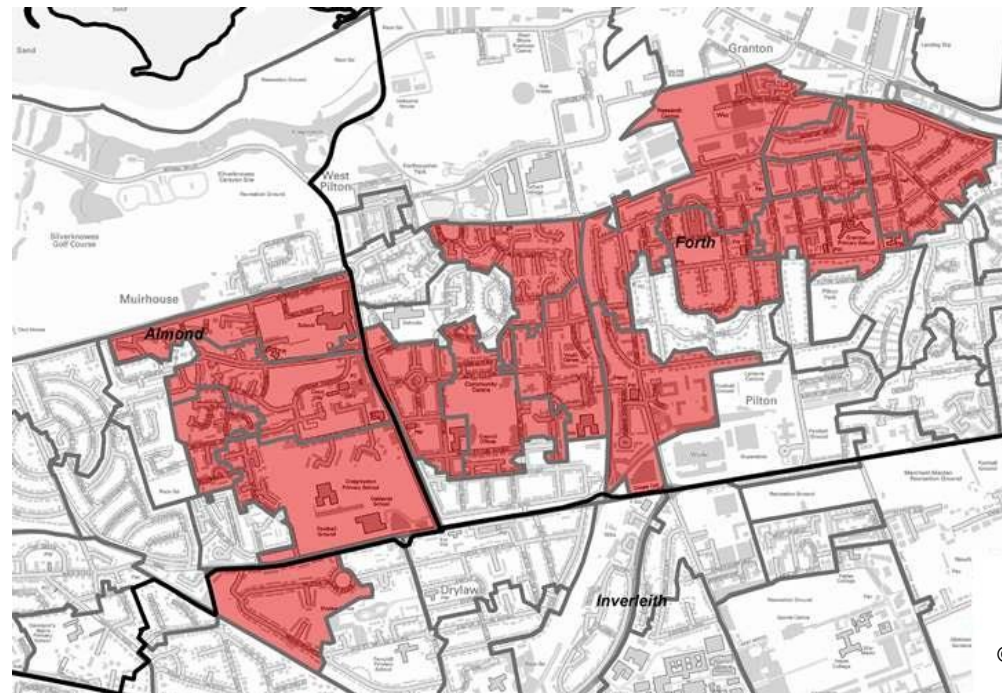
The North Edinburgh small area is by some margin the largest and has the most long-standing and endemic issues to be addressed within the North West. It also has a proud and long standing history of community activism, stemming from tenants' and residents' groups in playing a key partnership role in regeneration initiatives and the Pilton Social Inclusion Partnership. This rich history provides the perfect basis for continuing the active engagement of the community in defining issues and co-producing solutions. Community Action North (CAN), a local SCIO (Scottish Charitable Incorporated Organisation) has been commissioned by the North West LIP project team to canvas the views and aspirations of North Edinburgh residents, community groups and activists for design and delivery of the North Edinburgh Small Area Action Plan.

CAN has produced a report, [People Powered Community](#) outlining their initial findings, both against the themes already

identified in the LIP and a number of cross-cutting issues which they feel are vital to address genuine joint working as a partnership of equals. Initial discussion with CAN and a steering group of residents has focussed on the cross-cutting issues, and a number of early actions have been identified as detailed in the early draft of the action plan below.

Given this commitment to co-production, the North Edinburgh Small Area Action Plan is therefore at the earliest stages of production, and the version included below is presented as an early draft of the work in progress which will be updated in future versions of the LIP. By its nature, it will be a dynamic document, reflecting the commitment of all parties to

working co-operatively to make sustainable changes on the ground, to meaningfully improve North Edinburgh residents' lives.



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Outcome	Action
Residents and service providers share values and understand each other's perspectives	<ul style="list-style-type: none"> • establish a series of engagement events – formal and informal • support training for community representatives.
Address the community's cross-cutting issues	<ul style="list-style-type: none"> • Short-life working groups to be established including: <ul style="list-style-type: none"> ○ child care/crèche provision ○ information and communications
Establish forum for development and monitoring of action plan	<ul style="list-style-type: none"> • support Community Action North • involve a wide range of community voices • agree key roles and responsibilities and lines of accountability.

How we will measure success

The locality wide and small area plans in sections 5 and 6 contain a strategic description of high level actions and possible measures. This will be underpinned by workplans which set out detailed actions, timescales and the key measures that will demonstrate how change is taking place in each locality, forming the basis of the performance framework. These more detailed workplans will form the basis of monitoring progress allowing scrutiny of areas of success and areas of improvement and will be subject to regular review.

An Annual Progress Report will also be produced evidencing progress on delivering the outcomes in the plan, based on the output of the continuous monitoring and scrutiny, and will be presented to Council Committee and partner governance bodies for further scrutiny and approval.

The core principles and methods for monitoring progress and performance reporting are set out as follows:

Principles

- 1 Easy to access and understand**
Information on how each outcome is progressing needs to be readily available, regularly maintained, clearly laid out and free of jargon.
- 2 Focused on outcomes as well as outputs**
The aim of monitoring information is to measure the difference made to local people and communities and not just changes made to services.
- 3 Alignment with other strategic aims**
The partners' progress towards achieving the outcomes must be consistent with their own established strategic aims. This is to ensure that the services are working towards clearly aligned goals and are monitoring their work in a consistent way.

Methods

- 1 Workplans**
A set of more detailed plans relating to the outcomes and associated actions will allow monitoring of the partners' activity and progress towards achieving our shared goals.
- 2 Regular performance reports**
These will detail progress towards achieving the outcomes. They could include actions, key performance indicators, case studies and customer research to give a balanced view on progress. These reports will form the basis for the Annual Progress Report.
- 3 Annual Progress Report**
Progress in achieving the outcomes for the locality and small areas will be reported annually to Council Committee and partner governance bodies.



Further information and contacts

Key contacts

Further information about this plan is available by contacting the North West locality team:

- email northwest.locality@edinburgh.gov.uk
- telephone 0131 529 5050 and ask to speak to the Locality Manager or the Lifelong Learning Service Manager.

Links to strategies and plans

The Locality Improvement Plan links with a range of existing strategies including:

The City of Edinburgh Council

Business Plan

www.edinburgh.gov.uk/businessplan

Local Development Plan

www.edinburgh.gov.uk/localdevelopmentplan

The Edinburgh Partnership

Children's Services Plan

www.edinburgh.gov.uk/childrenservicesplan

NHS Lothian

NHS Lothian Strategic Plan 2014 - 2024

www.nhslothian.scot.nhs.uk/StrategicPlan

Edinburgh Integration Joint Board

Edinburgh Health and Social Care Partnership Strategic Plan

www.edinburgh.gov.uk/healthstrategicplan

Police Scotland

Local Police Plans 2017 - 20

www.tinyurl.com/EdinburghLocalPlans

Scottish Fire and Rescue Service

Local Fire and Rescue Plan for the City of Edinburgh 2014-2017

www.firescotland.gov.uk/SFRS_LocalPlan_CityofEdinburgh.pdf

Edinburgh Voluntary Organisations' Council and Volunteer Centre Edinburgh

Everybody's Edinburgh

www.evoc.org.uk/about-evoc/everybodys-edinburgh-third-sector-manifesto

Community Action North

http://www.edinburghnp.org.uk/media/19677/PPC_REPORT_JU_L17_2.pdf



Equalities statement

Locality Improvement Plans set out our commitment to promoting equality and diversity. An Integrated Impact Assessment (IIA) and Strategic Environmental Assessment (SEA) have been carried out, enabling all partners to meet their legal duties to consider equality, human rights, sustainability and

the environment. The assessments ensure that the planned services and policies promote equality of opportunity, eliminate discrimination and harassment, and promote good relations between those with protected characteristics and those with none. They also allow broader inequalities to be addressed,

ensuring that the needs of all people are met.

For further information or to view a copy of the assessments please contact: northwest.locality@edinburgh.gov.uk

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South East Edinburgh Locality Improvement Plan 2017-2022



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Introduction

Welcome from the South East Locality Leadership Team.

We are delighted to present the first South East Edinburgh Locality Improvement Plan 2017-2022. This builds on the past successes and good practice of the Neighbourhood Partnerships and their Local Community Plans.

This plan will help those people who are in greatest need, and focuses on what action can be taken to improve the quality of life of those who live in the South East.

It sets out:

- the priorities for improving the area over the next five years

- the actions that will be carried out in the short, medium and long term
- our commitment to target our shared resources in the most effective way to tackle inequality.

In developing the plan, we asked local people across the locality, as well as within smaller targeted areas, what would make the area better and what would we need to do to achieve this.

This allowed us to identify the outcomes and priorities that will make a real difference to the lives of the people in the locality.

The plan brings our communities even closer together with local service providers

to plan and deliver better services which meet the needs of the people who use them.

Partners in the South East Locality Leadership Team are:

- The City of Edinburgh Council
- Police Scotland
- NHS Lothian
- Health and Social Care Partnership
- Scottish Fire and Rescue Service
- South East Edinburgh Voluntary Sector Forum
- Edinburgh College
- Skills Development Scotland
- The University of Edinburgh
- Edinburgh Voluntary Organisations' Council



Context

Community planning

Community planning is the process by which councils and other public bodies work with local people, businesses and voluntary groups to plan and deliver better services to improve the lives of people who live in their community.

In Edinburgh, the city's community planning partnership where community, public and the third sector come together is collectively known as the Edinburgh Partnership.

Over the last 10 years, communities have identified their own priorities through Local Community Plans and worked with service providers to achieve improvements in their communities.

The most recent Local Community Plans ran from 2014-2017. During that time, many organisations changed to working across four localities in the city, to manage their services with the same boundaries.

The Community Empowerment (Scotland) Act 2015 also changed community planning in Scotland.

The Act gives local people more say in how public services are planned, designed and delivered. The Act requires public bodies to:

- identify and improve outcomes in the geographical areas which experience the greatest inequality
- prepare and publish Locality Improvement Plans to deliver better outcomes on the agreed priorities
- review and report publicly on progress and revise and update the plans as appropriate.



South East locality

The South East locality has areas with high levels of affluence, as well as areas which are amongst the most socially and economically disadvantaged.

The current population of the South East is 125,975 and is expected to increase by around 5% in the next 15 years. Whilst this is a lower rate of increase than the other localities, this will still put additional pressure on housing and schools in the area and access to local amenities.

The South East locality has the highest rate of private rented housing and an owner occupier rate of 54%.

It also has the second highest rate of child poverty, and most children that are in the lowest income households live in the Liberton/Gilmerton area.

There are distinct geographical areas within the locality where levels of affluence and inequality vary. For example, despite its affluence, the City Centre faces many challenges with higher than average:

- crime rates
- incidents of anti-social behaviour
- numbers of people begging and sleeping rough.

Just fewer than 50% of all serious assaults take place in the South East locality and over 70% of these reported are in the city centre area.

Liberton/Gilmerton is diverse and includes areas where we need to focus on reducing inequality and disadvantage, including Southhouse, Burdiehouse, Moredun and Gracemount. Poor standards of health and low levels of professional and educational qualifications are amongst the greatest challenges in these areas.

A key aim of the locality approach to achieving better outcomes for people, is to shift the focus from tackling crisis to early intervention and prevention. To achieve this, there needs to be a greater understanding of the root causes and related trigger points for individuals and families in reaching 'crisis'.

The Locality Improvement Plan identifies locality wide outcomes, but also has a specific focus on smaller geographical areas within the wider locality.



Population
125,975



4,280
houses
planned in
10-15 years



16,972
people over 65



16,085
children
under 16



Engaging with our communities

We are committed to having meaningful conversations with the diverse communities and groups that make up the South East locality about the services that are important to them.

In developing this Plan, we've spoken with a wide range of people so far and have taken the conversations to where people are in the locality, and recognised the importance of engaging with people who would not normally take part. This has included at fayres, libraries and community centres, through community events, and during foot patrols and home visits carried out by local officers from Police Scotland and the Scottish Fire and Rescue Service.

Going forward, we will continue to build on our understanding of the needs and aspirations of our communities and a vital

part of this will be effective and ongoing engagement and communication with local people.

To ensure that people can take part in a way that suits them, we will continue to create opportunities for individuals to talk to us informally face to face, complete a survey in the comfort of their home or take part online. This will enable as many people as possible to be involved.

It was also clear when developing this Plan that many local people had already had conversations about what was important to them and what they wanted to see happen in their locality. So we will keep using feedback that has been collected through various engagement and consultation exercises to help shape the Plan. This has already included feedback gathered

through the Police Scotland survey, City Vision 2050, Edinburgh Children's Services Plan and the Edinburgh People Survey.

This Locality Improvement Plan will have an impact on our communities and so input and feedback from you is vital to ensure the Plan is shaped to deliver what it can for the benefit of the people in our community. We want local people to get involved and feel part of the delivery of the actions in the Plan.

What contribution could you make to your local community to make it a better place to live? For information on how to get involved, or to find out how to join a local community group, your community council or to take part in local volunteering opportunities, please get in touch with us at southeast.locality@edinburgh.gov.uk.



Locality wide outcomes

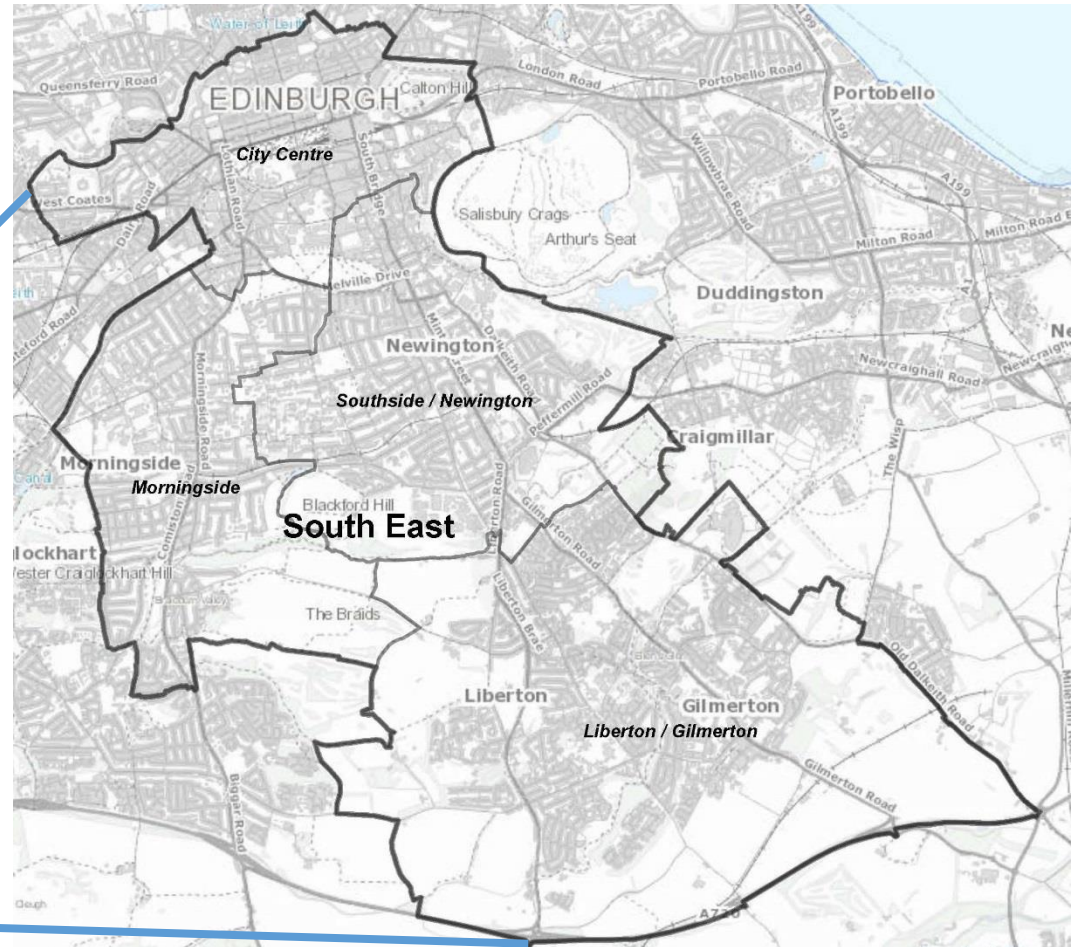
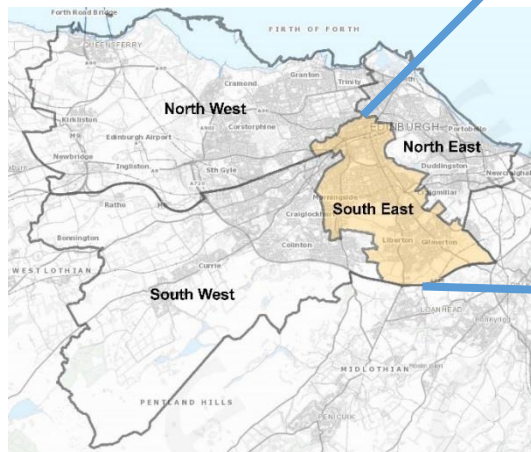
South East locality map

Community Council Areas

Gilmerton/Inch
 Liberton and District
 Morningside
 Fairmilehead
 Merchiston
 Marchmont and Sciennes
 Grange/Prestonfield
 Southside
 Tollcross
 West End
 Murrayfield
 New Town/Broughton
 Stockbridge/Inverleith
 Old Town

Wards

City Centre
 Southside/Newington
 Morningside
 Liberton/Gilmerton



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The outcomes are set out under the five themes of place making; children, young people and families; economy/ employability; health and wellbeing; and community safety.

Under each theme, we have set out the outcomes, high level actions and possible measures below. The measures provide an indication of what may be possible in measuring progress. These measures, along with outputs, timescales and resources to deliver the actions and achieve better outcomes are set out in accompanying work plans,

which are being developed and are described in the ‘How we will measure success’ section.

Place making



Places that are safe, welcoming, clean and easy to move around play a critical role in helping people to lead healthy lifestyles. We want our communities in South East Edinburgh to feel proud of, and connected to, the place where they live and to feel invested in the future of

their local area, whether they intend it to become their long-term home or it’s just home for now. We will work together in partnership with local people to tackle the issues that impact on the quality of the environment, and to make our environment more sustainable for the future.

Lead – The City of Edinburgh Council
Partners include – The University of Edinburgh, representatives from voluntary sector

Outcome	High level actions	Measure
Improved transport and active travel infrastructure	<ul style="list-style-type: none"> • promote and support the roll out of the on-street cycle storage scheme and make sure this is co-ordinated with the review of communal bin locations • work with developers who are building housing in the area to identify opportunities to enhance local transport infrastructure and promote active travel 	<p>Journeys made by walking, cycling and public transport</p> <p>Traffic delays are reduced</p>

Outcome	High level actions	Measure
	<ul style="list-style-type: none"> • reduce commuter traffic in the area through promotion and development of measures to improve cycle safety, increase use of park and ride, and tackle commuter parking in local residential streets • involve local communities in decisions about the local allocation of roads, pathways and cycleway investment budgets. 	Air quality
Improved local recycling facilities, cleaner streets and reduction in waste	<ul style="list-style-type: none"> • work with schools and organisations to deliver programmes to change attitudes towards littering and recycling, and educate people about reducing waste, building on the current programme led by Changeworks with schools • review locations and provision of communal bins and recycling facilities and identify areas where improvements can be made • work with local businesses to identify how they will take responsibility for the impact on the local community by litter generated by their trade • organise pop up recycling events including amnesties, swap shops, and upcycling and recycling advice. 	Citywide recycling rate Satisfaction with recycling services Number of complaints about litter
Enhanced built environment and civic spaces	<ul style="list-style-type: none"> • work in partnership with local businesses to reduce street clutter and prioritise clear pathways for pedestrians • increase the use of community art to improve visual appeal and reduce graffiti 	Satisfaction with neighbourhood as a place to live



Outcome	High level actions	Measure
	<ul style="list-style-type: none"> • identify areas of disused neglected public land which can be developed as community growing spaces • improve public spaces to make them more welcoming and accessible place for people to spend time • develop a place management model through creation of local “Place” teams who work together to improve the cleanliness and estate management of communities. 	Satisfaction with cleanliness



Children, young people and families



The Edinburgh Integrated Plan for Children and Young Person's Services sets out an ambition to make Edinburgh a truly child friendly city. All partners will work together to achieve this. The Children's Partnership aims to embed a culture where services are delivered 'with' children and young people, their families and their communities, rather than 'for' or 'to' them.

The Partnerships' aims for children and young people are that:

- 1 Every child will have the best start in life.
- 2 Children and young people's attendance, engagement and achievement will be improved and the poverty related attainment gap will be reduced.
- 3 Every child and young person will have good wellbeing and achieve the best possible health.

- 4 Equity amongst children and young people and their families will be advanced.
- 5 Children and young people, their families and their communities will be empowered to improve their wellbeing

Lead – The City of Edinburgh Council
Partners include – schools, Health and Social Care Partnership, representatives from voluntary sector.



Outcome	High level actions	Measure
Children, young people and families get the right support at the right time	<ul style="list-style-type: none"> • improve child planning through local training events to “Get it Right for Every Child” • test out the application of “self directed support” allowing the families of children and young people in need to choose how their support is provided to them. Use the additional budget that has been made available locally, and share learning from the process with partners • engage with families, communities and interest groups to explore learning, employment and other opportunities for parents to help them address issues of isolation, poverty and parenting. 	<p>Number of Looked After Children</p> <p>Number of children and young people supported through Self Directed Support</p>
People are involved in developing the services that help them fulfil their potential	<ul style="list-style-type: none"> • set up a locality “Youth Talk” group which will oversee participation and engagement of children and young people, supported by partners in the locality • use feedback from this process to develop locality actions to improve wellbeing • develop local ways to support young people so they can take part in processes such as participatory budgeting • support all partners to develop their engagement with young people in activities in the locality, and provide ways for young people, their families and agencies to feed back their views on a regular basis. 	Participation activities undertaken and outcomes reported

Outcome	High level actions	Measure
<p>Support for additional child care.</p> <p>The new universal pathway pre-birth to pre-school as well as the increase in childcare hours to 1,140 hours will increase support for children. This is also an opportunity for parents and carers to explore options such as employment, training and education.</p>	<ul style="list-style-type: none"> • explore different options to delivering 1,140 hours of child care, such as nursery/forest kindergarten • provide initial delivery of 1,140 hours of child care in four local settings • offer flexible patterns of attendance in six local settings. 	<p>Early Years settings offering a flexible and accessible service</p> <p>Early Years settings providing 1,140 hours of funded Early Learning and Childcare</p>



Economy/employability



The South East locality has a slightly higher than average level of youth unemployment and suffers from small pockets

of worklessness, poverty, inequality and disadvantage within communities and across vulnerable sections of society.

Organisations will work together to target, tailor and integrate support for people who need it. The Locality

Improvement Plan will ensure that residents have the skills, aspirations and knowledge to secure sustainable employment whilst improving the general economic health of the area.

By getting involved earlier in senior phase high school, providing life skills and a planned career progression route, in addition to the development of more local jobs by working better with employers, we can help to deliver

people's career aspirations in the locality.

Lead – The City of Edinburgh Council
Partners include – Skills Development Scotland, Edinburgh College, University of Edinburgh, representatives from voluntary sector.

Outcome	High level actions	Measure
More employment opportunities for young people are available	<ul style="list-style-type: none"> • work with high schools to identify the support they need to increase opportunities to prepare young people for the world of work • work with employers in the area to increase employment and apprenticeship opportunities for local young people through promotion of the Edinburgh Guarantee, Modern Apprenticeships and other schemes • increase the mentoring opportunities available for young people by using the skills within the University of Edinburgh, voluntary organisations and other local partners to provide support to help young people make the best of employment opportunities. 	<p>Positive destinations from schools</p> <p>Number of Modern Apprenticeships</p>
People of all ages gain skills for employment	<ul style="list-style-type: none"> • develop and promote programmes in the local community to help people of all ages gain skills to enable them to find meaningful employment, targeted at groups that need additional support. 	<p>Employment rates</p> <p>Unemployed people supported in to work or learning</p>
Local businesses thrive and bring benefits to the local community	<ul style="list-style-type: none"> • work in partnership with local traders' associations to identify opportunities to work together to improve the local environment and promote a "shop local" agenda. 	<p>New business start ups</p>

Health and wellbeing



Our priority outcomes for improving Health and Wellbeing in the South East locality will help to make sure that the right care is delivered in the right place, at the right time for each individual. The South East locality has a slightly higher than average number

of people with mental health problems when compared to other parts of Edinburgh and also has a high concentration of people aged over 85. Through working together, we want to deliver outcomes that will help individuals to achieve their full potential and encourage people to make choices that promote good health and wellbeing.

Lead – Health and Social Care Partnership
Partners include – NHS Lothian, The City of Edinburgh Council, Scottish Fire and Rescue Service, representatives from Voluntary Sector.

Outcome	High level actions	Measure
<p>People lead healthier lifestyles both physically and mentally</p>	<ul style="list-style-type: none"> • identify target groups that have low levels of physical activity and promote affordable and accessible opportunities for people to become more active in their day to day lives • promote local walking and cycling routes, 'friends of parks' groups, local growing initiatives and activities in communities and libraries as a route to improving physical and mental wellbeing • develop and promote programmes about healthy living, including supporting people with substance misuse issues, and developing life skills such as health eating and budgeting. 	<p>Levels of physical activity People's perception of own health</p>

Outcome	High level actions	Measure
Improved access to health and social care services	<ul style="list-style-type: none"> • improve access to health and social care services by providing a clear and simple contact point which supports people in getting the right support or advice as quickly as possible • explore options to develop easier access routes into health and social care services, including those who may require additional assistance • improve collaborative working between GP services, health and social care services and third sector organisations to optimise outcomes for people in their community, particularly for those over 85 years old and with mental health difficulties. 	People's perception of accessing services
Services support independent living at home for those with additional care needs	<ul style="list-style-type: none"> • work with Local Opportunities for Older People (LOOP's) to develop a programme to raise awareness of their service in the locality and develop collaborative working relationships with other relevant organisations • maximise the use of community transport by better linking it with locality needs, community programmes and community activities • support and encourage befriending and volunteering networks • work with learning providers so that people can access and learn how to use digital technology, developing their skills to shop online, keep in touch with family and friends etc. 	People's perception of living independently



Community safety



A key element of ensuring a thriving community in the South East is through improving community safety, tackling anti-social behaviour and keeping people safe who live, work or visit the area. It is essential that residents and visitors feel safe and

have the confidence to report crime and problems that affect them.

We will build on existing partnership arrangements to find longer-term solutions to persistent problems, quickly identify and tackle

emerging crime trends and ensure that residents are involved in creating the solutions to problems.

We will also ensure that vulnerable members of our community are protected from harm, and victims of crime are fully supported.

Lead – Police Scotland

Partners include – The City of Edinburgh Council, Scottish Fire and Rescue Service and representatives from Voluntary Sector Forum.

Outcome	High level actions	Measure
<p>Individuals, families and groups are supported to promote positive behaviour in safe communities.</p>	<ul style="list-style-type: none"> • partners will work together to regularly monitor issues and concerns that have been reported locally, and agree the appropriate response and action to be taken • identify the support and advice services provided in the area, including mediation services, and ensure these services are fully engaged in supporting communities and residents who are experiencing anti-social behaviour 	<p>Satisfaction with how anti social behaviour is dealt with</p> <p>Street drinking or alcohol related disorder is not a problem in this neighbourhood.</p>

Outcome	High level actions	Measure
	<ul style="list-style-type: none"> initiate a local programme of communication and awareness raising aimed at working with people to promote safer, more resilient and involved communities. 	People from different background get on well together
People feel that their issues and concerns are listened to and they can report community concerns with ease	<ul style="list-style-type: none"> upskill local front line employees to provide advice, information and signposting on a wider range of issues for local people establish walkabouts with partners and communities to increase our visibility and encourage on-street engagement to identify and resolve issues early establish a programme of regular surgeries and community information events involving all public service partners. 	People feel able to have a say on local services and issues
Communities feel safer and can engage in actions that promote dynamic and thriving communities	<ul style="list-style-type: none"> carry out environmental audits in areas where people have reported low levels of feeling safe, using the annual Edinburgh People Survey use this information to identify actions that can be taken to improve a feeling of safety in these communities use local budgets to work with communities to identify improvement projects which would help make local people feel safer within their community develop a local communications approach that shares information and keeps the community up-to-date with crime statistics, actions being taken to tackle issues, encourages reporting etc. raise awareness of domestic abuse and continue with the roll out of the 'Mentors in Violence' Protection programme. build on strong links between the Scottish Fire and Rescue Service and all local partners and stakeholders to support the Fire and 	<p>People feel able to have a say on local services and issues</p> <p>People feel safe after dark</p>



Outcome	High level actions	Measure
	Rescue Service in its prevention work, prioritising the most vulnerable and at risk groups.	



Small areas

Within our locality there are communities that experience a higher level of inequality or there are social issues that significantly affect residents' quality of life. Small area plans are designed to target the key issues within these communities and, in South East Edinburgh, plans have been developed for:

- Dumbiedykes
- several communities within the Liberton Gilmerton ward – Southhouse, Burdiehouse, Gracemount, Moredun, Hyvots, Ferniehill and Fernieside
- Southside Corridor
- City Centre.

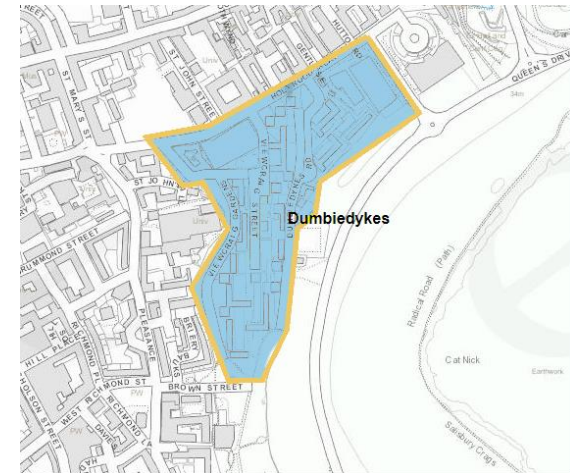
The plans below describe the high level actions separated into five themes for these small areas. As part of the next steps, detailed work plans are being developed which will support the delivery of actions in each small area. These will detail further actions, timescales and measures to track progress. The approach to measuring success is described in the 'How we will measure success' section.



Small area plan – Dumbiedykes

Dumbiedykes is a residential area in the city centre adjacent to Holyrood Park. It's home to people who have grown up and raised their own families in Dumbiedykes, to students who are undertaking studies in Edinburgh and to people from different backgrounds and walks of life who have moved into the area more recently. The small area plan aims to improve the local environment to make it an even better

place to live. It will develop the services available to local residents to ensure they meet the needs of those who need them the most, including providing more opportunities to learn about digital skills, learn new languages and get access to money and career advice. It will also aim to increase the number of activities available to children and young people who live in the area.



Outcome theme	Action
Place making	<ul style="list-style-type: none"> create local campaigns to address environmental issues that are identified by the community as being a concern in their area such as littering, fly tipping, recycling and dog fouling.
Children, young people and families	<ul style="list-style-type: none"> increase the use of the Braidwood Centre by local people through provision of more services, activities and social events establish a local money advice drop in service provide relevant and affordable activities for young people.
Economy/employability	<ul style="list-style-type: none"> develop a programme of learning opportunities for local people on subjects such as literacy, numeracy, digital inclusion, languages, cooking increase employment and training support for the local community through the promotion of local jobs, volunteering opportunities and providing access to career advice.
Health and wellbeing	<ul style="list-style-type: none"> explore opportunities to improve access for local people where there are currently barriers to essential services, such as lack of public transport options to dentists and GPs etc.



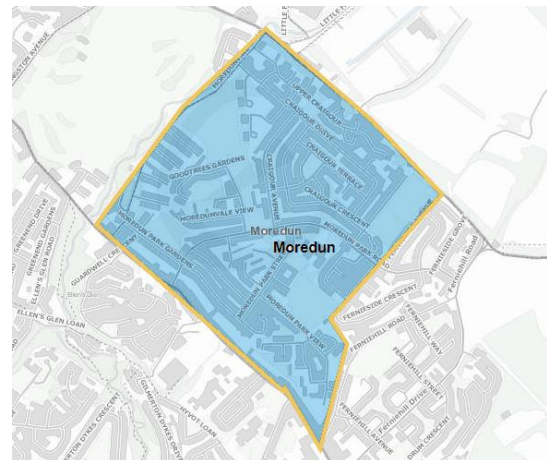
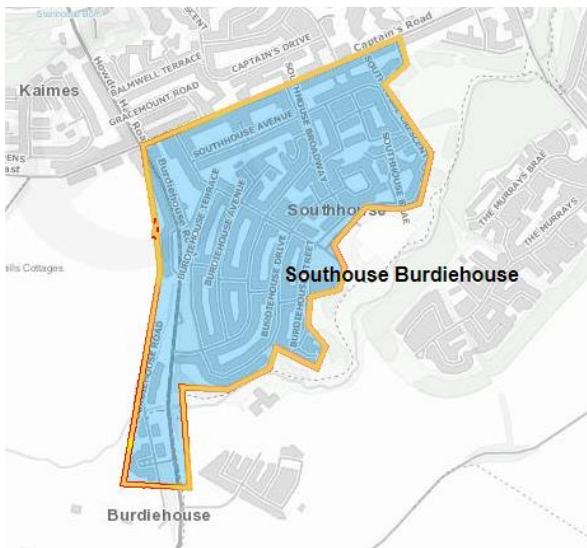
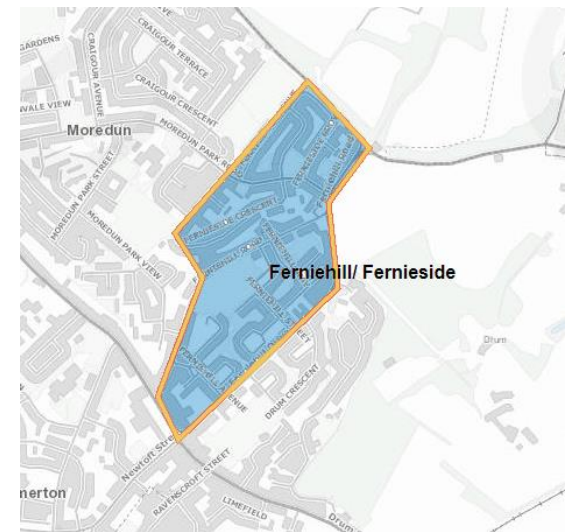
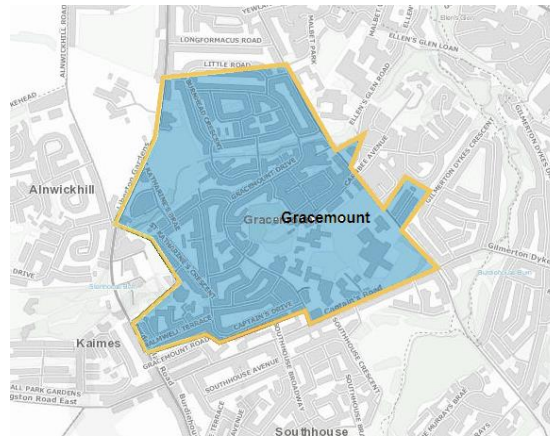
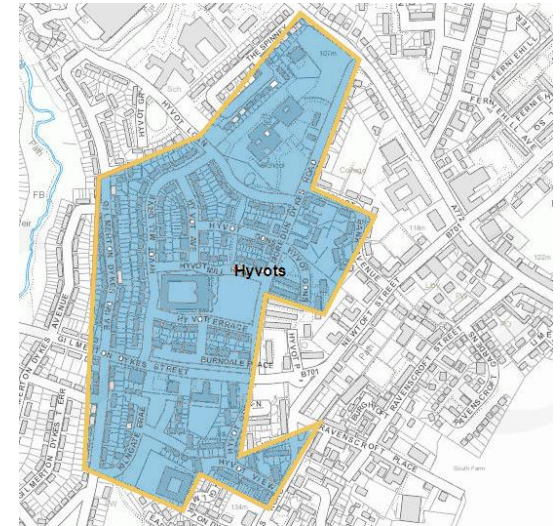
Outcome theme	Action
Community safety	<ul style="list-style-type: none">• work with the community to tackle issues of anti-social behaviour that are affecting the quality of life of residents in the area, such as drug and alcohol misuse, street drinking and vandalism.



Small area plan - Southhouse, Burdiehouse, Gracemount, Moredun, Hyvots, Ferniehill and Fernieside

The communities of Southhouse, Burdiehouse, Gracemount, Moredun, Hyvots, Ferniehill and Fernieside are all located within the Liberton Gilmerton ward of the city. Local residents have asked for services that will improve outcomes for children and families and enhance the quality of the environment in which they live. The key priorities within the small area plan aim to create employment, training and learning opportunities for local people, support the development of people’s digital skills, promote the English for Speakers of Other Languages programme, as well as

create affordable activities for young people. It will also ensure the community realises benefits from local development in the area.

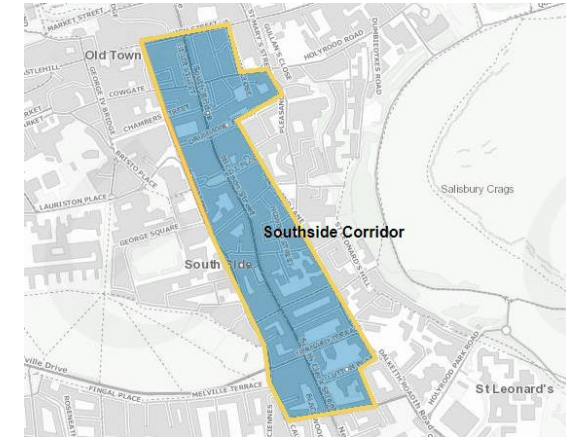


Outcome theme	Action
Place making	<ul style="list-style-type: none"> • create local campaigns with community groups to address environmental issues that are identified as being a concern in their area such as littering, fly tipping, recycling and dog fouling.
Children, young people and families	<ul style="list-style-type: none"> • provide affordable activities for young people that they want to participate in • improve communication between local residents, the Council and partner organisations about what services are available in the area, how they are accessed and explore how services can be promoted in a consistent and cohesive way at a local level.
Economy/employability	<ul style="list-style-type: none"> • increase employment and training opportunities for 16-20 year olds • work with BioQuarter partners to identify opportunities to bring benefits from the development into the local community • support and develop digital inclusion in the local community to reduce social isolation, help people search for jobs and find out about services in the local area. • develop and promote the English for Speakers of Other Languages (ESOL) programme, ensuring that the right service is provided in the right place.
Health and wellbeing	<ul style="list-style-type: none"> • establish local outreach information points in places that people regularly access, such as libraries, community centres, GP surgeries and shopping areas to improve access to advice, information and support.
Community safety	<ul style="list-style-type: none"> • engage with young people in areas where anti-social behaviour is identified as being an issue to involve them in identifying ways to address it effectively, through diversionary activities, development of the local youth work programme and access to support and advice services.

Small area plan – Southside Corridor

The Southside Corridor is the area that runs from Newington towards the City Centre. It is a vibrant community with a high volume of both residential and commercial property, and is also home to many of the students who are studying in the city. It is a key access route into the city centre from the south with high volumes of traffic travelling through the area.

The small area plan has been created with input from the community, and it aims to enhance the area and to provide a more pleasant, healthy, safe and welcoming environment for people who live and spend time there.



Outcome theme	Action
Place making	<ul style="list-style-type: none"> • reduce street clutter and create a clearway for pedestrians • improve conditions for cyclists such as road condition, bike parking, and driver/cyclist relationships • improve public spaces for people
Children, young people and families	<ul style="list-style-type: none"> • increase youth work provision and activities for young people.
Economy/employability	<ul style="list-style-type: none"> • identify opportunities for students to contribute to the local community through volunteering and more active involvement in community groups / activities.
Health and wellbeing	<ul style="list-style-type: none"> • work with the community to identify what information they would like to see about local services in the area, and how access to this information can be improved locally.



Community safety

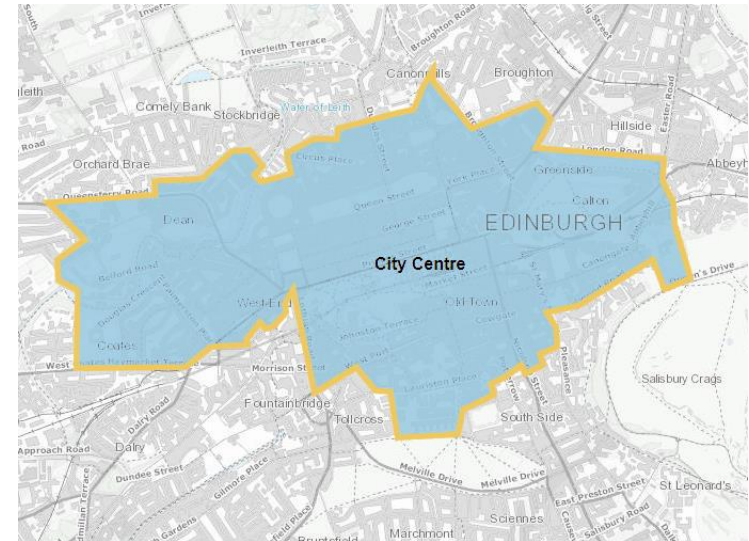
- address crime and anti-social behaviour through working in partnership with the community to gather information, provide support and engagement and, where necessary, take appropriate enforcement action
- establish walkabouts with the community to identify and deliver actions that can be taken to improve the local environment
- co-ordinate the partnership approach to addressing the needs of those street drinking, begging and sleeping rough in the area in a way that has a sustained impact.



Small area plan – City Centre

Edinburgh's City Centre is home to around 22,000 people. It is also the heart of the capital city of Scotland, a world heritage site and host to a thriving business and tourist economy. This brings some challenges as well as opportunities for the local community. The small area plan will deliver specific interventions and

improvements to the way aspects of the city centre are managed. It aims to ensure local people can experience a great quality of life, make use of their public spaces and benefit from the city's attractions and festivals.



Outcome theme	Action
Place making	<ul style="list-style-type: none"> • identify opportunities where green space can be improved and local access to growing projects can be developed • develop a programme of de-cluttering and environmental improvement campaigns in key streets and public realm areas where people live such as Grassmarket, High Street, Canongate, Hunter Square and Rose Street • develop advice and support for residents whose quality of life is being adversely affected by the high number of holiday lets • develop a balanced approach to how public space is used and managed in the city centre • map out services available for all city centre residents and identify ways to increase awareness.
Economy/employability	<ul style="list-style-type: none"> • work with cultural partners in the city to identify ways for local residents to benefit from major cultural institutions and festivals in their area.
Community safety	<ul style="list-style-type: none"> • co-ordinate the partnership approach to managing the impact of the night-time economy on city centre residents and visitors through community safety programmes, effective liquor licence enforcement and other approaches • co-ordinate the partnership approach to addressing the needs of those with alcohol and drug misuse issues or those who are begging and rough sleeping in the city centre in a way that has a sustained impact • support the engagement and consultation process on the review of the Licensing Policy, ensuring interested local people and stakeholders are given the opportunity to participate.

How we will measure success

The locality wide and small area plans in sections 5 and 6 contain a strategic description of high level actions and possible measures. This will be underpinned by workplans which set out detailed actions, timescales and the key measures that will demonstrate how change is taking place in each locality, forming the basis of the performance framework. These more detailed workplans will form the basis of monitoring progress allowing scrutiny of areas of success and areas of improvement, and will be subject to regular review.

An Annual Progress Report will also be produced evidencing progress on delivering the outcomes in the plan, based on the output of the continuous monitoring and scrutiny, and will be presented to Council Committee and partner governance bodies for further scrutiny and approval. The core principles and methods for monitoring progress and performance reporting are set out below:

Principles

- 1 Easy to access and understand**
Information on how each outcome is progressing needs to be readily available, regularly maintained, clearly laid out and free of jargon.
- 2 Focused on outcomes as well as outputs**
The aim of monitoring information is to measure the difference made to local people and communities and not just changes made to services.
- 3 Alignment with other strategic aims**
The partners' progress towards achieving the outcomes must be consistent with their own established strategic aims. This is to ensure that the services are working towards clearly aligned goals and are monitoring their work in a consistent way.

Methods

- 1 Workplans**
A set of more detailed plans relating to the outcomes and associated actions will allow monitoring of the partners' activity and progress towards achieving our shared goals.
- 2 Regular performance reports**
These will detail progress towards achieving the outcomes. They could include actions, key performance indicators, case studies and customer research to give a balanced view on progress. These reports will form the basis for the Annual Progress Report.
- 3 Annual Progress Report**
Progress in achieving the outcomes for the locality and small areas will be reported annually to Council Committee and partner governance bodies.



Further information and contacts

Key contacts

Further information about this plan is available by contacting the South East locality team:

- email southeast.locality@edinburgh.gov.uk
- telephone 0131 529 5151 and ask to speak to the Locality Manager or the Lifelong Learning Service Manager.

Links to plans and strategies

The Locality Improvement Plan links with a range of existing strategies including:

The City of Edinburgh Council

Business Plan

www.edinburgh.gov.uk/businessplan

Local Development Plan

www.edinburgh.gov.uk/localdevelopmentplan

The Edinburgh Partnership

Children's Services Plan

www.edinburgh.gov.uk/childrenservicesplan

NHS Lothian

NHS Lothian Strategic Plan 2014 - 2024

www.nhslothian.scot.nhs.uk/StrategicPlan

Edinburgh Integration Joint Board

Edinburgh Health and Social Care Partnership Strategic Plan

www.edinburgh.gov.uk/healthstrategicplan

Police Scotland

Local Police Plans 2017 - 20

www.tinyurl.com/EdinburghLocalPlans

Scottish Fire and Rescue Service

Local Fire and Rescue Plan for the City of Edinburgh 2014-2017

www.firescotland.gov.uk/SFRS_LocalPlan_CityofEdinburgh.pdf

Edinburgh Voluntary Organisations' Council and Volunteer Centre Edinburgh

Everybody's Edinburgh

www.evoc.org.uk/about-evoc/everybodys-edinburgh-third-sector-manifesto



Equalities statement

Locality Improvement Plans set out our commitment to promoting equality and diversity. An Integrated Impact Assessment (IIA) and Strategic Environmental Assessment (SEA) have been carried out, enabling all partners to meet their legal

duties to consider equality, human rights, sustainability and the environment. The assessments ensure that the planned services and policies promote equality of opportunity eliminate discrimination and harassment, and promote good relations between those with protected characteristics and those with none. They

also allow broader inequalities to be addressed, ensuring that the needs of all people are met.

For further information or to view a copy of the assessments please contact:
southeast.locality@edinburgh.gov.uk

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South West Edinburgh Locality Improvement Plan 2017-2022



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Introduction

Welcome from the South West Locality Leadership Team

The South West Locality Improvement Plan sets out the rationale for community planning arrangements in South West Edinburgh: who we are, how we work together, the key priorities and why they are important.

The plan will help to achieve better outcomes for our communities by addressing local priorities. It focuses on people's needs and promotes our work to reduce social and economic inequalities. This plan is an agreement between the communities of the South West and local service providers that sets out how we work together to target our resources in the most effective way and highlights how we will review and report on progress, allowing us to realign priorities as needed.

The plan considers the entire locality, setting out the most important issues

across South West Edinburgh, while also focusing on smaller areas where there is a higher rate of people experiencing disadvantage.

The community is at the heart of this plan, and through 2016/17 we have worked to develop existing community plans. We have attempted to ensure more effective partnership working, so we involve communities in a greater range of participation.

The implementation of the Community Empowerment (Scotland) Act 2015 has placed new legal duties on community planning partnerships and all public services delivered in Edinburgh. We want to build on these duties to improve how we deliver community plans, more effective community engagement, and greater community participation.

The plan brings communities closer together with local service providers to plan

and deliver better services which meet the needs of the people who use them.

Partners in the South West Locality Leadership Team are:

- The City of Edinburgh Council
- Police Scotland
- NHS Lothian
- Health and Social Care Partnership
- Scottish Fire and Rescue Service
- Edinburgh College
- Edinburgh Chamber of Commerce
- Edinburgh Voluntary Organisations' Council
- Scottish Enterprise
- Skills Development Scotland
- Members of the South West and Pentlands Voluntary Forum



Context

Community planning is the process by which councils and other public bodies work with local people, businesses and voluntary groups. By doing so, partners aim to plan and deliver better services, improving the lives of people who live in the local community.

In Edinburgh the community planning partnership brings together public service providers, third sector organisations and the community, collectively known as the Edinburgh Partnership.

Over the last ten years, communities have identified their own priorities through Local Community Plans working with service providers to improve their communities. The most recent Local Community Plans ran from 2014 – 2017. During that time, organisations changed to working in four localities in the city, to manage their services within the same boundaries.

The Community Empowerment (Scotland) Act 2015 also changed community planning in Scotland.

The Act gives local people more say in how public services are planned, designed and delivered. The Act requires public bodies to:

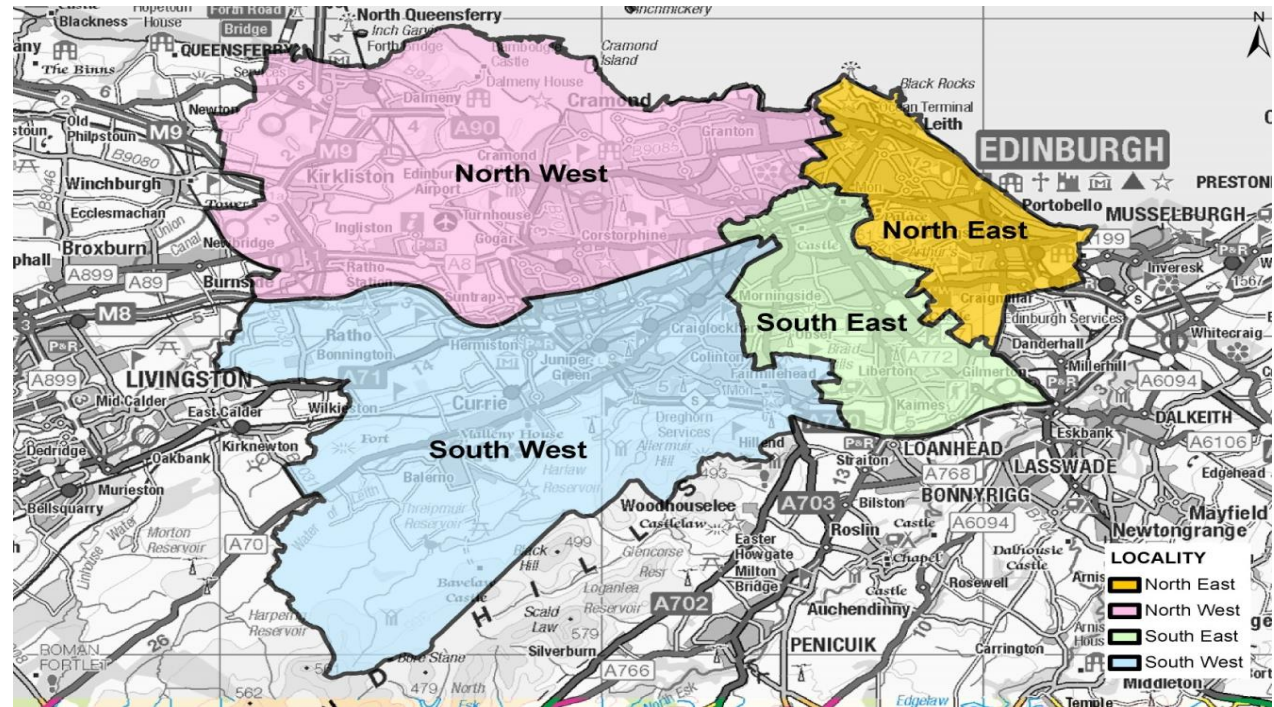
- identify and improve outcomes in the geographical areas which experience the greatest inequality
- prepare and publish Locality Improvement Plans to deliver better outcomes on the agreed priorities
- review and report publicly on progress and revise and update the plans as appropriate.



South West Locality

Wards
 Sighthill/Gorgie
 Colinton/Fairmilehead
 Fountainbridge/Craiglockhart
 Pentland Hills

Community Council Areas
 Ratho and District
 Balerno
 Currie
 Sighthill, Broomhouse and Parkhead
 Colinton
 Juniper Green
 Longstone
 Fairmilehead
 Firrhill
 Craiglockhart
 Merchiston
 Gorgie/Dalry
 Hutchison/Chesser
 Stenhouse, Saughton Mains and Whitson
 Wester Hailes
 Longstone



Population
114,077

The South West accounts for 22% of Edinburgh’s overall population. It is a very diverse area, comprising a range of housing types and a mixture of commercial,

industrial, retail and leisure facilities and green spaces.

South West has areas with high levels of affluence as well as areas which are amongst the most economically and socially disadvantaged in the city.

Around 90% of residents in South West Edinburgh are satisfied with their neighbourhood as a place to live, which is slightly higher than the city average.

Satisfaction is particularly high (89-98%) for three out of the four wards with Sighthill/Gorgie lower at 80%.

It has a high proportion of council tenants and a lower than average rate of private sector renting. Owner occupancy rates remain similar to the city average, though they vary across the locality.

Challenges

In the next 20 years, South West Edinburgh is expected to see the number of older people grow, larger than Edinburgh as a whole. The population is set to increase by 18% by 2037 (+21,000

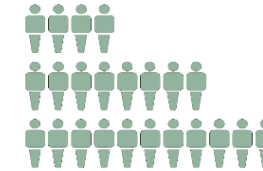
South West Edinburgh also has some of the densest and most sparsely populated areas within Edinburgh.

In 2015 the Pentland Hills Ward had less than 400 people per km², mostly concentrated in the villages of Balerno, Currie, Ratho and Juniper Green. By

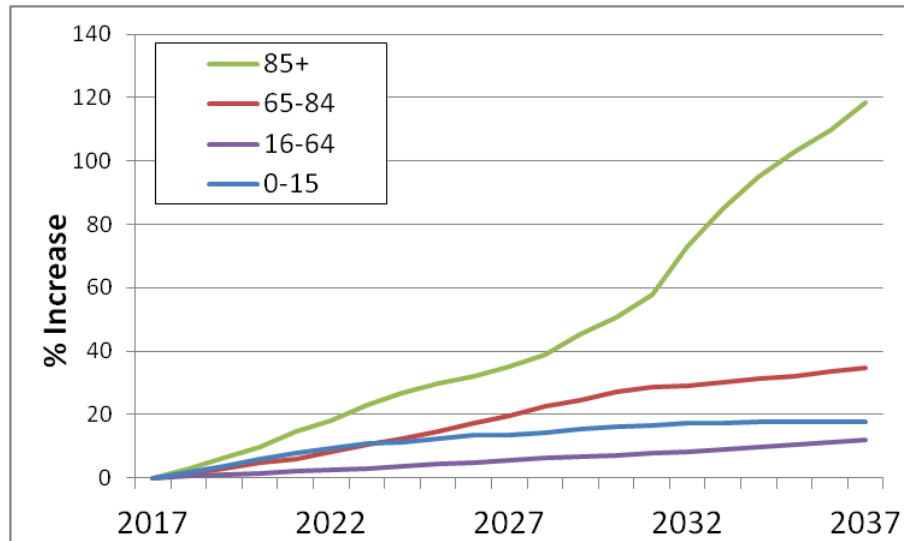
comparison Sighthill/Gorgie had a population density of over 4500 people per km², much of it concentrated in flats closer to the city centre.



2,650
houses
currently
planned



**2037 expected
population
135,917**



people), lower than the Edinburgh-wide rate (+22%).

In particular, the number of people aged over 85 is expected to increase by almost 120% in the next twenty years. This equates to a rise from roughly 2,300 in 2017 to a projected 5,000 in 2037.

The level of economic deprivation also provides a challenge. The South West, as a whole, has a slightly higher rate of income deprivation than Edinburgh as a whole, with 9.8% of people in the South West deemed income deprived according to the 2016 Scottish Index of Multiple Deprivation (SIMD).



Amongst areas of the highest deprivation¹ in the South West, the rate of income deprivation is 19.8%, compared to 5.2% of the South West population that do not live in one of these areas. Child poverty in South West Edinburgh is the second highest of all four localities in Edinburgh, with one in five children living in low income households.

The proportion of people claiming work related benefits varies between the four South West wards, from a low of 4.9% of working

age residents in Colinton/ Fairmilehead to a high of 12.0% in Sighthill/Gorgie. The overall rate for the locality is 8.1%, which is the second highest amongst the four localities and compares to a city rate of 7.7%.

Left: South West population projection – age groups % increase

¹ * Oxfords, Wester Hailes, Broomhouse/Saughton, Daly/Fountainbridge NB Information for wards relates to pre-2017 boundaries.



Engaging with our communities

In Edinburgh, community planning partners have realigned their operations to four localities. Each locality has a leadership team that brings together senior officers from the Council, Police Scotland, NHS Lothian, Edinburgh College and the third sector.

Their role is to deliver services in a coordinated way, and to ensure the community is at the heart of how we develop local services.

Services have been divided into five workstreams reporting to the leadership team. Each workstream groups together operational managers from different organisations, allowing them to build relationships and use local data to deliver on locality priorities.

The main aim is to make sure services are delivered in a coordinated way between relevant partners in line with community priorities. Crucial to achieving this is ensuring partnerships are effective and the public participate in service development. In developing the plan for the South West locality, local people were consulted in two phases.

Phase 1

To develop a set of South West priorities the community were consulted at Neighbourhood Partnership meetings and other events throughout the locality. Participants were asked what changes they hoped to see in the future and the initial steps they thought were necessary to achieve this.

We also issued a community wide questionnaire online and through libraries asking people what they would like to see South West Edinburgh look like in the future. There was also a specific questionnaire designed for local young people.

Phase 2

This was focused on developing priorities for specific communities experiencing higher levels of deprivation. Once these areas were identified partners agreed to speak with service users and local people from these areas to understand their needs in more detail. In addition, detailed community research was commissioned to engage residents in these areas.

The results of the two phases were presented to workstream leads in summer 2017. We then developed locality and small area priorities using the responses, along with findings from other recent partner consultations and socio-economic data analysis.

Implementation

The resulting priorities are set out under five workstreams and four small areas. In both cases outcomes and actions are grouped by their workstream:

- Employability
- Health and Social Care
- Safer Communities
- Children and Young People
- Team Around Place

These include actions and possible measures. These measures, along with timescales and resources to deliver the actions are set out in accompanying work plans. An overview of this is described in the 'How we will measure success' section.



Locality-wide priorities

Employability



The South West locality is a vibrant community which suffers from small pockets of poverty and inequality. This is most visible in the

communities Oxfangs, Wester Hailes, Broomhouse, and Dalry.

However, individuals with complex needs such as those with a disability are not limited to certain areas. This means we need to targeted employment support across the locality.

Learning and career opportunities may not always be available within the locality, so it is important that residents have the, knowledge and aspirations to access sustainable employment support.

We also need to address digital technologies that are rapidly changing the world of work, creating both new opportunities and barriers for jobseekers.

By drawing together community and business stakeholders with employability, and other practitioners, we will create a network to improve services which is locally

focused as well as connected to partners across the city.

Partners include – The City of Edinburgh Council, Skills Development Scotland, Department for Work and Pensions Jobcentre Plus, NHS Lothian, South West high schools and libraries, employability providers, Edinburgh College and universities, Volunteer Centre and third sector representative from South West and Pentlands Voluntary Sector Forum, Joined up for Jobs network.

Outcome	High level actions	Measure
Improved quality, level and continued participation of all young people in education, employment or training	<ul style="list-style-type: none"> through the Edinburgh Guarantee, Developing Young Workforce and other strategies, make sure that every school leaver has the relevant information and support to help plan a clear career pathway provide information and support to schools about industries to inspire and inform students about career opportunities, including promoting online tools such as 'Marketplace' and 'Founders4Schools' make sure that appropriate training and support is available to every young person, both before leaving school and at all stages of their lives support young people in developing their career management skills so they can progress to, and sustain, positive destinations 	<p>Positive destinations</p> <p>Modern apprenticeships</p>



Outcome	High level actions	Measure
	<ul style="list-style-type: none"> provide additional, specialist support for those furthest from the labour market, including those who are care-experienced, school non-attendeeds and those who have a disability or long-term health condition, to help secure a positive destination. 	
Local residents are aware of and are supported to access local vacancies and opportunities further afield	<ul style="list-style-type: none"> work with industry and training providers, through the ongoing development of the Joined Up For Jobs and Joined Up For Business networks, to ensure that local job seekers are better prepared to enter the emerging growth sectors include and deliver community benefit clauses in all public procurements and city-wide developments to offer local, valuable development opportunities to job seekers at all stages and ages support access to, and better use of, digital information, online learning and tools for self-help to secure and sustain employment engage with local and city-wide employers to provide more effective marketing and access to locally based careers events to link job seekers to those employers who have vacancies. 	<p>Unemployment rates</p> <p>Unemployed people supported in to work or learning</p> <p>Digital skills training</p>
Improved general economic health of the locality	<ul style="list-style-type: none"> through Business Gateway support local businesses to enable them to grow and invest locally promote the full range of employability support services to businesses and residents continue to invest in good quality affordable childcare for our most vulnerable families to help sustain and improve choices work in partnership with employers and other agencies to tackle inequality issues such as in work poverty, flexible working options, living wage, transport and in work progression 	<p>Support for local businesses</p> <p>Childcare provision</p>



Outcome	High level actions	Measure
Improved support around the individual, ensuring that services are accessible, appropriate and holistic	<ul style="list-style-type: none"> offer a 'no wrong door' approach across employability, housing, health and other support areas through ongoing network development and online resources involve local people in gathering feedback on current services and co-producing and making decisions on how future funding is allocated through partnership working and funding, provide longer term, continual support services. 	<p>Participatory budgeting and community engagement</p> <p>People feel they have a say on their local issues and services</p>
Local communities understand each other's needs and work effectively together	<ul style="list-style-type: none"> work with people, particularly those who have significant disadvantages to progressing in work, to strengthen their knowledge, skills, and personal networks to help them to flourish in work or business work with business to create, promote, and unlock good job opportunities or support for all sections of society, regardless of geography or personal circumstances Work with citizens, employers, and other stakeholders across the public, private, and third sectors to share knowledge, identify what is important, explore how we can get involved early to reduce poverty and inequality, and understand how we can best work together 	<p>People feel they have a say on their local issues and services</p> <p>People agree that their neighbourhood is a place where people of different backgrounds get along</p>



Health and Social Care



This theme includes support and services aimed at maintaining or improving physical and mental health and wellbeing, as well as work to prevent future ill health or intervene early on to avoid deterioration. We will focus actions on preventing individuals and communities from experiencing the effects of inequality using targeted health improvement activities, community development initiatives and improvements to the physical environment. We will make sure that people who are disadvantaged, vulnerable and have higher health needs receive a level of support that reflects their needs.

We will also work together on strengthening existing networks and building trust with our local communities to ensure we address issues that matter to people, identify gaps and seek solutions together based on best practice. We will build in ways to listen to people’s experiences and hear about their needs and to take action on what people have said works well at present and what would improve their lives in the future. We will also work in partnership to raise awareness of local opportunities and activities and ensure these are accessible to as many people as possible.

Partners include – South West community (including patient/other groups, community council representatives, carers), Integrated Health and Social Care, The City of Edinburgh Council, NHS Lothian (Health Promotion and Public Health), GPs, Link Workers (EVOC, LOOPS), Third Sector organisations, local network groups (EVOC, Living Well Wester Hailes, Wester Hailes Community Trust, Joining the Dots, Gorgie Dalry Forum), Education (schools and universities), the independent sector, Police Scotland, Scottish Fire and Rescue Service and the Ambulance Service.

Outcome	High level actions	Measure
Improved access to GPs and other services	<ul style="list-style-type: none"> • establish effective partnerships between GPs and other partners • identify common barriers to access and build on good practice, enabling people to access the most appropriate services to meet their needs • work together to provide up-to-date information on local support, services and activities • deliver the link worker programme to signpost and support people to use non-statutory services, where this is suitable. 	People's perception of accessing services

Outcome	High level actions	Measure
Supported older people	<ul style="list-style-type: none"> • work with partners to plan accessible and affordable housing to meet the needs of older people and those with dementia • expand the Pentlands dementia awareness campaign across the locality • ensure local workers in all sectors are appropriately trained to help support people with dementia and their carers. 	Quality of life measures
Reduced social isolation	<ul style="list-style-type: none"> • raise awareness of the problems of social isolation and loneliness and their consequences • work with partners to identify people experiencing social isolation and those at risk of loneliness and connect them to local activities and support • ensure that older and disabled people can travel safely to activities in their community 	Ratings of social isolation
Supported carers	<ul style="list-style-type: none"> • ensure unpaid carers are able to access adequate support as early as possible 	People's perception of support for carers
Mental health is supported	<ul style="list-style-type: none"> • identify and look for shared solutions to meet gaps in mental health services • develop services that help people have meaning and structure in their days, manage better in crisis and access psychological or psychosocial treatment • develop processes between locality services to help people who do not access to mental health or substance misuse services or who have fallen out of contact with services 	Ratings of mental health



Outcome	High level actions	Measure
Promotion of healthy living	<ul style="list-style-type: none"> • work together to develop a culture that focuses on preventing ill health • support people to adopt healthy lifestyles by providing local high quality opportunities • work together to improve the lives and health of people in our communities 	Levels of physical activity Type of active travel People's perception of own health



Safer communities



Partners have spoken with the communities, individuals and community safety service providers within the locality and identified these priorities.

The priorities for Police Scotland’s Edinburgh Division for 2017 are:

- acquisitive crime

- public safety
- anti-social behaviour
- serious and organised crime
- terrorism and domestic extremism

These were identified through the local response to the ‘Your View Counts’ survey, which empowered local communities to inform the Police of their concerns. These have been incorporated with the South

West locality engagement and developed to form the above priorities to make the best use of joint working, prevention and intervention locally within the South West.

Partners include - Police Scotland, The City of Edinburgh Council, Scottish Fire and Rescue, third sector (including SCORE Scotland and Women’s Aid), representatives from South West and Pentlands Voluntary Sector Forum

Outcome	High level actions	Measure
Fear of crime is tackled	<ul style="list-style-type: none"> • improve communication with communities using appropriate channels and innovative methods • improve access to service providers • promote the work being progressed and outcomes achieved • develop local ways to prevent crime and promote personal and household safety • prevent and reduce re-offending by tackling the underlying causes. 	<p>Satisfaction with the way crime is dealt with</p> <p>People feel safe in their neighbourhood after dark</p>
Hate crime is reduced	<ul style="list-style-type: none"> • focus on intercultural projects to overcome social barriers • encourage reporting of hate crime • improve methods of reporting hate crime • improve engagement to understand concerns and issues • improve engagement with young people in schools to promote an inclusive society. 	Hate crime rates



Outcome	High level actions	Measure
Anti-social behaviour is tackled	<ul style="list-style-type: none"> • share information and intervene early to address low level behaviour to prevent it escalating • enhance local approaches to managing youth anti-social behaviour • develop local operations and initiatives to tackle local problems • improve planning to prevent and tackle seasonal demand and issues. 	Satisfaction with how anti-social behaviour is dealt with
Enhanced collective approach to domestic abuse	<ul style="list-style-type: none"> • work together at a local level to intervene early, engage with all family members, coordinate services and improve outcomes. 	Domestic abuse rates
Drug and alcohol misuse is tackled	<ul style="list-style-type: none"> • take preventative and enforcement action and appropriately share information • work with liquor license holders to encourage a responsible approach • engage with communities to encourage reporting of information, particularly in relation to drugs, and communicate the action taken • work with education services to raise awareness of the risk of alcohol and drugs for young people. 	Alcohol related hospital admissions
Improved road safety	<ul style="list-style-type: none"> • develop local approaches in relation to road safety around schools • work with the community to identify road safety issues and take suitable action • conduct and contribute to enforcement and educational initiatives • support national road safety campaigns locally. 	Road condition Emergency road defects Satisfaction with maintenance of roads Enforcement and education activity



Children and young people



Local children's services managers have met regularly as part of a multi-agency group (Children's Services Management

Group) for the past five years. The group has developed good working relationships across services allowing effective partnership working, such as sharing information, pulling resources together and co-delivering activities/programmes. This partnership group is committed to improving outcomes for children and young people in South West Edinburgh and is directed by the city-wide Integrated Children's Services Plan (ICSP). The group also regularly interrogates both local and city-wide data to understand current need and identify issues requiring to be addressed.

Edinburgh is passionate about developing services that meet the needs of our children. We want to make sure that we work with parents and carers, children and young people, to do things with them, not to them or for them. Relationships between our staff and children and their families and carers are crucial in achieving that. We will work hard to build the type of relationships that allow us to regularly hear children's views about the community they live in and the kind of supports that encourage positive outcomes and assist them to meet their potential.

In preparation for this plan, we spoke to members of the community to gain their views. We want to develop that approach so that we actively gain the views of children and their families regularly. This will allow us to reflect on what we do, how

we do it and whether what we are doing continues to meet the needs of the children and young people who live in the South West of Edinburgh.

The key partners will work together with children and young people to achieve the outcomes laid out in this plan. We will celebrate the achievements of children and young people, however small or large. We will work with parents, carers and young people to ensure they have the right support at the right time.

Partners include – The City of Edinburgh Council, NHS Lothian, Police Scotland, Third Sector (representatives from South West and Pentlands Voluntary Sector Forum and network of organisations working with children and families)

Outcome	High level actions	Measure
All children have the best start in life	<ul style="list-style-type: none"> work in partnership across services to ensure that children and their families receive appropriate, timely and co-ordinated support manner provide a range of parenting support through universal and targeted programmes to build the capacity and confidence of parents focus on children's literacy development 	<p>Developmental milestones reached</p> <p>Literacy and numeracy levels</p>

Outcome	High level actions	Measure
	<ul style="list-style-type: none"> • develop the capacity of staff within Early Years settings through a co-ordinated, multi-agency training programme • co-ordinate adult literacy support for parents • work with parents to identify and best meet the aspirations they have for their children. 	
All children and young people reach their potential	<ul style="list-style-type: none"> • services work in partnership to best support the most disengaged families take part in school and lifelong learning activities • further implement restorative practice within schools and across services • ensure that children and young people’s attainment is not affected by poverty and inequality • increase positive destinations among school leavers by improving participation in education, employment and training 	<p>Attendance rates at school</p> <p>School leavers positive destinations</p>
The right support is provided at the right time	<ul style="list-style-type: none"> • continue to develop partnership networks to ensure local need and issues are identified and addressed through joint decision making, shared resources and multi-agency working • work together to maximise the capacity and confidence to be able to identify and support additional support needs • ensure consistent “Getting It Right for Every Child” practice across the locality, working with families and partner agencies to identify well-being concerns as early as possible and agree and provide the most appropriate solutions and support 	<p>Number of children looked after, or in looked after accommodation</p> <p>Child and adolescent mental health services referrals</p> <p>Referrals for specialist provision</p>
Improved health and well-being	<ul style="list-style-type: none"> • develop safe and appropriate places to play through working with colleagues in the Council • work with partners to provide affordable and accessible opportunities for leisure, play and learning 	Youth participation



Outcome	High level actions	Measure
	<ul style="list-style-type: none"> • improve early access to mental health support within local communities • develop the capacity of staff to identify and respond to emotional distress through joined-up training • increase awareness of staff of the impact of domestic abuse • improve the quality of drugs and alcohol prevention work and substance misuse services • address barriers to engagement with health and wellbeing services. 	<p>Facilities and activities for children and young people</p> <p>Number and quality of parks in the city</p> <p>Child physical activity levels</p> <p>Numbers of non-attendance of appointments</p>
<p>Children, young people and their families are involved in developing services that are relevant to their needs and aspirations</p>	<ul style="list-style-type: none"> • ensure local services meet local need through regular engagement and discussion with children, young people and families • involve communities in celebrating the success of their children and young people • engage with children, young people and families to meet their needs and enable access when required • increase the ways people can get involved (such as participatory budgeting) to engage young people and families with services in their community. 	<p>Youth engagement and participation</p>



Team Around Place



Edinburgh needs more housing for an increasing population and to support economic growth. More housing increases the need

for community facilities such as schools and health care facilities in easily accessible locations.

An improved, integrated transport system based on sustainable alternatives to the car is a high priority. This will help ensure that the citizens of Edinburgh can get around easily to access jobs and services. Future growth of the city will have serious consequences in terms of congestion and deteriorating air quality if current car dependency is maintained. The Climate

Change (Scotland) Act 2009 and other legislation establish a duty reduce emissions and adapt to climate change.

The current planning system needs to focus on delivering great places, now and for future generations. Whilst this has been an aspiration for some time, the current public sector finance, low market confidence, complex inter-agency relationships, land reform and community empowerment all demand that there is a renewed and collective drive towards achieving this goal. Public space is all around us and is a vital part of everyday life. Good quality civic spaces contribute to the health and wellbeing of communities, the physical and mental health of individuals through passive

and active recreation, including relaxation and children’s play. High quality environments help to drive economic growth, reduce crime and vandalism, and help develop a sense of community by increasing social contact and integration.

Partners include: The City of Edinburgh Council, Health and Social Care Partnership, third sector (including ‘Friends of’ parks, Scottish Canals, Edinburgh and Lothians’ Greenspace Trust, National Housing Trust, Dunedin Canmore and Prospect Housing Association), representatives from South West and Pentlands Voluntary Sector Forum

Outcome	High level actions	Measure
Increased supply of affordable and accessible housing	<ul style="list-style-type: none"> • establish effective partnerships between the Council, Registered Social Landlords (RSLs), private developers, Integrated Health and Social Care and other key partners • increase the availability of affordable and accessible homes • provide the infrastructure to support housing developments 	Affordable and low cost homes are delivered



Outcome	High level actions	Measure
An integrated and sustainable transport system	<ul style="list-style-type: none"> • help develop more integrated, sustainable and accessible transport for all communities in the South West locality through active engagement with stakeholders and key partners • improve the quality of the public realm • encourage walking and cycling • improve accessibility for people with reduced mobility • encourage use of public transport • improve the condition of roads and footways through continued development and delivery of Edinburgh’s Road Asset Management Plan • maintain assets through the increased use of development control processes and integrated maintenance programmes. 	<p>Journeys made by walking, cycling and public transport</p> <p>Satisfaction with road maintenance</p> <p>Road condition Emergency road defects made safe</p>
Communities are placed at the heart of planning new developments	<ul style="list-style-type: none"> • assume a greater facilitation role in bringing together communities, partners and stakeholders • use the Place Making Standard to give local people an opportunity to become actively involved in the planning of their own place • develop proposals to involve a wider range of people in the planning process, particularly children and young people • improve public trust in the planning system by delivering high quality buildings and places through the “Team around the Place” approach. 	Community involvement and consultations in new developments



Outcome	High level actions	Measure
Improved and better use of civic space	<ul style="list-style-type: none"> • ensure that parks and other public spaces are maintained and accessible by working with communities, partners and key stakeholders • develop an integrated approach towards design - linking planning, roads, footways, cycle ways and construction • develop closer working relationships with those managing public spaces and encouraging greater use of civic space for play, leisure and sport • actively encourage and support community involvement in parks and other green open spaces • make recycling easier for all. 	<p>Park quality standards</p> <p>Citywide recycling rate</p> <p>Parks and green space being used by citizens and visitors to engage in cultural and sports provision</p>
Local communities understand each others' needs and work effectively together	<ul style="list-style-type: none"> • work in partnership with local communities, local third sector organisations, community councils, tenants' and residents' associations and other constituted groups to better understand the needs and strengths of each community • build on past successes and enhance services through appropriate forms of community participation • use service complaints to identify areas for improvement • monitor housing developments to report on affordable housing levels • benchmark the environmental services we deliver using national standards to achieve the highest quality civic spaces. 	<p>People feel able to have a say on local issues and services</p> <p>People agree their neighbourhood is a place where people of different backgrounds get along</p> <p>Complaint levels</p>



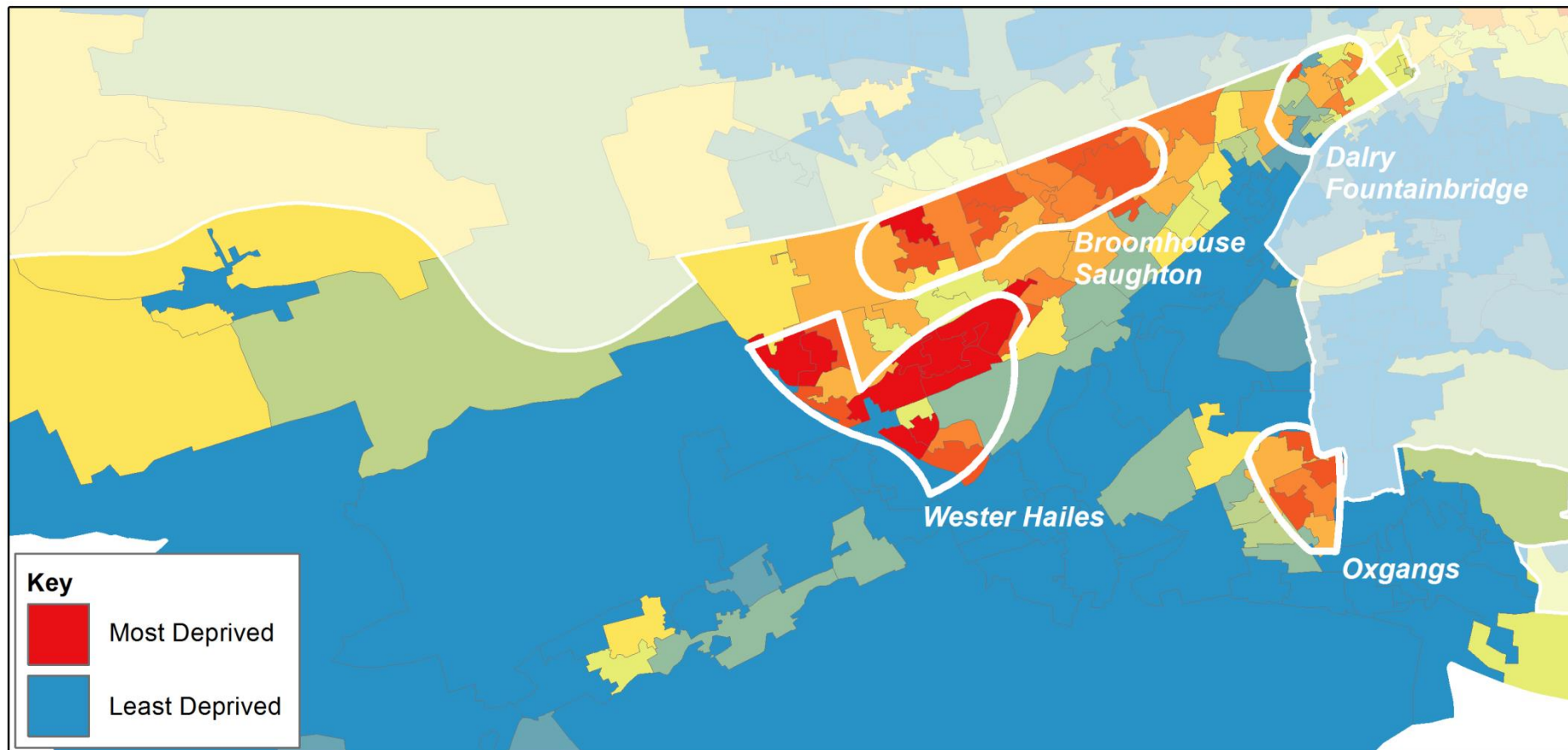
Small area priorities

It is recognised that within the locality there are communities that experience higher levels of social and economic inequality. In order to address this specific priorities and actions have been identified for these communities to improve outcomes for people living there.

By analysing measures of poverty including the Scottish Index of Multiple Deprivation (SIMD), four clusters of deprivation were identified in South West Edinburgh. These are: **Oxgangs**; **Wester Hailes**, **Broomhouse/Saughton**, and **Dalry/Fountainbridge**. As with all

communities across the City, these four have their own character and how we address negative outcomes may be different in each.

South West Edinburgh –
Small area deprivation (SIMD 2016)



Oxgangs

An area largely of farmland until the early 1950s, Oxgangs was mainly a Council-built development. However, following significant regeneration the mix of tenure has changed resulting in larger proportions of privately owned properties or those managed by housing associations.

Oxgangs is bounded to the south and east by Fairmilehead, with Morningside to the North, and Colinton to the West. The area borders Colinton Mains, Fairmilehead, and Braid Valley Parks.

The closest hospital is the Edinburgh Royal Infirmary which can be reached in 25 minutes by bus. The closest Edinburgh leisure facilities are less than two miles away on Colinton Road.

There are three GP surgeries within or very close to the area.

There are multiple bus routes to the city centre, taking around 20-30 minutes. The area is well-served by shops, with small shops, supermarkets, and post offices close by.



The local Jobcentre is in Wester Hailes.

Current population is approximately 3,600, with higher than average proportion of children and older residents. The under 16 population has risen in recent years, while the number of over 65s has stayed steady.

Oxgangs is an area of deprivation surrounded by some of the most affluent communities in Edinburgh. It has an income deprivation rate of 20.4%, over twice the city average.



Workstream	Actions
Employability	<ul style="list-style-type: none"> • increase access to locally based support so residents can secure sustainable employment and maximise income • improve awareness of employability provision.
Health and social care	<ul style="list-style-type: none"> • improve access to services • co-locate more support services in a community hub • provide information about local activities and other services using a wide range of formats and communication methods • establish a local forum or group to tackle physical and mental health problems.
Community safety	<ul style="list-style-type: none"> • reduce incidents of vandalism, damage to property and graffiti • work with local schools and community youth groups • undertake partnership initiatives to tackle repeat problems.
Children and young people	<ul style="list-style-type: none"> • improve provision and access to youth and children's services • work with partners and the community to develop a range of play and leisure activities.
Team Around Place	<ul style="list-style-type: none"> • improve recycling opportunities • develop an improved approach to mixed tenure management.

Wester Hailes

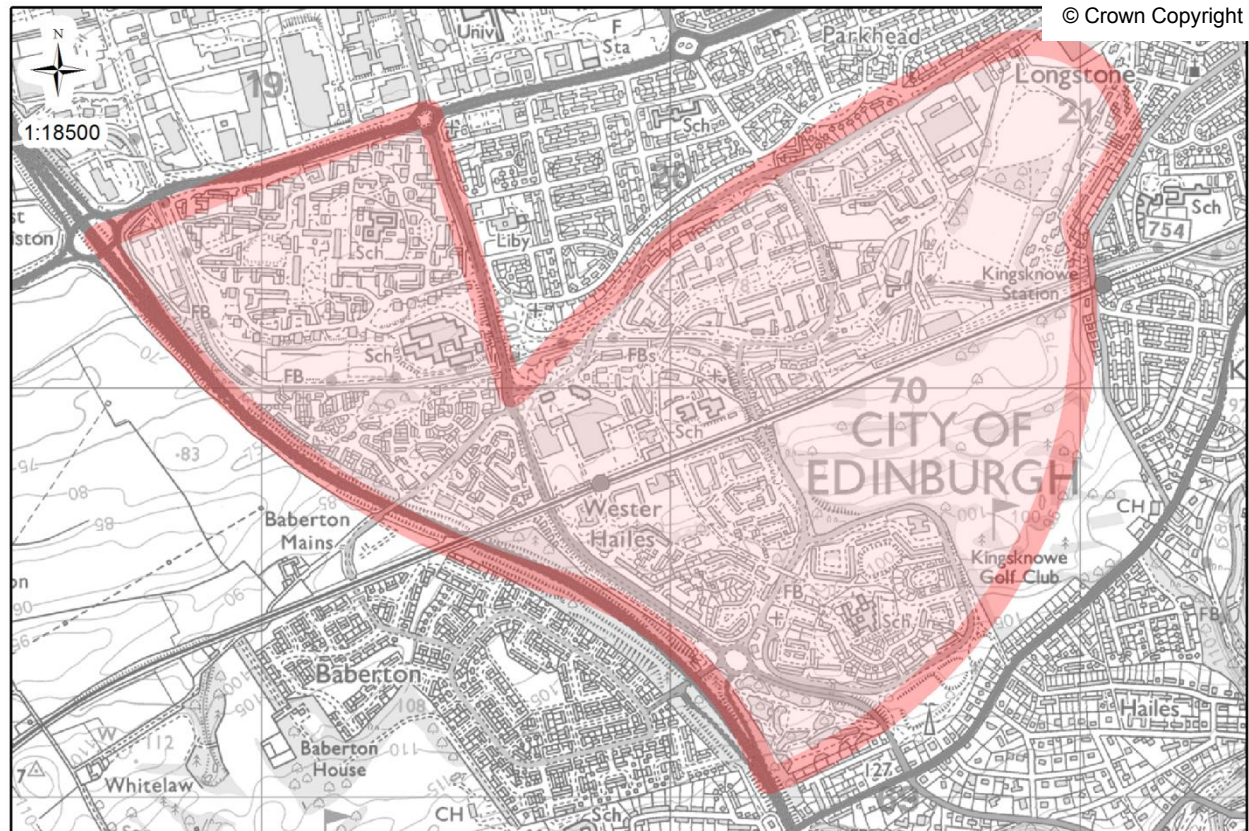
Although the Calders area has had housing since the 1940s, the modern Wester Hailes was not built until the early 1970s as an authority built new town style development. Significant numbers of properties are in high-rise blocks with the majority of properties managed by the Council.

Wester Hailes is bounded to the west by the Edinburgh bypass, to the south by Colinton, the north by Sighthill, with Longstone and Kingsknowe to the east. Hailes Quarry Park is the main green space for the area.

It is five miles from the Western General Hospital and seven miles from the Edinburgh Royal Infirmary.

The area is served by the Wester Hailes Education Centre housing the secondary school and community sport and leisure facilities.

There is one GP surgery in the area, and there are multiple bus routes to the city centre taking around 30 minutes.



The area has a central shopping centre containing a supermarket, Post Office, and commercial gym. Next to this is the local Council office, local library and Job Centre.

Current population is approximately 11,500. It has a higher proportion of children than Edinburgh as a whole, and lower proportions of elderly and working age

adults. The level of income deprivation across the area is 28.7%.

The majority of Wester Hailes population live in areas ranked in the 10% most deprived in Scotland. With areas in Barn Park, Hailesland, Murrayburn and Calders rank among the top 5% most deprived nationally.



Workstream	Actions
Employability	<ul style="list-style-type: none"> • increase the number of young people securing and sustaining a positive destination through continued support and access to suitable opportunities.
Health and social care	<ul style="list-style-type: none"> • strengthen existing local partnerships by building on existing networks (Living Well Wester Hailes, Wester Hailes Community Trust, South West and Pentlands Voluntary Sector Forum) to coordinate priority actions.
Community safety	<ul style="list-style-type: none"> • continue to deliver education of the dangers of fire within the home and community • promote 'Stair Aware' campaign • reduce crime at Westside Plaza by working with local businesses • run targeted drugs enforcement campaigns • engage with local schools through school link officer and community improvement partnership to address crime issues.
Children and young people	<ul style="list-style-type: none"> • promote the aspirations of children at the start of school in line with what has been identified by local parents • services will work together to best ensure that the right resources and opportunities are provided to allow these aspirations to be met.
Team Around Place	<ul style="list-style-type: none"> • deliver housing on small sites • develop an improved approach to mixed tenure management • improve visual appearance of open spaces through a programme of tree planting and naturalised bulb planting • increased inspection frequency and reporting of faults/maintenance relating to play areas and ball courts.

Broomhouse/Saughton

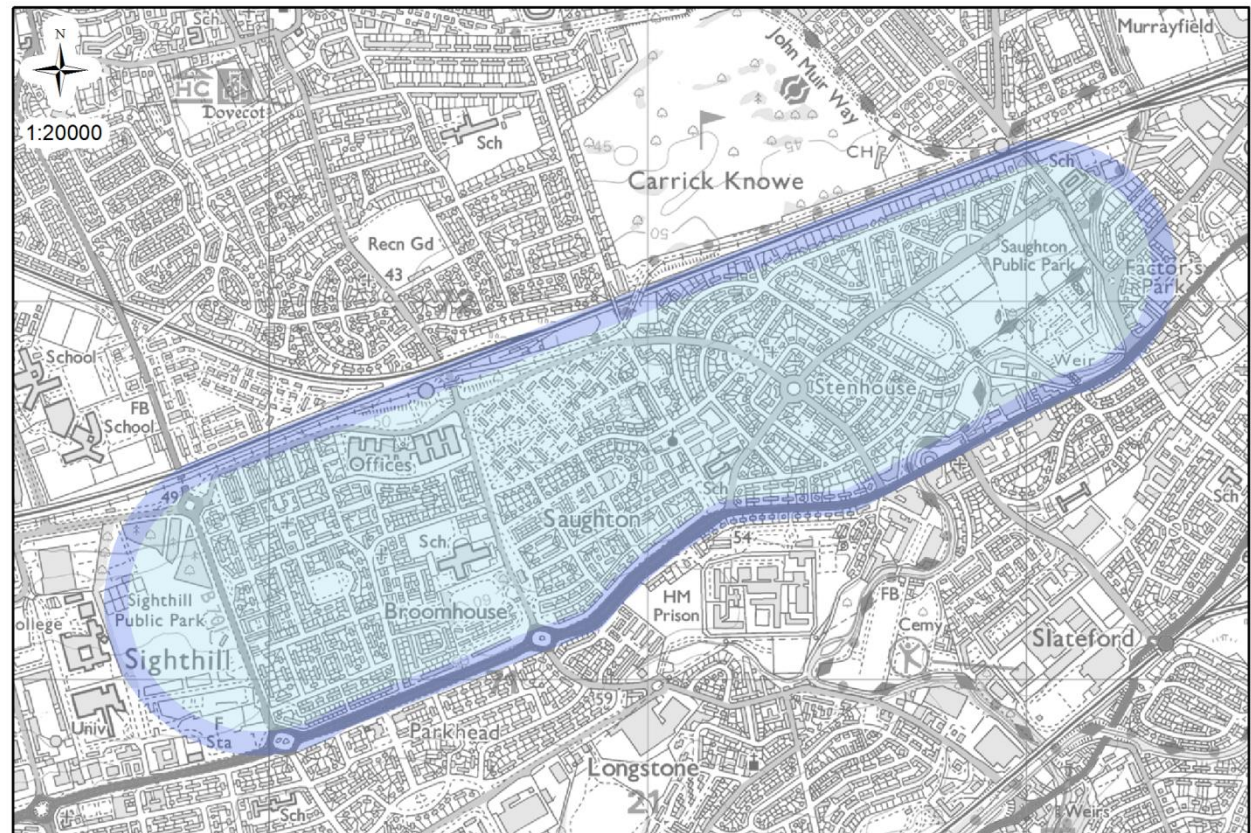
The majority of housing in the area is post-war low rise developments, including both flats and houses. The area covers a number of small communities including Broomhouse, Stenhouse, Whitson and Saughton Mains.

The area forms a corridor between the Edinburgh-Glasgow railway line to the north and Calder Road to the South, bounded by Sighthill Park to the west and Saughton Park to the east.

Calder Road is a main arterial transport route to the city centre and as such the area has access to multiple main bus routes. It also has access to the Edinburgh Trams line, providing quick access to the airport and city centre.

It is six miles from the Edinburgh Royal Infirmary and four miles to the Western General with travel to either from most of the area requiring a bus change.

The Saughton Sports complex in the east of the area houses a range of facilities, with the shared Napier University/Edinburgh College site to the



west also offering some public access facilities.

There are two GP surgeries in the area, with closest Post Offices in Sighthill or Carrick Knowe. The local Jobcentre for the area is High Riggs in the city centre.

The current population is approximately 9,000, with a higher proportion of under 16s than Edinburgh as a whole.

The area has seen a rise in the under 16 population in recent years, and a slight fall in the numbers over 65.

The area forms part of larger region of deprivation that stretches from Dalry to Wester Hailes. This section includes the hotspots around Broomhouse, Saughton Mains, Stenhouse Avenue and Whitson.

Workstream	Actions
Employability	<ul style="list-style-type: none"> • increase the number of young people securing and sustaining a positive destination through continued support and access to suitable opportunities.
Health and social care	<ul style="list-style-type: none"> • support those who are socially isolated and at risk of loneliness so they can access social activities and support services • improve communication between older people’s service providers • build on the strengths of the Joining the Dots partnership group and implement coordinated priority actions with partners.
Community safety	<ul style="list-style-type: none"> • reduce youth related anti-social behaviour • deliver and evaluate the “making the difference” pilot • identify diversionary activities through targeted engagement with children and young people.
Children and young people	<ul style="list-style-type: none"> • improve provision and access to youth and children’s services • work with partners and the community to develop a range of play and leisure activities.
Team Around Place	<ul style="list-style-type: none"> • deliver the 21st Century Homes project • support a replacement Broomhouse community hub • deliver Saughton Park regeneration project • develop an improved approach to mixed tenure management.

Dalry/Fountainbridge

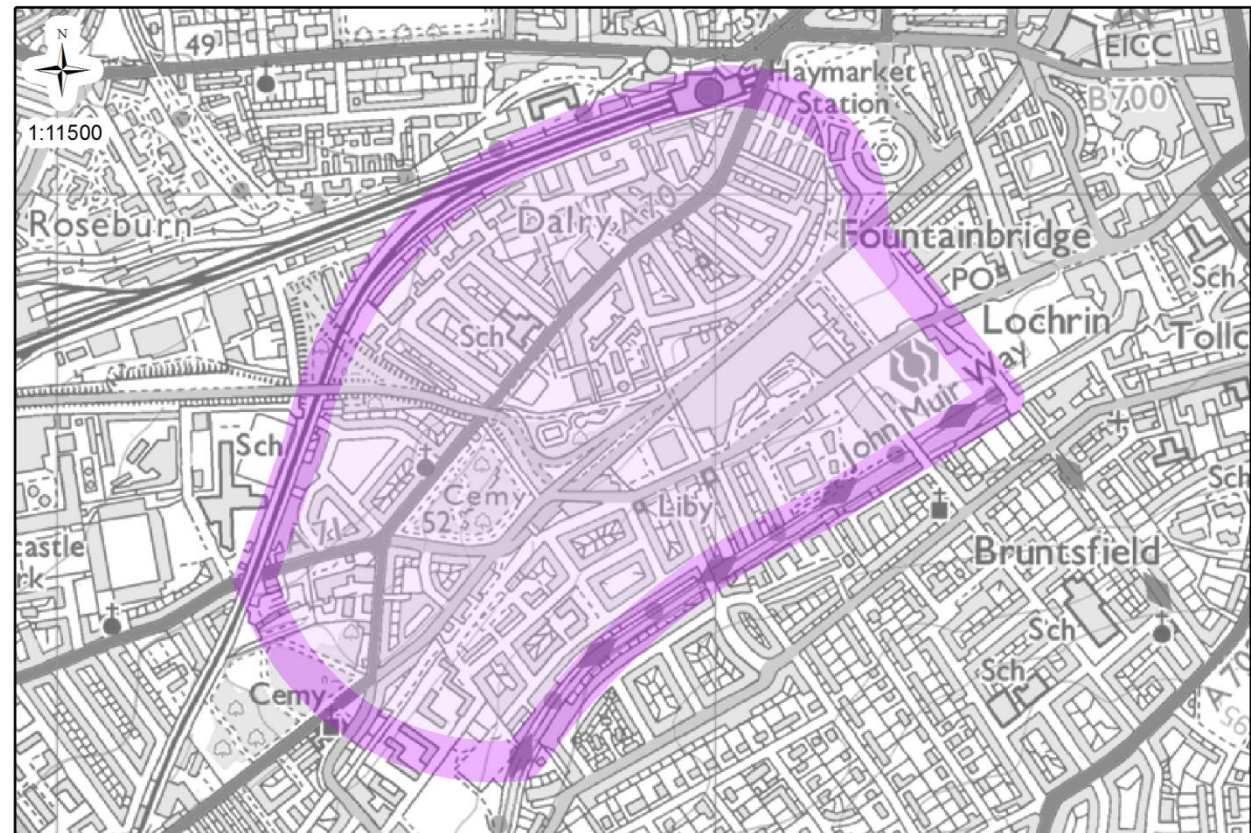
For most of the last century Dalry has had a mix of industrial, commercial and residential buildings. Residential properties are a mix of Victorian flats and colonies, along with newer builds on former industrial areas. The development of former brewery sites at Fountainbridge have resulted in high value flats, student accommodation and the new the Boroughmuir High School.

The area directly borders the city centre, with most amenities in walking distance. The small Murieston Park and Dalry Cemetery are the only green spaces in the area, although Harrison Park is less than a mile away.

The Royal Infirmary is less than five miles from the area, and the western General is less than two miles away.

The Dalry Swim Centre houses a swimming pool and gym, with other commercial facilities close by.

The area has two post offices, a medium sized supermarket, and a GP. The local Jobcentre is at High Riggs approximately a mile away. The area also contains a major entertainment centre at Fountain Park.



The current population is approximately 11,000, with a significantly higher proportion of working age adults compared to Edinburgh as a whole. The proportion of under 16s is less than half of the city-wide average, and the proportion of over 65s is around a third.

The SIMD highlights small pockets of deprivation particularly around Duff Street, but also in the area around Caledonian Crescent and Dundee Street.

However these are pockets within a city-centre community that also has a high number of affluent residents.

Workstream	Actions
Employability	<ul style="list-style-type: none"> • raise awareness of in-work support • increase participation in and improve access to employability support services • improve communication between the local community and partners about learning opportunities and service provision.
Health and social care	<ul style="list-style-type: none"> • work on issues that affect physical and mental health and wellbeing • use a main building as a community hub to co-locate more support services as well as provide information about other services and local activities.
Community safety	<ul style="list-style-type: none"> • increase engagement with students and young people to decrease anti-social behaviour • increase awareness of bike theft prevention measures • work with school liaison officer to work with young people within schools • work with local universities around prevention and increase awareness of home safety • better target operations to local need • reduce the negative impact of the night time economy • develop problem profiles and local initiatives to address the negative behaviour • encourage “drink aware” campaigns • consider/scope opportunity/interest in local scheme with licensed premises • tackle noise complaints and intervene early.
Children and Young People	<ul style="list-style-type: none"> • improve provision and access to youth and children’s services • work with partners and the community to develop a range of play and leisure activities.
Team Around Place	<ul style="list-style-type: none"> • work with partners to develop opportunities for increased participation with local student population • increase the use of Union Canal and links to neighbouring parks • increase quality and use of open space • deliver the Gorgie/Dalry Town Centre Public Street Life Assessment recommendations.



How we will measure success

The locality wide and small area plans in sections 5 and 6 contain a strategic description of high level actions and possible measures. This will be underpinned by workplans which set out detailed actions, timescales and the key measures that will demonstrate how change is taking place in each locality, forming the basis of the performance framework. These more detailed workplans will form the basis of monitoring progress allowing scrutiny of areas of success and areas of improvement and will be subject to regular review.

An Annual Progress Report will also be produced evidencing progress on delivering the outcomes in the plan, based on the output of the continuous monitoring and scrutiny. This will be presented to Council Committee and partner governance bodies for further scrutiny and approval.

There are three core principles for monitoring progress and three key methods by which performance is reported.

Principles

- 1 Easy to access and understand**
Information on how each outcome is progressing needs to be readily available, regularly maintained, clearly laid out and free of jargon.
- 2 Focused on outcomes as well as outputs**
The aim of monitoring information is to measure the difference made to local people and communities and not just changes made to services.
- 3 Alignment with other strategic aims**
Partners' progress towards achieving outcomes must be consistent with their own established strategic aims. This is to ensure that the services are working towards clearly aligned goals and are monitoring their work in a consistent way.

Methods

- 1 Workplans**
A set of detailed plans relating to the outcomes and associated actions allows monitoring of partner activity and progress towards achieving shared goals.
- 2 Regular performance reports**
These detail progress towards achieving outcomes for the Locality Leadership Team. They can include actions, key performance indicators, case studies and customer research to give a balanced view on progress. These reports form the basis for the Annual Progress Report.
- 3 Annual Progress Report**
Progress in achieving outcomes for the locality and small areas will be reported annually to Council Committee and partner governance bodies.

Further information and contacts

Key contacts

Further information about this plan is available by contacting the North East locality team:

- email southwest.locality@edinburgh.gov.uk
- telephone 0131 529 3111 and ask to speak to the Locality Manager or the Lifelong Learning Service Manager.

Links to plans and strategies

The Locality Improvement Plan links with a range of existing strategies including:

The City of Edinburgh Council

Business Plan

www.edinburgh.gov.uk/businessplan

Local Development Plan

www.edinburgh.gov.uk/localdevelopmentplan

The Edinburgh Partnership

Children's Services Plan

www.edinburgh.gov.uk/childrenservicesplan

NHS Lothian

NHS Lothian Strategic Plan 2014 - 2024

www.nhslotian.scot.nhs.uk/StrategicPlan

Edinburgh Integration Joint Board

Edinburgh Health and Social Care Partnership Strategic Plan

www.edinburgh.gov.uk/healthstrategicplan

Police Scotland

Local Police Plans 2017 - 20

www.tinyurl.com/EdinburghLocalPlans

Scottish Fire and Rescue Service

Local Fire and Rescue Plan for the City of Edinburgh 2014-2017

www.firescotland.gov.uk/SFRS_LocalPlan_CityofEdinburgh.pdf

Edinburgh Voluntary Organisations' Council and Volunteer Centre Edinburgh

Everybody's Edinburgh

www.evoc.org.uk/about-evoc/everybodys-edinburgh-third-sector-manifesto



Equalities statement

Locality Improvement Plans set out our commitment to promoting equality and diversity. An Integrated Impact Assessment (IIA) and Strategic Environmental Assessment (SEA) have been carried out, enabling all partners to meet their legal duties to consider equality, human rights,

sustainability and the environment. The assessments ensure that the planned services and policies promote equality of opportunity, eliminate discrimination and harassment; and promote good relations between those with protected characteristics and those with none. They

also allow broader inequalities to be addressed, ensuring that the needs of all people are met.

For further information or to view a copy of the assessments please contact: southwest.locality@edinburgh.gov.uk

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Locality Improvement Plan Glossary



A-Z of Locality Improvement Plan terms

Acquisitive [crime]

Excessively interested in getting money or material things.

Activity Agreements

Scottish Government funded initiative to work with young people aged 16 – 19 who are not in education, employment or training. Activities include confidence building, teamwork, taster sessions and work experience. This will support young people to take the first steps towards a career.

Business Gateway

A publicly funded service that provides access to free business support services.

Career management

Planning activities and engagements in the jobs someone does, for better fulfilment, growth and financial stability.

Coercive control

This term helps us to understand domestic abuse as more than a “fight”. It

is a pattern of behaviour which seeks to take away the victim's liberty or freedom, to strip away their sense of self. It is not just a victim's bodily integrity which is violated, but also their human rights.

Community Benefit clauses

Conditions which can be built into public contracts to deliver a range of economic, social and environmental benefits for a local area.

Community Link Workers

Generalist social practitioners who provide one-on-one support for people with complex needs that enables them to access community support and services.

Council's budget engagement

The programme informs and consults citizens and Council partners about spending and saving plans.

Direct payments

One of the options available to people through self-directed support, where the individual chooses to manage the

available budget themselves to meet their care and support needs.

Eco Schools

An international initiative which is managed in Scotland by Keep Scotland Beautiful. It rewards schools for their work to improve the environment and to make their wider community aware of sustainability issues.

Edinburgh Guarantee

The Edinburgh Guarantee is a vision, led by the Council, that all sectors in the city will work together to ensure that every young person in Edinburgh will leave school with the choice of a job, training or further education opportunity.

Fairbridge

A charity that supports young people aged 13–25 to learn new skills and train.

Forest kindergarten

Based around child-centred learning through play, Forest Kindergarten offers young children frequent, regular play opportunities.



Growing Confidence Schools

A project that includes a range of training programmes and resources to promote mental health and emotional wellbeing in staff, pupils and families.

Hate crime

A crime motivated by malice or ill-will towards a social group. If a social group or individual is targeted or it is perceived that they have been targeted because of their race, religion, disability, sexual orientation or transgender identity the incident or crime will be recorded, reported and investigated at either a hate crime or hate incident.

Headroom

An initiative that tests new ways of working in front line health services to improve outcomes for people living in areas with greatest inequality.

House of Care

An approach to working with people that is used in health and social care, based upon the ability of the person in need of support, and the person providing it, to have good conversations focused on

what matters most to the individual and how they can be supported to achieve it.

Inclusive Practice

This is a whole school ethos that focusses on inclusion and equality to improve outcomes for all learners.

JET (Job + Education + Training)

An employment based learning programme delivered in schools with weekly work experience to help prepare young people for the world of work – available to those in S4/5 in most high schools.

Joined Up for Business

Offers a bespoke, free recruitment and training service for businesses in Edinburgh, and provides business growth support for small to medium enterprises through the Business Gateway.

'Key to Potential' Cyrenians

A project that works with young people who have, or are at risk of, disengaging from school to support them to access college, training or a job.

Link Worker Project

A project to test the use of link workers as intermediaries to bridge the gap between GP surgeries, and opportunities made available by local third sector organisations and community groups.

Little Red Book

This is an online directory of Third Sector organisations and services in Edinburgh produced by Edinburgh Voluntary Organisations' Council.

Long-term Conditions Team

An integrated multi-disciplinary team that delivers '*Many conditions, One life*', the national action plan for supporting people with long-term conditions such as chronic obstructive pulmonary disease, diabetes and heart failure.

Looked after children

Children in the care of the local authority.

'Making It Work'

A project which was funded by the Big Lottery, Investing in Communities Programme which aims to support lone parents with children under five years



old, to progress towards education, training or employment.

Mediation services

Helps people to resolve a dispute, which both parties must agree to attend.

Mentors in Violence Prevention

A project that develops school pupil mentors to help young people to deal with anger or conflict by finding safe, positive ways to intervene in potentially violent situations or where they see harassment, bullying or abuse.

‘No wrong door’ approach

Ensuring that when a customer comes to an organisation for support, they can offer complete support or let them know other organisations who can offer support.

Participatory budgeting

A democratic process where ordinary people decide how part of a public budget should be spent

PEEPs

Parents Early Education Partnership groups.

Pentlands dementia awareness raising group

A group led by local community members with partnership involvement from the NHS, Third Sector and the City of Edinburgh Council to promote safe, strong resilient communities that can support people living with dementia, and their carers.

Positive destinations

What people move on to after leaving school. Positive activities include higher education, further education, training, voluntary work and employment.

Public procurements

When the Council, or another public body, looks to buy goods or services.

Rathbone

Youth charity that transforms the lives of young people through learning.

Restorative justice

A process bringing those harmed by crime or conflict, and those responsible for the harm, into communication, enabling everyone affected by a particular incident to play a part in

repairing the harm and finding a positive way forward.

RUTS

Rural and Urban Training Scheme.

School non-attendeess

Young people of compulsory school age who do not attend their school.

Self-directed support

A way of allowing people eligible for social care support to exercise greater choice and control over the way in which their care and support needs are met.

SIMD

Scottish Index of Multiple Deprivation.

Social prescribing

A way of supporting people with social, emotional or practical needs to access community based activities and services as an alternative or in addition to prescribing medication or other mainstream services.

Stavaigin

A project based at Sandy’s Community Centre in Craigmillar aimed at getting



local families more involved in outdoor activities.

Step up/step down

Types of intermediate care services. Step up involves the provision of additional short-term support to avoid admission to hospital. Step down is the provision of additional short-term support to allow an individual to leave hospital.

Survive and thrive group

Provides support for individuals who are experiencing psychological and emotional difficulties because of traumatic life experiences.

Thematic groups leads or workstream leads

The people responsible for leading each of the five areas of work within the Locality Improvement Plan (children and young people, health and wellbeing, employability, place, and safer communities).

The Social Care approach

Based on the idea that connecting people has a positive impact on health and wellbeing.

Third Party Reporting

A process where a victim or witness can report a hate crime or incident indirectly to Police Scotland. This can be done via Police Scotland's website or at any of the Third Party reporting centres detailed in Police Scotland's website pages.

Tomorrow's People

A National project that has a base in North Edinburgh. It provides intensive personalised support for young people facing multiple barriers to employment.

Vocational guidance

Help in choosing a career or profession, or in making employment or training decisions.

Wellbeing Academy

This approach involves Psychological Services and Child and Adolescent Mental Health Services in Edinburgh. Schools, through the appointment of Pupil Support Officers, will increase their capacity to offer early intervention and key adult support to targeted children. They also promote emotional health and wellbeing within the whole school community.

Worklessness

All people not in work, including the unemployed, and those not in work and not seeking work (such as carers).

Wraparound support

A person-centred approach that brings together a range of supports focused on the strengths and needs of the whole person.



Culture and Communities Committee

10.00am, Tuesday 14 November 2017

Locality Committees 2017 - referral from the City of Edinburgh Council

Item number	8.2
Report number	
Wards	All

Executive summary

The City of Edinburgh Council on 26 October 2017 considered a report on initial discussions which had taken place by the four working groups established to explore the creation of Locality Committees. The report is referred to the Culture and Communities Committee for noting and discussion of the review and consultation process.

Terms of Referral

Locality Committees 2017

Terms of referral

- 1.1 The City of Edinburgh Council had agreed to explore creating Locality Committees and established four working groups to have initial discussions
- 1.2 On 26 October 2017 the Council considered a report on the work of the groups, together with proposals for establishing Locality Committees.

Motion

- 1.3
 - 1) To agree to Locality Committees being established based on the principles in paragraph 3.4 of the report by the Executive Director of Place and detailed proposals being set out in a report to Council in November 2017 for final approval.
 - 2) To carry out a review and consultation of community planning structures and working arrangements at neighbourhood and locality levels, to inform the Edinburgh Partnership governance review.
 - 3) To seek formal agreement to the review and consultation proposals from the Edinburgh Partnership at its meeting on 7 December 2017.
 - 4) To continue with the Neighbourhood Partnerships pending the outcome of the proposed review and consultation of community planning arrangements.
 - 5) To refer the report to Culture and Communities Committee on 14 November 2017 for noting and discussion of the review and consultation process.
 - 6) To agree that strategic oversight of the review and consultation process would be the responsibility of the Culture and Communities Committee.

- moved by Councillor McVey, seconded by Councillor Wilson

Amendment

- 1.4
 - 1) To delete paragraph 1), add the following new paragraphs 1) and 2) and renumber from original paragraph 2):
 - 1) To agree to add the following principle to the locality principles in Paragraph 3.4.

3.4.11 Locality Committees will appoint their Conveners and Vice-Conveners from their number on an annual basis.

- 2) To agree Locality Committees should be established based on the principles in paragraph 3.4 of the report as amended above in 1) and detailed proposals should be set out in a report to Council in November 2017 for final approval.

- moved by Councillor Mowat, seconded by Councillor Staniforth

Voting

1.5 The voting was as follows:

For the motion	-	31 votes
For the amendment	-	32 votes

(For the motion – The Lord Provost, Councillors Arthur, Barrie, Bird, Bridgman, Cameron, Ian Campbell, Kate Campbell, Child, Day, Dickie, Dixon, Donaldson, Doran, Fullerton, Gardiner, Gordon, Griffiths, Henderson, Howie, Key, Macinnes, McNeese-Mechan, McVey, Munro, Perry, Rankin, Ritchie, Watt, Wilson and Work.

For the Amendment - Councillors Aldridge, Booth, Brown, Bruce, Burgess, Jim Campbell, Mary Campbell, Cook, Corbett, Doggart, Douglas, Gloyer, Graczyk, Hutchison, Johnston, Laidlaw, Lang, McLellan, Main, Miller, Mitchell, Mowat, Osler, Rae, Rose, Neil Ross, Rust, Smith, Staniforth, Webber, Whyte and Young.)

Decision

1.6 To approve the amendment as follows:

- 1) To agree to add the following principle to the locality principles in Paragraph 3.4 of the report by the Executive Director of Place:

3.4.11 Locality Committees will appoint their Conveners and Vice-Conveners from their number on an annual basis
- 2) To agree Locality Committees should be established based on the principles in paragraph 3.4 of the report as amended above in 1) and detailed proposals should be set out in a report to Council in November 2017 for final approval.
- 3) To carry out a review and consultation of community planning structures and working arrangements at neighbourhood and locality levels, to inform the Edinburgh Partnership governance review.

- 4) To seek formal agreement to the review and consultation proposals from the Edinburgh Partnership at its meeting on 7 December 2017.
- 5) To continue with the Neighbourhood Partnerships pending the outcome of the proposed review and consultation of community planning arrangements.
- 6) To refer the report to Culture and Communities Committee on 14 November 2017 for noting and discussion of the review and consultation process.
- 7) To agree that strategic oversight of the review and consultation process would be the responsibility of the Culture and Communities Committee

For Decision/Action

- 2.1 The City of Edinburgh Council has referred the attached report to the Culture and Communities Committee on 14 November 2017 for noting and discussion of the review and consultation process.

Background reading / external references

Minute of the City of Edinburgh Council 26 October 2017

Laurence Rockey

Head of Strategy and Insight

Contact: Louise Williamson, Assistant Committee Clerk

E-mail: louise.p.williamson@edinburgh.gov.uk | Tel: 0131 529 4264

Links

Appendices Appendix 1 – report by the Executive Director of Place

10 am, Thursday, 26 October 2017

Locality Committees 2017

Item number	8.3
Report number	
Executive/routine	
Wards	
Council Commitments	C52

Executive Summary

At the meeting on 30 June 2017, Council agreed to explore creating locality committees and established four working groups to have initial discussions. This report, building on the work of the groups, sets out proposals for establishing locality committees.

In establishing this new Council governance framework, the potential this has for enhancing community planning arrangements is recognised. On this basis, the report sets out proposals for a wider review and consultation of community planning structures and working arrangements at neighbourhood and locality levels with these to be recommended to the Edinburgh Partnership for inclusion as part of its current governance review.

Locality Committees 2017

1. Recommendations

- 1.1 To agree locality committees should be established based on the principles in paragraph 3.4 and detailed proposals should be set out in a report to Council in November 2017 for final approval;
- 1.2 To carry out a review and consultation of community planning structures and working arrangements at neighbourhood and locality levels, to inform the Edinburgh Partnership governance review;
- 1.3 To seek formal agreement to the review and consultation proposals from the Edinburgh Partnership at its meeting on 7 December 2017;
- 1.4 To continue with the Neighbourhood Partnerships pending the outcome of the proposed review and consultation of community planning arrangements;
- 1.5 To refer this report to Culture and Communities Committee on 14 November 2017 for noting and discussion of the review and consultation process; and
- 1.6 To agree that strategic oversight of the review and consultation process will be the responsibility of the Culture and Communities Committee.

2. Background

- 2.1 The direction of travel for the Council has been, in recent years, to decentralise Council decision making and increase community participation in the democratic process. This was informed by the Christie Commission and the Commission on the Renewal of Local Democracy.
- 2.2 In 2007, Neighbourhood Partnerships (NPs) were established, which changed the way the Council operated in terms of many of its services and created partnerships involving elected members, police, fire and NHS, the voluntary sector and the community. Community involvement is central to these arrangements with a range of opportunities for participation being provided.
- 2.3 This was followed in 2014/15 with the shift to localities which aims to strengthen partnership working and community engagement, whilst providing a new operating model for Council service delivery and integrated joint working.
- 2.4 With the publication of the Community Empowerment (Scotland) Act 2015 and the focus on locality working, there is now an opportunity for the Council to develop and

improve its approach to devolved decision making, delivery of local services, and community engagement and empowerment.

- 2.5 There is also recognition of future change with the Scottish Government expected to commence a review of Local Governance by the end of 2017, ahead of a Local Democracy Bill scheduled for the summer of 2018. This review will shape the detail of how control over budgets and service moves closer to local communities.

3. Main report

Locality Committees

- 3.1 Edinburgh has long been recognised for being a leader in its approach to participatory democracy and partnership working. The drive for continuous improvement and innovation, which is at the core of the city's approach, has been given renewed impetus with the introduction of the Community Empowerment (Scotland) Act 2015, the shift to a localities model of partnership working and service delivery, and the establishment of a new governance framework for the Council.
- 3.2 A current gap in the locality structure is the lack of elected member oversight and decision making, creating a democratic deficit that needs to be addressed as part of this report.
- 3.3 Within this context, there is an opportunity to develop a new approach to locality governance. The establishment of Council locality committees will be an important element of this framework and will provide scope to:
 - 3.3.1 Recognise the facilitation/leadership role of elected members in supporting and promoting participation
 - 3.3.2 Support capacity building of all stakeholders - elected members, communities and officers
 - 3.3.3 Support better/more meaningful relationships between the community and the Council - based on transparency and open and honest communication
 - 3.3.4 Provide scope for innovation and creativity - recognising the strengths and role communities have in improving outcomes and providing solutions to difficult problems
 - 3.3.5 Foster diversity and inclusiveness – supporting and removing barriers to participation, enabling all affected citizens and communities to be involved
 - 3.3.6 Demonstrate impact – show clearly the difference the participation has made to the decision making process
- 3.4 To achieve this, it is proposed to apply core principles whereby the locality committees will:
 - 3.4.1 be decision making committees made up of all elected members from the locality area;

- 3.4.2 have the power to set up working groups or sub-committees;
 - 3.4.3 be open, transparent and inclusive;
 - 3.4.4 be held in public, invite local partners and community groups to attend and actively seek public engagement;
 - 3.4.5 have power to make decisions on local services which are within devolved budgets and are in line with Council policy;
 - 3.4.6 have a role in scrutiny of services provided for the locality;
 - 3.4.7 take an active role in community planning;
 - 3.4.8 have a clearly defined structure and strategy for engaging with residents and the local community;
 - 3.4.9 have clearly defined advisory and decision-making roles; and
 - 3.4.10 have clearly defined first phase powers.
- 3.5 Detailed proposals, including a full remit, which establish locality committees will be presented for approval at the next Council meeting.

Locality and neighbourhood community planning structures and working arrangements

- 3.6 Increasing community participation in decision making and improving outcomes for citizens and communities through the provision of effective and responsive services are the core drivers for community planning. These objectives inform the role of NPs and the localities model. In developing new Council governance arrangements there is an opportunity to review and strengthen current partnership structures and processes.

3.7 The current partnership framework at a locality and neighbourhood level is shown below.

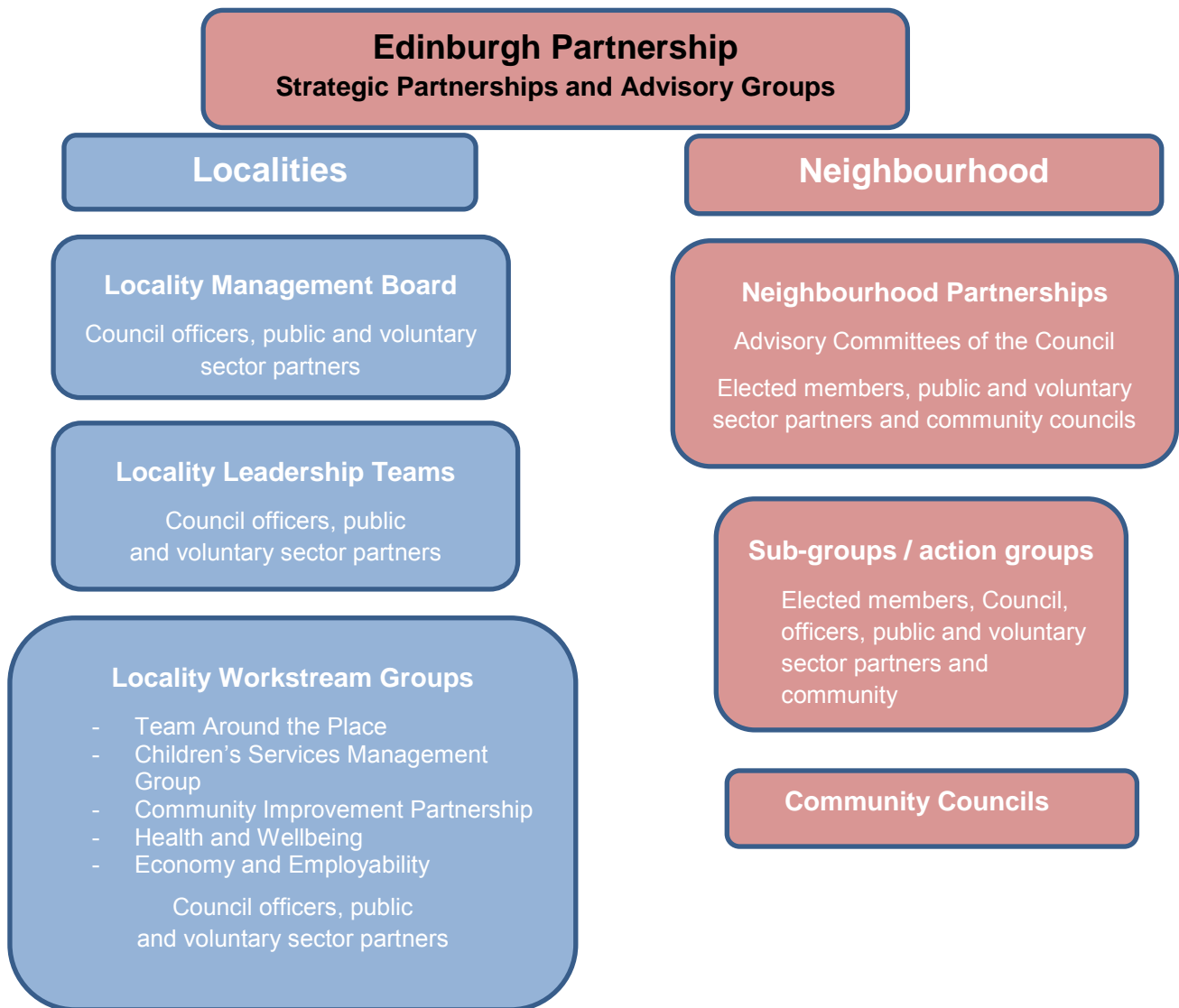


Diagram 1: Current Locality and Neighbourhood Community Planning Framework

3.8 This represents the primary structures created to support partnership working and recognises the role of community councils. It is not exhaustive and there are other groupings relating to the Health and Social Care integration and locality workstream activity in each locality. The wider community points of influence and involvement are not reflected. A key task of the review will be to map these arrangements for each locality.

3.9 These arrangements form part of the Edinburgh Partnership ‘family’ which also includes at the city level Strategic Advisory Groups and Strategic Partnerships. These are responsible for delivering effective community planning, the delivery of

relevant policies described within the Edinburgh Partnership strategic planning framework, and advice on policy and service matters.

- 3.10 A key issue with the current governance framework is the lack of formal relationships between the component parts. Framing the proposed review and consultation of locality and neighbourhood structures within the context of the current Edinburgh Partnership governance review provides an ideal opportunity to address this issue. Agreement will be sought from the Edinburgh Partnership to the review and consultation proposals at its meeting on 7 December 2017. The potential the process has in informing the development of the locality committees is also recognised.
- 3.11 The proposed review and consultation will seek to develop a governance framework that:
 - 3.11.1 Strengthens community influence/participation in decision making
 - 3.11.2 Provides clear lines of accountability and greater transparency
 - 3.11.3 Strengthens the approach to partnership working
 - 3.11.4 Formalises the relationship/achieves greater connectivity between local and city policy, planning and development
- 3.12 A two phase process is proposed which reflects the complexity of the work and the need to ensure full stakeholder participation, including public and voluntary sector partners, community councils and other community groups. The review will enable options for a proposed governance framework to be co-produced. It is intended that this work is led by a working group drawing on a range of partners, including potential involvement by the Community of Place and Equality and Rights representatives on the Edinburgh Partnership Board. The governance proposal developed will then be subject to wider stakeholder consultation. This work will be carried out in accordance with the Consultation Framework, agreed by Council in May 2014, and informed by the National Standards for Community Engagement, adopted by the Council and the Edinburgh Partnership in March 2017.
- 3.13 The key stages and indicative timetable for this work are set out below.
 - 3.13.1 Establishment of partner working group – November 2017
 - 3.13.2 Production of review scope and engagement plan – November 2017
 - 3.13.3 Agreement sought from Edinburgh Partnership – 7 December 2017
 - 3.13.4 Review – December 2017 to February 2018
 - 3.13.5 Development of proposals and production of consultation plan- February 2018
 - 3.13.6 Consultation – February to April 2018
 - 3.13.7 Proposed model developed and presented for approval to appropriate bodies – May 2018

- 3.14 To ensure there is no loss in momentum in partnership working whilst this work is carried out, it is proposed to continue with the Neighbourhood Partnerships.
- 3.15 It is proposed that strategic oversight of this work will be the responsibility of the Culture and Communities Committee, with reporting at key stages.

4. Measures of success

- 4.1 In line with the Council Performance Framework and the outcomes assigned to each of the strategic aims.

5. Financial impact

- 5.1 There are currently insufficient resources to fully administer and run locality committees. Officers are reviewing structures and arrangements and these will take account of any changes made by Council.

6. Risk, policy, compliance and governance impact

- 6.1 The changes proposed in the report will require changes to the Council's governance documentation including the Committee Terms of Reference and Delegated Functions. These will be required to be approved by Council.
- 6.2 Any changes to the remits of committees must consider the impact on other committee remits and ensure there are no instances where responsibilities will clash or there is no transparency on delegation of powers.
- 6.3 The Council's procedural Standing Orders will apply to locality committees.

7. Equalities impact

- 7.1 Locality committee formation supports delivery of equalities outcomes and the protected characteristics.

8. Sustainability impact

- 8.1 Locality committees will support delivery of sustainability outcomes.

9. Consultation and engagement

- 9.1 Elected members have been consulted and have discussed the future of the locality committees and the potential remits they carry.
- 9.2 Any consultation carried out with stakeholders would follow the Council's agreed consultation process.

10. Background reading/external references

None

Paul Lawrence

Executive Director of Place

Contact: Gavin King, Corporate Governance Manager

E-mail: gavin.king@edinburgh.gov.uk | Tel: 0131 529 4239

11. Appendices

Culture and Communities Committee

10.00 am, Tuesday, 14 November 2017

Festivals and Events Core Programme 2017/18

Item number	8.3
Report number	
Executive/routine	
Wards	All
Council Commitments	46

Executive Summary

This report provides an update on the agreed core programme of festivals and events for 2017/18; and on the programme of funded activity in 2017 celebrating the 70th Anniversary of Edinburgh as the Festival City.

The programme is aligned with the Council's Events Strategy which was reported and approved at the [Culture and Sport Committee on 31 May 2016](#). The Strategy is designed to provide a positive mix of new and well established cultural and sporting events which promote Edinburgh as a vibrant, contemporary, international city. As captured in the Strategy document, the approach is to support events on 3 Tiers, or levels, of international, national and city importance.

Festivals and Events Core Programme 2017/18

1. Recommendations

- 1.1 It is recommended that Committee:
 - 1.1.1 notes the remaining expenditure and update of the agreed 2017/18 events calendar at Appendix 1;
 - 1.1.2 notes the summary of the programme of events commissioned to celebrate the 70th Anniversary of Edinburgh as the Festival city in 2017 at Appendix 2, alongside the funding from public sector partners for the 70th Anniversary celebrations at Appendix 3; and
 - 1.1.3 instructs the Executive Director of Place to provide a report on the 2018/19 events programme at the January 2018 meeting.

2. Background

- 2.1 The Council's Events Strategy, as approved by the [Culture and Sport Committee on 31 May 2016](#), is designed to provide a positive mix of new and well established cultural and sporting events which promote Edinburgh as a vibrant, contemporary international city. The Strategy adopts a 3 tier approach to the development of the city's events programme. The programme of events and festivals for 2017/18 is aligned with the Strategy and was agreed in consultation with the previous Festivals and Events Champion.
- 2.2 The 2017/18 events programme includes a Lighting installation project, and an event funding programme for Localities. The one-off funding for these, £80,000 and £60,000 respectively was agreed by the [Finance and Resources Committee of 23 March 2017](#). 2017/18 update also features a programme of sports events which provides opportunities for the public to participate and attend, for example, the HSBC UK City Ride.
- 2.3 The [Culture and Sport Committee on 30 November 2015](#) approved the allocation of £200,000 towards the city's major Festivals over the period 2015/16 to 2017/18 to facilitate commissioning activity specifically designed to celebrate the 70th Anniversary year of Edinburgh's Festivals in 2017.

3. Main report

Festivals and Events Core Programme 2018

- 3.1 The remaining programme of the 2017/18 Festivals and Events is set out in Appendix 1.
- 3.2 As captured in the Events Strategy ([Culture and Sport Committee on 31 May 2016](#)) a series of bespoke, Tier 3 events should be delivered.

2017/18 Programme of Events

- 3.3 Tier 3 new events development:
- The first **Alternative Peers Ball** will take place on Saturday 25 November 2017. The event is expected to grow to provide a new key celebration of the best music talent in the city and in Scotland. The format will follow that of a modern version of the original Peers Ball, hosted in the Assembly Rooms by Sir Walter Scott to celebrate King George IV's visit to Edinburgh in 1822. Development funding allocated over three years, on a reducing scale of £10,000 in 2017/18, £7,000 in 2018/19 and £5,000 in 2019/20.
 - The new **Wellness Festival**, in January 2018, will focus on health, fitness, food, nutrition and self-improvement, and is open to all ages. A series of daytime and evening sessions will feature several world-class speakers and panellists from the world of health, food and fitness centring around the themes of the body, the mind and the sciences behind fitness, nutrition and mindfulness. Development funding allocated over three years, on a reducing scale of £10,000 in 2017/18, £7,000 in 2018/19 and £5,000 in 2019/20.
 - **Edinburgh Burns Festival**, a new event for the city to take place between 25 and 27 January 2018. It will celebrate the life and work of Robert Burns. The festival will feature a range of events for the public, including a Burns 'Cultural Crawl', an alternative Burns Supper, 'Red, Red Rose Street' lighting, a family ceilidh and a nightly Burns Club. The events will be based around Rose Street and adjacent streets, and feature a variety of free and ticketed events. Funding partners include the Scottish Winter Festivals fund and Essential Edinburgh. One-off Tier 3 development and partnership funding of £35,000 has been allocated.
- 3.4 Tier 2 Events:
- The Royal Commonwealth Pool (RCP) has in recent years hosted the Edinburgh International Swimming Event annually, in February/March. This event has grown in stature as the quality of the venue and the meet has attracted increasing numbers of top-level swimmers. **British Swimming** will now bring the national **Championships** to Edinburgh on 1-4 March 2018, which replaces the Edinburgh International Event on the calendar. The British Swimming Championships took place this year in Sheffield, and is a much larger event, and will represent the most prestigious swimming competition to

be held at the RCP since its refurbishment in 2012. It attracts significant numbers of spectators, and is streamed live on the British Swimming website. The event generates significant coverage from the local and national media, and sporting profile for the host city. It also inspires the next generation of would-be Olympians, as they have access to seeing Britain's finest swimmers compete for the title of British Champion. There will be a modest economic benefit for the city, mainly in terms of the hotel and subsistence spend of the teams, officials and spectators over several days. Funding of £30,000 has been allocated.

3.5 The [Finance and Resources Committee of 23 March 2017](#) agreed one-off funding of £80,000 towards the further development of the city centre **lighting project programme** and £60,000 towards encouraging **cultural events within Localities**.

- The creative producer, NL Productions, has been appointed to deliver the lighting project in 2018. This is the fifth year that a lighting installation has been staged in the city during February and March with the aim of providing a calm and beautiful focal point for residents and visitors. The installation will take place in city centre locations between 8 February and 11 March 2018. Programme details are in development.
- The Localities Events Fund has been developed in consultation with Localities Managers and members to establish appropriate funding guidelines and the application process. Grants of between £2,500 and £10,000 will be made available. Applications will be sought by December 2017 with funding awarded from January 2018.

3.6 **2017 Events Programme Update.** The plan to introduce a family-friendly mass cycle ride in the city centre has been progressed with the British and Scottish Governing Bodies of cycling. As a result of this, British Cycling, in partnership with HSBC, agreed to bring their **City Ride** event to Edinburgh, and this took place on Sunday 3 September 2017. This event immediately followed the Tour of Britain Grand Depart, and used the same city centre route, maximising both the number of spectators at the Tour of Britain and the number of participants in the City Ride. The City Ride is a free cycle ride for families, children and young people, aimed at giving participants a safe and enjoyable city-centre cycling experience with no traffic to contend with. The event was conducted with a carnival-style atmosphere, and included an event hub in the Meadows comprising a cycling-related event village with attractions such as a street velodrome, a static cycle challenge, and bicycle maintenance sessions. The event attracted over 7,000 participants, and generated some very positive media coverage. A funding contribution of £30,000 was allocated, and £20,000 was also contributed by the Active Travel Team from the Council's allocation of Transport Scotland's Smarter Choices, Smarter Places grant funding (administered by Paths for All).

- 3.7 The annual **Scottish Diving Championships** in December 2017 will attract the best Scottish divers to the RCP, and some of the best teams and divers from across the UK. The event has been growing year on year, alongside public interest in diving at all levels. This interest has been accentuated by the excellent achievements of Edinburgh's Grace Reid and James Heatly, who are now competing internationally at the highest level. It has also been recognised by Scottish Swimming which has recently committed additional funding to the Edinburgh Leisure diving programme at the RCP. A funding contribution of £4,500 was allocated to this event.
- 3.8 The annual **Scottish Short Course Championships** are Scottish Swimming's premium 25m swimming event, attracting over 800 competitors and some 2,500 spectators over three days. The competition attracts swimmers from across Scotland, the UK, and depending on the international calendar each year, also from across Europe. This year, the event is scheduled to be held in December 2017 at the RCP, and will be streamed live on the Scottish Swimming website. A funding contribution of £4,500 was allocated to this event.
- 3.9 **Festivals Commissions Programme to Celebrate the 70th Anniversary of Edinburgh as the Festival City.** The projects funded to celebrate the 70th Anniversary year of Edinburgh's Festivals in 2017 are included in Appendix 2. This was approved by the [Culture and Sport Committee on 30 November 2015](#). In recognition of 2017 being the 70th Anniversary of Edinburgh as the festival city, the Culture and Sport Committee agreed that £200,000 be allocated from the events budget to mark this important celebration.

Partnership funding was made available to the programme of activity by other public funders including Event Scotland, Scottish Enterprise and the Scottish Government and is also included in Appendix 3.

4. Measures of success

- 4.1 The success of these events and festivals will be assessed by the most appropriate measures for each individual project, including number of spectators, number of participants, sustained physical activity by residents, social media profile, economic impact and equivalent advertising values of any media coverage and partnership funding.
- 4.2 The programme contributes to the delivery of the Events Strategy and the following Culture Plan objectives:
- Support greater partnership working in the cultural and creative sectors and maximise resources available to help them thrive all year round; and
 - Ensure that everyone has access to world class cultural provision.

5. Financial impact

- 5.1 The contributions to events listed in this report can be contained in the Events and Activity budgets for 2017/18.
- 5.2 The partnership funding contribution of £200,000 which enabled the 70th Anniversary celebrations was contained within the Culture Service Events budget in financial years 2015/16 to 2017/18.

6. Risk, policy, compliance and governance impact

- 6.1 All the events described in this report meet the Council's Events Strategy criteria and fit with the aims of the National Events Strategy. There are no risk, policy, compliance or governance impacts arising from this report.

7. Equalities impact

- 7.1 The proposed events described in this report were selected using criteria which include quality of life for people across the city.

8. Sustainability impact

- 8.1 The impacts of this report have been considered in relation to the three elements of the Climate Change (Scotland) Act 2009 Public Bodies Duties, and the outcomes are summarised as follows: the proposals in this report will have no significant impact on carbon emissions; be neutral in relation to climate change; and will help achieve a sustainable Edinburgh through the promotion of the city nationally and internationally, positive economic impact and contributions to the quality of life and well-being of residents.

9. Consultation and engagement

- 9.1 The Council has engaged with the relevant partners and event promoters to develop and deliver these proposals.

10. Background reading/external references

- 10.1 [A new Events Strategy for Edinburgh report](#) – Culture and Sport Committee, 30 May 2016
- 10.2 [Festival and Events Core Programme 2016 and Some Events in 2017 and 2018 report](#) -Culture and Sport Committee, 30 November 2015
- 10.3 [Approved 2017-18 - 2020-21 Revenue Budget and 2017-18 - 2021-22 Capital Investment Programme - plans for supplementary investment report](#) – Finance and Resources Committee, 23 March 2017

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11. Appendices

- Appendix 1 – Festivals and Events Programme to end March 2018
- Appendix 2 – Partnership Funded Projects to Celebrate the 70th Anniversary Year of Edinburgh as the Festival City
- Appendix 3 – 70th Anniversary Festivals Celebration – Funder Contributions – Summary

FESTIVALS AND EVENTS PROGRAMME to end March 2018

New events are *italicised*. Asterisks denote one of the 11 major festivals.

20 - 31 October	Scottish International Storytelling Festival*
10 November 2017	The Edinburgh Award 2017
<i>25 November 2017</i>	<i>Alternative Peers Ball, Assembly Rooms</i>
17 Nov 2017 – 6 Jan 2018	Edinburgh's Christmas
<i>30 Nov – 3 Dec 2017</i>	<i>Scottish Diving Championships</i>
<i>8 – 10 Dec 2017</i>	<i>Scottish Short Course (Swimming) Championships</i>
30 Dec 2017 – 25 Jan 2018	Edinburgh's Hogmanay Festival*
13 January 2018	Great Edinburgh Cross Country and Great Winter Run
<i>25 -27 January 2018</i>	<i>Edinburgh Burns Festival</i>
<i>27- 28 January 2018</i>	<i>Wellness Festival</i>
<i>From early 2018</i>	<i>Localities Events programme</i>
8 Feb – 11 March 2018	Edinburgh Light Installation
<i>1 – 4 March 2018</i>	<i>British Swimming Championships</i>

**PARTNERSHIP FUNDED PROJECTS TO CELEBRATE THE 70TH ANNIVERSARY
YEAR OF EDINBURGH AS THE FESTIVAL CITY**

Scottish International Storytelling Festival - OPEN WORD-OPEN WORLD (£25,000)
20-31 October 2017

The Festival celebrated the global outreach of Edinburgh's Festivals and the community participation of its citizens. It recruited Volunteers and Young Story Guides who welcomed visitors and provided guiding and interpretation focusing on Edinburgh as a city of stories, arts and culture linked to local events across the city.

The Festival also hosted a three day Global Gathering of storytelling activists at the Dovecot Gallery, with over 100 delegates from 40 countries.

**Edinburgh Art Festival – Commissions Programme: THE MAKING OF THE FUTURE:
NOW AND PLATFORM: 2017 (£35,000)**

27 July – 27 August 2017

The Making of the Future Now presented new projects by Scottish and international artists at sites in around Edinburgh's Old Town paying homage to the physical and intellectual legacy of Patrick Geddes and the festival.

Commissions Programme

A Summer Meeting: 11 - 14 August: a four day programme of events focused on the ideas of Patrick Geddes and the importance/relevance of his ideas today

Garden Residencies

Over the course of the festival, 4 artists; Neil Bickerton, Alison Scott, Daisy Lafarge and Deirdre Nelson; each undertook a week long residency in the *Palm House*, exploring ideas relating to the site, the structure and the wider ideas of Geddes himself.

Platform

Platform: 2017 showcased new work by artists Uist Corrigan, Rebecca Howard, Kotryna Ula Kiliulyte and Adam Quinn. Selected by artists Jacqueline Donachie and Graham Fagen, the practitioners reflected a wide range of different approaches to art making, from performance, filmmaking, and photography, to work with sound installation and sculpture.

Learning and Engagement

Included schools visits, forest school workshops and tours and workshops for community groups. The programme attracted 2,315 engagements.

Attendance at Commissions, Platform and associated events: 38,534

Total festival attendance: 314,057 (14% increase on last year (excluding the Dazzle Ship Project)).

Edinburgh Art Festival – DAZZLE SHIP (£5,000)

Co-commissioned with 14-18 NOW, Ciara Phillips' *Every Woman* was the fourth in a series of Dazzle Ships developed by contemporary artists to commemorate the First World War.

Attendance estimated 508,000 between 25 May 2016 and 31 January 2017.

Learning and Engagement

Every Woman was accompanied by an extensive learning and engagement programme – attracted 8,370 individuals to activities between May 2016 and March 2017.

The ship was launched with a special event for families in the local community, featuring family arts activities, poetry readings and musical performances.

Schools Programme	19 Schools 4089 pupils
Children & Families Programme	3,529 participants
Community Outreach	14 groups 831 participants

Edinburgh International Festival (EIF) – ORAL HISTORY PROJECT (£20,000)

The project gathered testimony from audience members, previous Festival directors and other individuals who had stories to tell that are relevant to the Festival's history. The grant from the City of Edinburgh Council enabled the International Festival to start the process of filming interviews with key individuals in early 2016, working with the Scottish Documentary Institute and with former Festival Director Sir Jonathan Mills as interviewer. It also contributed to the development of a 70th anniversary website and to the costs of a researcher.

Website <http://70years.eif.co.uk/>.

EIF also developed a documentary film – *The World In One City* – produced by the Scottish Documentary Institute, drawing on the interview material and on archive footage.

EIF – WORLD PREMIERE PRODUCTION OF A NEW VERSION OF RHINOCEROS (£20,100)

The Edinburgh International Festival presented the world premiere of an international co-production (Royal Lyceum Theatre Company and DOT Theatre Istanbul) of a new version of Eugene Ionescu's *Rhinoceros*, adapted by Edinburgh based playwright Zinnie Harris and directed by Murat Daltaban.

This was a new Scottish/Turkish version of the classic play, performed by a diverse company of actors. The project formed part of a special season of work for the 70th Festival anniversary focusing on Scottish companies presenting works which consider the origins of European drama and the precarious state in which the continent finds itself today.

Rhinoceros was presented at the Lyceum Theatre from 3-12 August
Attendance: 6,639 - 12 performances

Edinburgh International Children's Festival – A WEE NIGHT OUT AND A WEE NIGHT OUT 2ND YEAR DEVELOPMENT (£24,900)

Partnership project: Fringe Society, Lyra Theatre, Craigmillar and Edinburgh International Children's Festival. Wee Night Out gave the opportunity for young people aged between 10 and 15 to become festival programmers. The Wee Night Out group attended the Festival Fringe with Edinburgh International Children's Festival Director, Noel Jordan to see a selection of theatre and dance productions for children and young people. The group then decided on one of the shows to be programmed as part of the Edinburgh International Children's Festival and performed in their community, at the performance space at Lyra Theatre.

In the lead up to the 2017 festival the group met to create a presentation for the 300 industry professionals that attend the Children's Festival, made a short film about the process and designed a "Wee Night Out" logo which they printed on their hoodies to wear Front of House when they welcomed audiences in Craigmillar.

In addition to the shows, the group took part in a dance workshop led by the dancers and had a question and answer session with an actor.

Year Two of the project - the group has increased from 9 to 16. The group have selected their production, which will be presented as part of the 2018 Edinburgh International Children's Programme.

Year 1 7 sessions

Year 2 8 sessions

9 productions were seen each year by participants

Link to film: <https://youtu.be/yAK2PbCjwh4>.

Edinburgh International Science Festival (EISF) – DIGITAL ART INSTALLATION - PLAY ON (National Museum of Scotland) (£20,000)

1-16 April 2017

Play On was an interactive exhibition that allowed visitors to get 'hands-on' with the different ways in which technology influences our leisure time. Taking place in four zones – *Picture This*, *Game Theory*, *Make Some Noise* and *Toy Box* – *Play On* also featured three specially commissioned digital artworks. The exhibition was also supported by a programme of associated workshops, talks and discussions.

EISF's international partner was the Universum Science Centre in Bremen, Germany. An exhibition tour of three German Science Centres took place June – November 2017.

The process of commissioning artists to produce pieces for *Play On* allowed the EISF to work closely with practitioners and learn from their skills and experience. This process will enable EISF to improve their commissioning and collaborating process with visual artists. EISF also worked with a broad selection of designers and creators from outside the regular community of interactive exhibit builders.

Over 3,000 people attended the associated workshops and talks. Over the duration of the Festival the National Museum of Scotland had 145,178 visitors, of which 72,000 actively engaged with the exhibition.

Edinburgh's Hogmanay – MIDNIGHT MOMENT (£15,000)

Launching the 70th Anniversary Year of Edinburgh as the festival city, Edinburgh's Hogmanay animated New Year with a specially commissioned *Midnight Moment* - Lasers, Lights, Music and Fireworks Spectacular to an audience of 75,000.

As part of Scotland's premiere New Year festival, the city's midnight celebrations are featured around the world alongside city giants Sydney, Rio de Janeiro, New York and London, helping to place Edinburgh firmly on the world stage and reinforcing Scotland's position as the *Home of Hogmanay*.

The *Midnight Moment* programme brought early visibility of the 70th Anniversary Year of Edinburgh as the festival city to the world stage, while providing a totally immersive experience, allowing the audience to experience a one-off special New Year and cement Edinburgh's position as one of the original and best New Year Parties in the world.

The Hogmanay event and *Midnight Moment* achieved extensive social media interaction from across the world.

Festivals Edinburgh – FESTIVAL CITY VOLUNTEERING PILOT/PROGRAMME (£30,000)

This pilot of a year-round Festival City Volunteers programme offers skills and accreditation for young people from Edinburgh and surrounding region with training providers and city partners. The project encourages the widest range of young people to apply to be volunteers including those who would not normally be able to access festival skills opportunities (August 2017 to August 2018).

In the first live period of the 2017-2018 season, from 4 – 27 August, 42 volunteers completed 260 shifts of 4 hours. They greeted and assisted over 8,000 visitors to Edinburgh. During the live period, volunteers acted as ‘Ambassadors’ for Edinburgh giving advice on directions, travel, access and festival shows.

Volunteers participated in training, volunteering and cultural engagement between July – August 2017.

The project attracted a cross-generational and diverse mix of Edinburgh’s community members, aged between 18-81, coming from Scotland, England, Czech Republic, Basque Spain, Southern Spain, China, Germany, China, Canada and Japan. The project managed to encompass and work with many people who face barriers to engagement and employability in arts and culture due to isolation, disability, illness and hidden disabilities.

All 42 participants will be issued with a ‘Festival City Host and Ambassador: Completion of training and participation’ certificates, certificated by Edinburgh College.

To deliver the training, Festivals Edinburgh worked with the Edinburgh Festivals, Volunteer Edinburgh, Visit Scotland, Marketing Edinburgh, Lothian Buses, Euan’s Guide, and the Council. Sponsorship for their uniforms was provided by Lothian Buses, with Visit Scotland making a significant contribution by providing a hub space, centre manager support, indoor working area and safe space for storage.

Continued training opportunities and volunteer experiences have been offered so far by Visit Scotland, The Riding of the Marches, The Storytelling Festival and Edinburgh’s Hogmanay.

Edinburgh International Festival (EIFF) – SCREENING EIFF AT 70 (£8,500)

This screening marked the beginning of a three year partnership between EIFF and the RSNO as part of the celebration of the 70 years of Edinburgh as a Festival City and EIFF as one of the founding festivals. It is EIFF’s ambition to extend the impact of the Festival across Scotland and in doing so ensure that its artistic and creative excellence is enjoyed by a wider audience.

Given the scale of this partnership, commissioning a dedicated screen was essential to ensure that the quality of screenings experienced by audiences as part of EIFF is maintained at all venues and the artistic integrity of the Festival as a whole is preserved.

The first event using the new screen took place on 24 June 2017 at the Usher Hall during EIFF. The screening of *Raiders of the Lost Ark* with live score performed by the RSNO sold out its 2,000 tickets within 2 days.

The screen will be used at the 5 other EIFF/RSNO screenings taking place across Scotland over the next 6 months.

Evaluation will include continuing to survey attendees and monitoring ticket sales for all events. 60% of EIFF’s audience members are from Edinburgh and the Lothians therefore the intention is to attract new audiences with these Scotland-wide screenings and encourage their attendance at future EIFF events and screenings.

**70th ANNIVERSARY FESTIVALS CELEBRATION
PARTNER FUNDER CONTRIBUTIONS - SUMMARY**

TOTAL Financial Year	City of Edinburgh Council	EventScotland	Festival City 70	Scottish Enterprise	TOTAL
2015/16	£99,900				
2016/17	£42,500				
2017/18	£57,600	£190,000	£390,000	£110,000	
Total	£200,000	£190,000	£390,000	£110,000	£890,000

The City of Edinburgh Council made a commitment to invest £200,000 over three years 2015-16 to 2017-18 to maximise the impact of the 70th anniversary of Edinburgh's Festival City. This helped to lever in partner investment of a further £600,000 from the Scottish Government, Scottish Enterprise and Event Scotland:

- Scottish Government committed £300,000 in 2017-18 for the Festival City 70 programme, an enhancement of their Expo Fund programme (managed by Creative Scotland)
- Scottish Enterprise made £110,000 available to capitalise on the 70th anniversary for Festivals related tourism development
- EventScotland committed £190,000 to activity specifically aimed at maximising the impact of the 70th, in addition to other investments in Edinburgh's world class festivals.

Culture and Communities Committee

10.00am, Tuesday, 14 November 2017

Third Party Cultural Grants Funding - Review Update

Item number	8.4
Report number	
Executive/routine	Executive
Wards	All
Council Commitments	C46

Executive Summary

This report presents a proposed new cultural funding framework and also recommendations to further progress the third party cultural grants review to conclusion.

The proposals are informed by the [Third Party Cultural Grants Co-production Conversations and Update report](#) to the Culture and Sport Committee Tuesday 25 October 2016; the [Citywide Culture Plan Update & Culture Grants and Service Payments to organisations 2017/18](#) reports on 20 March 2017.

This report recommends a further, final work programme to deliver a new funding framework to refresh the Council's impact on, and partnership funding contribution to, a successful cultural and creative city.

The recommendations take account of the Council's Business, Service and Culture Plans themes, principles and commitments.

The changes recommended are intended to maintain the fundamental stability of the cultural sector in the city.

Third Party Cultural Grants Funding - Review Update

1. Recommendations

It is recommended that the Committee:

- 1.1 Approves the continuation for one year (2018/19) of the current third party cultural grant funding arrangements.
- 1.2 Approves the continued development and delivery of the Council's third party cultural grants programme described in the report recommending the establishment of 3 levels of Council funding through a Strategic Partners Funding Programme (Level 1) and a new Open Fund (Level 2). Level 3 would be the small Project Grants introduced in this financial year (2017/18).
- 1.3 Approves the establishment of a Reference Group made up of representatives of both funded and unfunded organisations to contribute to the further testing and finalisation of the proposed funding framework and associated assessment and award processes.
- 1.4 Instructs the Executive Director of Place to provide a final update and report by mid-2018.
- 1.5 Approves the timeline of the introduction of the final new funding programme in financial year 2019/20, with new application, assessment and funding recommendation processes commencing in October 2018.

2. Background

- 2.1 For over 15 years now, the Council's Culture Service has revenue grant-funded c.36 organisations, with very little change. For the majority of that time, funding agreements have been awarded, in principle, for period of three years.
- 2.2 Whilst this has ensured success and stability in Edinburgh's arts environment, in particular for performing arts and core festivals, it has emerged through consultation and co-production conversations that it has also led to a lack of support, development and opportunity for new talent and the production of new work across art forms in Edinburgh. This is essential to the vibrancy expected of a cultural destination city and to retain talent and develop and nurture creativity going forward. The proposal therefore, is to create a ladder of opportunity through the Culture Service arts funding programmes which support small, medium and larger scale, longer term, arts activity throughout the city.

- 2.3 While some existing recipients, specifically festivals and theatres have seen some variance and adjustment to their funding levels during this time, and as a result of the development of a number of sector-specific strategies, it has meant that the Council has had limited direct impact on the growth, support and refresh of new work and talent across the city.
- 2.4 It is acknowledged that the current funding programme offers a range of professional development opportunities through revenue funded organisations which was illustrated in the presentation by Julia Amour (Director of Festivals Edinburgh), Adrian Harris (Chief Executive, Queen's Hall) and Linda Crooks (Executive Producer, Traverse Theatre) to the Culture and Sport Committee on 25 October 2016, and captured in the [minutes of the meeting](#).
- 2.5 In the last two years, revenue funding agreements have been for one year only to allow for the further development of the third party cultural grants review process. A list of those currently funded and the grant levels received, can be found in Appendix 1. The continuation for one year (2018/19) of the current third party cultural grant funding arrangements is recommended:
- 2.5.1 to allow adequate change management opportunity and to allow outcomes to be shared with, and assimilated by, the cultural sector in the city;
 - 2.5.2 to allow for the introduction of the two new project funding streams, a direct outcome of the co-production conversations in 2016; and the continuation of the existing visual arts and crafts programme of smaller award project funding (the outcomes of the first round of new Project Funding awards can be found in Appendix 2);
 - 2.5.3 to acknowledge that currently funded arts organisations will require time to plan for, and accommodate, potential funding changes as a result of the outcomes contained in the report;
 - 2.5.4 to take account of Creative Scotland's Regular Funding grant award process the outcomes of which are to be announced in December of this year and therefore it is vital that key funding bodies do not introduce potential funding changes and decisions simultaneously (Creative Scotland's decisions are not shared in advance with their partner funding stakeholders);
 - 2.5.5 to note that a funding review and any associated changes are intended to maintain the stability of the Edinburgh arts environment; and
 - 2.5.6 to allow for essential refinement of the assessment and selection processes associated with the proposed funding programme delivery changes in partnership with a Reference Group.

2.6 Purpose of the Review

- 2.6.1 to re-examine funding allocations and associated processes to ensure a fair, accessible and accountable grant awards process;
 - 2.6.2 to ensure open and competitive allocation of limited funding resources to maximise partnerships and benefit to the city's cultural and economic future;
 - 2.6.3 to ensure that the Council offers an efficient, flexible and effective contribution to Edinburgh's role as a cultural and creative international centre of excellence; and
 - 2.6.4 to continue to ensure residents and visitors have excellent opportunities as arts and creative participants, practitioners and audiences
- 2.7 It is intended that the further progress and subsequent implementation of the Review recommendations will seek to ensure the fundamental stability of the sector.
- 2.8 In the [Third Party Cultural Grants Co-production Conversations and Update report](#) (October 2016), the Culture and Sport Committee agreed to retain the existing cultural revenue grants funding programme for one year to allow for sector stability during a time of pending influential outcomes including: EU membership; City Region Deal negotiations; and local government elections. All of these are now decided and outcomes known.
- 2.9 The nature of change proposed in this report will require one further year of retention of the current revenue funding programme to allow the new programme proposals to be appropriately tested, refined and introduced with stakeholder awareness, understanding and acceptance.
- 2.10 Stakeholders include both funded and unfunded organisations in Edinburgh, partner funding bodies, in particular Creative Scotland.
- 2.11 A briefing and discussion programme allowing detailed interrogation of the proposals by a Reference Group, the membership of which would be made up of both funded and unfunded organisations, would be essential.
- 2.12 Currently funded organisations are aware of the need for change and renewal in the Council's role in the city's cultural funding environment. Many have been directly involved in the evolution of the Desire Lines programme and Culture Plan development and recommended actions.

3. Main report

3.1 Context

The current allocations of the culture service third party funding programme ([Culture Grants and Service Payments to Organisations 2017/18](#) - report of 20 March 2017 to Culture and Sport Committee) reflect the outcomes of the approach taken by the Council over a number of years to develop individual art-form

strategies. Each one of these took at least a year to develop and further time to implement. The model for these included the full involvement of the relevant sector representatives. As a result of this albeit thorough and time-consuming approach, art forms and infrastructure strategies have in fact had varied outcomes in terms of both recommendations for resources and actions, given the inevitable variance in the economic context over time.

- 3.2 The citywide Culture Plan, ([Outcome of Cultural Policy Review](#) – report of 30 November 2015 to Culture and Sport Committee) was developed to both reveal the needs and aspirations of the sector itself and to reflect and implement opportunities for engagement on a much broader basis. The Plan was developed and delivered through an extensive consultation process which has since been acknowledged as both innovative and successful (Desire Lines). The key example of this success is that the innovative consultation model led to the invitation for Edinburgh's membership of the [World City Cultures Forum](#) through the Council.
- 3.3 A fundamental aspect of this consultative process was the consistent message that to deliver a Plan through partnership involvement of other sectors, for example, health and business, it should reflect a shared civic agenda. Therefore, the Council has become both a partner and facilitator in the delivery of the citywide Culture Plan. An update on the actions agreed upon in the Plan was reported to the Culture and Sport Committee on 20 March 2017 ([Citywide Culture Plan Update](#)).
- 3.4 To further progress the Third Party Cultural Grants Review, a series of co-production/consultation conversations took place throughout 2016, the resulting recommendations being reported to the Culture and Sport Committee on 25 October 2016 ([Third Party Cultural Grants Co-Production Conversations Update](#) report).
- 3.5 Alongside the previous conversations with Council-funded and unfunded arts organisations and individuals, it is intended that the recommendations in this report will be further developed with the input from a Reference Group made up of both funded and unfunded representatives. This approach is recommended given the inevitable challenges in proposing and implementing changes to funding programmes where the impact will not be equivalent for all interested parties.
- 3.6 Since October 2016, further work has been undertaken by the Culture Service to establish a recommended approach to refresh the Council's programme, and to both deliver against the Review parameters, and to meet the requirements reflected in the Culture Plan consultation and action plan. To allow more and flexible access to resources ensuring that more small and medium level projects and proposals can thrive alongside larger, longer term arts and cultural activity in Edinburgh. Two key outcomes have emerged.
- 3.7 **Outcome 1: Establish a Strategic Partners Funding Programme (SPFP)**

Through a mixture of strategic and historic relationships, the Council has funded a fixed group of third party cultural organisations for over 15 years now. While this has ensured a stable environment and strands of developmental excellence, such as the establishment and subsequent benefits of [Festivals Edinburgh](#), it has also led to limited new funding opportunities through the Council's funding programme

for arts practitioners and organisations in Edinburgh. The desire to broaden access to the funds available for third party grants was a clear request from both the Culture Plan consultation feedback and the previously referred to co-production conversations.

- 3.8 Therefore, it is recommended that a new Strategic Partners Funding Programme (SPFP) is established (Level 1). These partners would be expected to reflect key priorities including core festivals and infrastructure.
- 3.9 Strategic Partners would not necessarily be invited to apply for the same level of funding they are currently receiving as this could increase or reduce; and not all currently revenue funded organisations would be identified as Strategic Partners. Core Council culture provision priorities would form the basis of these recommendations. It is important to provide a reasonable lead-in period to enable impacted organisations to plan for any potential changes to their funding award.
- 3.10 The approach would offer an in principle grant level over three to five years for these Partners. The existing Culture Service budgetary savings commitments through to 2019/20 would be met. The final duration of these partnership agreements would be approved by Committee.
- 3.11 The proposal is to agree funding in principle, ideally for the remaining duration of the current Administration in the first instance. The intention would be to offer sustained funding to the Partners involved. Grant levels would be agreed in principle over the approved period, offering a degree of funding certainty for recipients going forward.
- 3.12 Through the SPFP and the associated review of revenue funding levels being made available, a new resource from within the existing budgetary envelope would be made available for the creation of an Open Fund (Level 2). Those organisations not being invited to be Strategic Funding Partners would be invited to apply to the newly established competitive Open Fund (description to follow).
- 3.13 It is currently intended that Strategic Partners would be invited to prepare comprehensive grant applications, including business plans for the proposed funding period, within funding bands, for example: Up to £50,000; Up to £100,000; Up to £250,000 and up to £500,000; and £1M+.
- 3.14 The proposed renewed funding programme reflects key Culture Plan actions including, as a result of this Review process: developing new partnerships and creating new funding streams; developing new and collaborative approaches to funding packages and resources - to therefore create a ladder of opportunity in the city for the development of work and initiatives which to date have had no opportunity to thrive through Council support. The creation of the Council's small cultural Project Fund (Level 3) has already provided the conduit for more than £50,000 to reach the sector for the first time (Appendix 2).
- 3.15 A new pilot partnership with funding provided by the Edinburgh Royal Military Tattoo's charitable company has introduced a further £50,000 to the project funding programme. This is a unique funding partnership between the Council and the

Tattoo's charity, and is evidence of further progress on the Culture Plan Action to develop collaborative approaches to funding opportunities.

3.16 Following receipt of grant applications, funding agreements would be established, led by the Council, with each of the Partners agreement commitments directly reflecting Council's priorities and the relevant level of funding being awarded.

3.17 SPFP applications and agreements would be expected to address the following priority areas:

- Culture Plan objectives (Appendix 3);
- Year-round programme of activity across the city and associated benefits to residents (participants, practitioners, audiences);
- National and international programme, profile and reputation;
- Excellence in the content and delivery of programmes;
- New work commissioning and development, in particular, working with Edinburgh-based artists and practitioners;
- Active engagement with, and reflection of, the city's diverse population;
- Programme of sector-related opportunities for Edinburgh-based practitioners and participants; and
- Partnerships and activity directly benefitting the professional progress of Edinburgh artists and practitioners.

3.18 **Outcome 2: Establish an Open Fund**

The creation of an Open Fund from within the existing third party grants budget envelope would create new opportunities for project and programme development in the city which is currently not feasible.

3.19 A priority would be for the development of new work and opportunities as a result of this for practitioners to gain useful experience in Edinburgh.

3.20 It is intended that organisations would be encouraged to work in partnership to develop opportunities for artists and practitioners and across localities.

3.21 Those organisations which had previously been funded by the Council and not now included in the SPFP would have the opportunity to apply for resources through the newly established competitive Open Fund.

3.22 Open Fund grants would be made available on a maximum of two years basis.

3.23 Further detail on this grant programme would be published subject to Committee in principle approval and as part of the proposed Spring 2018 reporting calendar. This reporting would include the detail of Partner and Open Funds application processes, including criteria and assessment tested in partnership with the proposed Reference Group. This timeline would provide the necessary year lead-in time described earlier in the report.

3.24 The Living Wage is relevant to these proposals. The Culture Service undertook to ensure the implementation of the Council's pledge to support the payment of Living Wage levels in the city including encouraging "...its adoption by Council

subsidiaries and contractors” with funded arts organisations. Since June 2014, the Culture Service has ensured awareness and implementation of the Living Wage with these organisations. In some cases, this had to be introduced over more than one year, given the related budgetary impact. In fact, most of the arts organisations funded by the Council’s Culture Service were paying at least the Living Wage, and in some instances above.

3.25 Since 2017/18 the Living Wage has been included as a standard question in the Culture Service funding application paperwork and agreement conditions. The data supplied is submitted to the Council’s Central Contract Register.

3.26 In summary, the Review outcomes recommend:

- Three levels of access to funding, answering the request from the sector and therefore providing the opportunity in developing work and experience through small grants, and medium as well as longer term funding;
- the replacement of a fixed programme of partnership funding for the same group of recipients with a new funding framework;
- access and opportunity to a wider range of potential recipients than before;
- the establishment of a Reference Group made up of both funded and unfunded representatives to directly contribute to the final stages of delivering the Review recommended outcomes.

3.27 The proposed timeline for the next steps led by the Culture Service would be:

- Establishment of the proposed Reference Group by the end of 2017 (small grouping comprised of balanced representation from both Council funded and unfunded organisations and individuals);
- Agreement of Strategic Partner and Open Fund criteria by Spring 2018;
- Proposed budget allocations to each funding level by Spring 2018; and
- Final report mid-2018.

4. Measures of success

- 4.1 The progress and introduction of a more accessible funding framework on 3 levels.
- 4.2 Meeting the approved budget savings programme.
- 4.3 The continued stability of the sector while introducing change.
- 4.4 Growing the number of funding recipients and new arts activity across the sector and city.
- 4.5 Addressing Culture Plan actions and objectives; and co-production conversations feedback.

5. Financial impact

- 5.1 There will be no financial impact. The third party cultural grant budget savings programme will not be affected.

6. Risk, policy, compliance and governance impact

- 6.1 There are no risk, compliance or governance impacts arising from this report's recommendations.

7. Equalities impact

- 7.1 Funding of activity by third parties through grant aid contributes to the Council's delivery of its Equality Act 2000 duty to seek to eliminate unlawful discrimination, harassment and victimisation, and advance equality and foster good relations.

8. Sustainability impact

- 8.1 No impact.

9. Consultation and engagement

- 9.1 The extensive Culture Plan and Desire Lines consultation process concluded in 2015/16; the four conversations in July and August in 2016 with 41 sector representatives of both Council-funded and non-Council-funded organisations; conversations with sector representatives this year.
- 9.2 The establishment of a Reference Group is recommended. The membership of this group would also be expected to communicate discussions and findings to their wider networks.

10. Background reading/external references

- 10.1 [Citywide Culture Plan Update](#)
- 10.2 [Culture Grants and Service Payments to Organisations 2017/18](#)
- 10.3 [Third Party Cultural Grants Co-Production Conversations Update](#)

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11. Appendices

Appendix 1 - Culture Service Revenue Funding Awards 2017/18

Appendix 2 - New Council Culture Fund - Grants Awarded 2017/18

Appendix 3 - City of Edinburgh Council Culture Plan Vision and Objectives

CULTURE SERVICE REVENUE FUNDING AWARDS 2017/18

Name of Funded Organisation	2017/18 Approved Committee Award (20 March 2017)
Artlink	£92,102
Centre for Moving Image	£107,545
Collective Gallery	£5,839
Culture Republic	£27,187
Dance Base	£45,677
Drake Music Scotland	£3,995
Edinburgh Art Festival	£9,590
Edinburgh Festival Fringe Society	£89,802
Edinburgh International Book Festival	£48,228
Edinburgh International Festival	£2,222,363
Edinburgh International Harp Festival	£1,508
Edinburgh International Science Festival	£158,270
Edinburgh Jazz & Blues Festival (Edinburgh Festival Carnival)	£118,977
Edinburgh Mela (New Diversity Event - Leith)	£35,000
Edinburgh Printmakers	£10,741
Edinburgh Sculpture Workshop	£12,627
Festival City Theatres Trust	£616,937
Festivals Edinburgh	£155,882
Imaginate	£76,752
Lung Ha Theatre Company	£16,294
Music in Hospitals Scotland	£888

Name of Funded Organisation	2017/18 Approved Committee Award (20 March 2017 continued)
North Edinburgh Arts Centre	£147,289
Puppet Animation Scotland	£8,624
Queens Hall	£87,983
Royal Lyceum Theatre Company	£343,604
Royal Scottish National Orchestra	£43,091
Scots Fiddle Festival	£4,483
Scottish Book Trust	£431
Scottish Chamber Orchestra	£43,091
Scottish Indian Arts Forum	£4,447
Scottish Poetry Library	£4,300
Stills Gallery	£16,933
TRACS (Scottish Storytelling Forum)	£32,602
Traverse Theatre	£42,264
UNESCO World City of Literature	£30,786
Waverley Care Arts Project	£10,652
Total	£4,676,784

CULTURE PROJECT FUND - GRANTS AWARDED 2017/18

The new City of Edinburgh Council Culture Project Fund has so far awarded grants to 14 performing arts-based projects.

The Culture Project Fund supports the priorities of the city's new Culture Plan, adopted by the Council in 2015. The plan was developed through the Desire Lines consultation process with input from creative industries, funding bodies, festivals, performers, artists, producers and venues. It highlighted a need for greater support of emerging artists and 'a shared city-wide agenda' for culture in the Capital, which the Project Fund will help address.

The 2017/18 Culture Project Fund was awarded to the following groups working across a range of art forms, from circus and dance to theatre, digital arts, film and new writing. The grants were recommended by a specialist panel featuring performing arts industry professionals and Council officers:

Grants Awarded – May 2017:

1. £5,000 to support the Village Pub Theatre develop a vibrant, grassroots theatre scene in Leith. Working with Grid Iron Theatre Company, the project will see pub goers encounter snippets of live theatre.
2. £5,000 awarded to Lyra to research and develop A Christmas Tale, a project to broaden Edinburgh's Christmas offering with a specially made production working with young children and their families through the Craigmillar and Southside Community Centre.
3. £5,000 towards Sinking Horses, an endurance performance from Creative Electric to take place in Leith and City Centre. Working with the Hidden Door Festival, Biscuit Factory and the Foundation for Mental Health Scotland the project aims to open up dialogues surrounding mental health, informed and performed by women aged 18 – 64.
4. £5,000 awarded to Creative Carbon Scotland for their Culture/SHIFT programme, which will commission Edinburgh-based theatre maker Alice Mary Cooper to develop new work in association with the Edinburgh International Children's Festival and Catherine Wheels Theatre Company.
5. £4,990 towards 'The Albanauts – Adventures In Time!' This steampunk take on contemporary circus from Circus Alba's performance troupe will support youth activities and performances in partnership with the Grassmarket BID.
6. £4,982.20 to support Strange Town with an Acting for Stage course with Screen Education Edinburgh. The opportunity in Leith and City Centre for young people to develop screen acting and filmmaking skills by making short films will result in public screenings at the Scottish Storytelling Centre.

7. £4,895 to support 'Champion's Tale', a dance and discussion project by BE United journeying to South Africa in Muirhouse in association with the Scottish International Storytelling Festival, Champions Dance Crew and North Edinburgh Arts.
8. £4,800 towards 'Connecting Lives', a theatre project in Craigentiny by Active Inquiry. Partnering with the Bethany Christian Trust, Shakti Women's Aid, the Alma Project and Out of the Blue Arts and Education, the project will bring together and tell stories about those affected by homelessness, mental health and domestic abuse.
9. £4,790 towards Dance Ihayami's I AM HERE summer school. The project will aim to address access inequalities and give 7-16 year olds the opportunity to participate in Indian dance, martial arts and visual arts in a project with WHALE, resulting in a final performance in Wester Hailes.
10. £4,233.30 towards WILDFIRE THEATRE, which will work with women in Leith, Pilton, Royston, Wardieburn and Wester Hailes to listen to their views, share information on creative opportunities and support women's creative writing and involvement in theatre.
11. £3,800 to support research and development collaboration between Red Note Ensemble and Matthew Hawkins for a re-imagining of the iconic Peter Maxwell Davies work Vesalli Icones in the City Centre.
12. £3,450 towards Let's call it Love, an early development performance project by artist Andy Manley, facilitated by Red Bridge Arts in a mini residency at North Edinburgh Arts.
13. £3,000 awarded to Janice Parker Projects with Luke Pell, to develop In the Ink Dark. Made from memory and conversation, the project aims to create a space to engage with a wide range of people from different demographics and communities and result in a series of podcasts, poetry, publications and dance, in partnership with a range of organisations including the Scottish Poetry Library and Leith Late.
14. £2,080 towards 'Leith's Multicultural Music', an innovative project from Citizen Curator engaging new migrant and established Black and Ethnic Minority groups in 'multicultural ceilidh' music-making workshops culminating in public performance.

**CITY OF EDINBURGH COUNCIL
CITYWIDE CULTURE PLAN**

VISION:

City partners work together to keep culture and creativity at the heart of Edinburgh's success.

OBJECTIVES:

1. Ensure that everyone has access to world class cultural provision.
2. Encourage the highest standards of creativity and excellence in all aspects of cultural activity.
3. Support greater partnership working in the cultural and creative sectors and maximise resources available to help them thrive all year round.
4. Articulate the positive impact of culture in Edinburgh and promote Edinburgh's cultural success locally, nationally and internationally.
5. Develop and support the infrastructure which sustains Edinburgh's cultural and creative sectors.
6. Invest in artist and practitioner development, and support and sustain the local artistic community.

Culture and Communities Committee

10.00am, Tuesday, 14 November 2017

Princes Street Gardens - 11th Century Swedish Runestone

Item number	8.5
Report number	
Executive/routine	
Wards	
Council Commitments	

Executive Summary

This report details the proposal to relocate the 11th century Swedish Runestone from a fenced off area beneath the Castle Esplanade in Princes Street Gardens to 50 George Square.

It recommends that in partnership with the Society of Antiquities of Scotland, the University of Edinburgh, National Museums Scotland and Historic Environment Scotland, the runestone is relocated to ensure that it is easily and permanently accessible, secure and protected while providing an opportunity to fully interpret the significance of this unique piece of shared heritage.

It also recommends that legal opinion is sought to determine the legal title to the runestone and to ensure its long term care and preservation, that the Runestone ultimately becomes part of the National Museums Scotland collection.

Princes Street Gardens - 11th Century Swedish Runestone

1. Recommendations

- 1.1 To approve the relocation of the 11th Century Swedish Runestone located in Princes Street Gardens to 50 George Square, University of Edinburgh in partnership with the Society of Antiquities of Scotland, the University of Edinburgh, National Museums Scotland (NMS) and Historic Environment Scotland (HES).
- 1.2 To determine legal title of the Runestone and agree possible transfer of ownership to the NMS and that it becomes part of the national collections.

2. Background

- 2.1 The Princes Street Gardens Runestone is currently located in a fenced off area beneath Castle Esplanade (Appendix 1). This monument, originally from Lilla Ramsjö, Vittinge, Westmanland, Sweden, dates to the 11th Century and was donated to the Society of Antiquaries of Scotland in 1787 by Sir Alexander Seton of Preston and Ekolsund (né Baron, born 1738 - died 1814), a Fellow of the Society and Vice-President between 1804 and 1813. The stone is one of only three Swedish runestones in Britain, the other two being held by Oxford's Ashmolean Museum and was one of the earliest acquisitions by the Society, which had been founded only seven years previously in 1780.
- 2.2 Runestones are typically raised stones with a runic inscription, but the term can also be applied to inscriptions on boulders and on bedrock. The tradition of making runestones began in the 4th century and lasted into the 12th century, most dating from the late Viking Age. The majority of runestones are located in Scandinavia, are often memorials to the dead and usually brightly coloured when first made.
- 2.3 The runestone found in central Edinburgh is a grey granite stone, five feet high by three feet wide, in a weathered condition and damaged at the top. Around the perimeter of the surface of the runestone which faces Princes Street is a runic message framed in a stylised serpent-form, and inscribed in the centre is a processional cross with its stem linked to the serpent's head and tail by a collar. At some period in the recent past the runic letters were picked out in red paint.

- 2.4 The lower part of the runestone appears to have been slightly dressed and bears a roughly incised equal-armed outline cross with expanded arms, a central pit, and a shaft, also picked out in red paint. The style of carving on the two faces is quite different and the crosses may not be therefore contemporary. The 1822 account of the Runestone states that ‘On one side of the stone, there is another figure represented on the plate, the meaning of which is not understood’, suggesting that the cross on this face may be a later nineteenth-century enhancement of an original carving.
- 2.5 The decorations are typical of Swedish runestone both in decoration and inscription, of the Christian period stones of Uppland. Indeed, the inscription is attributed to one of the few named runemasters, Erik, who was responsible for a dozen or more stones in the area, and reads in English: “Ari raised the stone in memory of Hjalmar, his father. May God help his spirit.”
- 2.6 Soon after Sir Alexander Seton gifted the runestone to the Society of Antiquaries of Scotland in 1787, it was placed in the Canongate before being moved to its present location in Princes Street Gardens in 1821.

3. Main report

- 3.1 The 11th Century Swedish Runestone located beneath the Castle Esplanade in Princes Street Gardens was gifted to the Society of Antiquaries of Scotland in 1787 by Sir Alexander Seton of Preston and Ekolsund. The runestone was originally sited for public display in the Canongate. In 1821 the Stone was relocated to Princes Street Gardens by the Society of Antiquaries of Scotland.
- 3.2 The current location of the Runestone has raised concerns regarding its interpretation and accessibility. These have been exasperated in recent years by both the closure to the public of this section of the Gardens and by the location of the stone within the fenced off area for the Tattoo stadium foundations, making it inaccessible to the public. It is largely unknown to residents of Edinburgh and visitors to the city.
- 3.3 Given these concerns, discussions have taken place with the Society of Antiquaries, City of Edinburgh Council, HES and the NMS regarding its future location, conservation and interpretation.
- 3.4 It was agreed that it would be appropriate for the Society to take the lead in exploring alternative locations given their historic association with the stone.
- 3.5 The University of Edinburgh has offered to locate the stone at 50 George Square (Appendix 2). This location has many advantages – it is an area which is easily and permanently accessible, and offers good security and is also located outside the Head of Scandinavian Studies in the Department of European Languages and Cultures. The University will also provide partnership funding to design a landscaped space for the stone.

- 3.6 Further to discussions with Council officers, HES and the Society, it was felt that this new location was ideal to facilitate the conservation, display and interpretation of this unique piece of shared heritage.
- 3.7 The legal title to the runestone remains unclear. It is not known whether the ownership of the stone was formerly given over to the Proprietors of Princes Street Gardens when the stone was relocated in 1821. Recent searches by the Society can find no records of any transfer of title and Adam McNaughton in his article Edinburgh's Runestone only suggests that it was presented to the Proprietors of the Gardens.
- 3.8 The NMS took over ownership of the Societies collections in the mid-19th century and therefore can be regarded as the successors to its original owners. However, further work is required to determine legal title to the runestone
- 3.9 However, it is proposed that ultimately ownership of the runestone should be with the NMS. As part of the national collections its long term care and maintenance will be secure.

4. Measures of success

- 4.1 The relocation of the 11th century Swedish Runestone located in Princes Street Gardens to 50 George Square, the University of Edinburgh in a fully accessible and interpreted landscaped space where it can be enjoyed by the citizens of Edinburgh and visitors to the city.

5. Financial impact

- 5.1 There are no direct financial implications for the Council. Funding for the relocation, landscaping and interpretation would be provided by the partners.

6. Risk, policy, compliance and governance impact

- 6.1 N/A

7. Equalities impact

- 7.1 Contributes to the Council's wider delivery of its Equality Act 2011 responsibilities by encouraging engagement and understanding of our archaeological heritage.

8. Sustainability impact

- N/A

9. Consultation and engagement

- 9.1 Promotes partnership between the City of Edinburgh Council, NMS, the University of Edinburgh, HES and the Society of Antiquaries of Scotland and also promote engagement in Edinburgh's archaeological heritage and cultural links with Sweden and Scandinavia.

10. Background reading/external references

- 10.1 N/A

Paul Lawrence

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11. Appendices

Appendix 1: Current location.

Appendix 2: Proposed location.

Appendix 1: Current Location



Appendix 2: Proposed Location and design at 50 George Square



Culture and Communities Committee

10.00am, Tuesday 14 November 2017

Antisocial Behaviour Strategy 2016-2019 – Update Report

Item number	9.1
Report number	
Executive/routine	Executive
Wards	All
Council Commitments	

Executive Summary

Following the approval of the Antisocial Behaviour (ASB) Strategy 2016-2019 on 15 November 2016, several key initiatives and working practices have been developed to deliver the strategy's main aim of preventing antisocial behaviour before it happens, and resolving ASB effectively at an early stage when it does occur.

This report provides an update in relation to the current strategy.

Antisocial Behaviour Strategy 2016-2019 – Update Report

Recommendations

It is recommended that the Culture and Communities Committee:

- 1.1 Notes the content of the report;
- 1.2 Requests a further update on the progress of the Antisocial Behaviour Strategy in 12 months' time.

Background

- 2.1 Under the Antisocial Behaviour etc.(Scotland) Act 2004, each Local Authority and relevant Chief Constable are required to act jointly, to prepare and publish a strategy to deal with ASB in the authority's area.
- 2.2 Following extensive consultation, the ASB Strategy 2016-19 was agreed at the Health, Social Care, and Housing Committee on 15 November 2016.
- 2.1 This report provides an update on initiatives and developments that have been taken forward in partnership with Police Scotland and other key agencies, to take forward the aims of the strategy.

Main report

Antisocial Behaviour Strategy

- 3.1 The desired outcome of the strategy is to reduce antisocial behaviour in Edinburgh, including its impact on individuals, their families, and the whole community.
- 3.2 The strategy has four core elements to address antisocial behaviour in a multi-agency way, based on the Scottish Government's national guidance.
 - Prevention – through an intelligence led approach, partners use preventative measures to tackle the root cause of antisocial behaviour
 - Intervention – working in partnership to address issues as they arise and achieve shared outcomes

- Enforcement – protecting the wider community by using appropriate and effective action against the minority of people who are persistently involved in antisocial behaviour
 - Communication and community engagement – actively engaging and communicating with communities and partners to ensure positive, co-ordinated and evidence based messages are shared with the public
- 3.3 The core elements represent a holistic approach to antisocial behaviour, with a shared objective from partners to emphasise engagement and prevention, with the express intention of reducing the need for enforcement action.

Family and Household Support Service

- 3.4 The Council's Transformation Programme presented an opportunity to organise services in ways that have shown to be effective in improving outcomes for individuals and communities.
- 3.5 The establishment of the Family and Household Support Service in 2016 brought together community safety, housing support, and family support staff under the management of a single team leader/manager. This met the Council's ambition for a more integrated, preventative service. By integrating a wide range of services, there is opportunity to reinforce shared aims, with a focus on well-being, safety and building long-term community resilience.
- 3.6 The Family and Household Support Service aims to formalise the positive working practices that have grown up in response to local needs and provide effective targeting of resources. This model reinforces consistency and represents a baseline from which further integration across partner agency boundaries can flourish.

Partnership Working

- 3.7 Partnership working is a core component of working practices to achieve the shared goal of reducing antisocial behaviour. The Council and Police Scotland have developed an integrated working model under the Partnership Agreement, bringing a more cohesive approach to service delivery.
- 3.8 Collaborative working supports responsiveness and provides flexibility to work closely with individuals and communities. The Partnership provides greater opportunity for early intervention, with a multi-agency understanding of individuals' needs, allowing for an intelligence based balance of support and enforcement.
- 3.9 Where enforcement is necessary, it is based on the principles of engagement, support, restoration, and change, and not on isolation and exclusion.
- 3.10 Each locality tailors its service to local demands. This includes partnerships with housing associations and voluntary organisations which, together, can best address the needs of people with complex and challenging difficulties.

Locality Model

- 3.11 Following the Council's transformation programme, a locality model has been implemented which is based on four localities, covering the twelve neighbourhood partnerships. Each locality has responsibility for managing and delivering services within the locality, aligned with partners. This co-ordinated approach supports the strategy to address antisocial behaviour.

Community Improvement Partnerships (CIPs)

- 3.12 The CIPs are held monthly in each locality, where partners work together to reduce duplication of services and provide a unified response to antisocial behaviour. The CIPs discuss emerging trends and hotspots, aided by data provided from analysts, which allows allocation of resources and development of bespoke initiatives.
- 3.13 The work within the CIPs is reported to the Edinburgh Community Safety Partnership, to monitor city-wide antisocial behaviour and address any wider emerging trends or issues.

Edinburgh Community Safety Partnership (ECSP)

- 3.14 The Edinburgh Community Safety Partnership (ECSP) is the strategic group responsible for coordinating a multi-agency response to promote community safety, to reduce reoffending and to tackle antisocial behaviour in the context of the Antisocial Behaviour etc.(Scotland) Act 2004 and the Community Justice (Scotland) Act 2016
- 3.15 Improving community safety and effective reduction in reoffending depends on a complex, multi-agency, and multi-sector approach to the delivery of a wide range of both universal and specialist services.
- 3.16 The priorities of the ECSP are:
- Reducing violence – includes prevention, early intervention, alcohol over-consumption
 - Reducing reoffending – includes women in the criminal justice system, youth justice, prolific offenders, and families with complex needs
 - Reducing harm – includes road and fire safety, and recovery
 - Reducing antisocial behaviour – includes complex case management and hate crime

3.17 Social Justice Fund

In supporting the ECSP priorities, members applied and received funding from the Social Justice Fund to deliver projects set up by the Scottish Fire and Rescue Service and Sustainable Housing on Release for Everyone (SHORE).

The Social Justice Fund was established in 2001/02 as a central Council fund following the Lord Provost's One City Commission on poverty and social exclusion.

Both initiatives provide regular updates and report on their outcomes to the ECSP:

3.18 Phoenix/Cool Down Project Crew Toll – Scottish Fire and Rescue Service (SFRS)

This is a 10-week rolling programme in partnership with SFRS supporting young people to gain core life skills and allowing engagement with local youths from across the four localities. The project was awarded £10,000 as part of a match funding commitment from SFRS.

3.19 Sustainable Housing on Release for Everyone (SHORE)

One of the original aims of this multi-agency project was to ensure that high risk offenders are given appropriate housing options advice and support, in the period prior to their release. A pilot project was very successful, and the model is being extended to other prisoners as part of the Multi-Agency Throughcare Support which is being trialled in HMP Edinburgh. The £12,480 allocated funding allows for a Housing Officer to work with partner agencies in the Prison Link Centre.

Antisocial Behaviour Strategic Initiatives

3.20 The ASB Strategy adopted four approaches to tackle ASB; Prevention, Intervention, Enforcement, and Community Engagement. Below is an update on a range of services and initiatives that are in place according to these core elements.

Prevention

3.21 Community Policing

The Council has a long-established partnership working arrangement with Police Scotland. £2.6 million was allocated to Police Scotland to deliver community policing services in 2017/18.

Community Police Officers perform several key roles in keeping people safe and improving outcomes for communities, by working to reduce crime and antisocial behaviour. Examples of community policing activities are:

- Build local knowledge of communities and carry out local neighbourhood patrols to prevent and detect crime and antisocial behaviour.
- Provide visible reassurance within local communities through street patrols and actively engage with residents.
- Provide support and information to Council staff seeking to enforce antisocial behaviour legislation where this is required.
- Support the work of the Community Improvement Partnerships (CIPs) to identify local neighbourhood priorities.
- Focus on hotspots and areas of concern as identified by the CIPs, and increase community engagement in those areas to help prevent escalation of crime and antisocial behaviour.

3.22 In addition to the funded officers, Edinburgh Division has additional Community Policing Officers and School Link Officers working in each locality, focusing on prevention, early intervention, and restorative justice.

3.23 CCTV

The Council operates a close circuit television (CCTV) camera estate across public spaces; housing blocks; schools; bus lanes and Council buildings. CCTV assists the prevention and detection of crime and ASB, as well as supporting Police to identify and prosecute offenders.

- 3.24 In April 2017, a new process was developed for requests for mobile CCTV deployment to assist initiatives and Police Scotland operations. Mobile CCTV cameras can be fitted in hotspot areas subject to a request from a Family and Household Support Officer, approved by the local CIP.

Transport Marshals

- 3.25 Edinburgh Community Safety Partnership has operated a Transport Marshal scheme in Edinburgh city centre in partnership with Licensing and Essential Edinburgh since December 2006. The project provides two transport marshals at four of the busiest city centre taxi stances on Friday and Saturday evenings from 22.30pm to 04.00am, and provides:

- 3.26 In addition to supervising taxi ranks, the marshals provide advice and assistance on alternative forms of public transport, including directions to the nearest night bus stops and train station. Radio links are established with the Council CCTV Central Monitoring Facility, providing direct access to the police control centre.

Street Begging Community Improvement Partnership (Research Project)

- 3.27 The Street Begging CIP was set up to coordinate an effective multi-agency approach to street begging. The CIP is led by the Council and includes membership from Police Scotland, Essential Edinburgh and third sector partners such as Streetwork.
- 3.28 The CIP has a commitment to a holistic approach that deals not only with begging but with the range of difficulties faced by people who beg.
- 3.29 The Edinburgh Community Safety Partnership has provided a grant to fund a research project that will be overseen by the CIP to specifically focus on street begging from November 2017 to October 2018. Using the data and information collected the research will provide an up to date position on street begging, including underlying reasons, whether the right services are in place, and how to more effectively address the problem.

Intervention

Youth Tracking System

- 3.30 Youth Tracking System (YTS) was developed in 2015 to address the lack of information to analyse youth offending in neighbourhoods. It is a system that links an individual incident with the “who and the where” in order to build up profiles of youth behaviour.

- 3.31 By adopting the system, the Family and Household Support Service works closely with other services such as Children and Families, as well as colleagues from Police Scotland, sharing information on a day to day basis, assessing the impact of youth behaviour on the community, making decisions on interventions, and measuring any improvement of an intervention for the individual and the community.

Youth Tasking and Coordination Groups (TACs)

- 3.32 In the North-West locality, fortnightly multi-agency meetings have been developed from the original Youth TAC concept, with all agencies tasked with providing support to children and their families to address the range of issues that might underpin antisocial behaviour or offending behaviour. The meeting identifies which agency is best placed to work with the child and family, and has a key role in coordinating resources.

Antisocial Behaviour Review Group

- 3.35 The ASB Review Group lead by the Council in partnership with Police Scotland was established in June 2013, to target persistent antisocial behaviour offenders. The multi-agency group meets each month to discuss complex and lengthy antisocial behaviour investigations with a view to achieving sustainable solutions, and positive outcomes for individuals and communities.
- 3.33 To ensure that the ASB Review Group mirrors the new structures created by the Council's Transformation Programme and implementation of the new Family and Household Support Service, a review of current meeting processes and membership is underway.

Mediation

- 3.34 The Council's in-house Community Mediation Service is delivered by senior officers based in the Family and Household Support teams across all four localities.
- 3.35 The service is available to all residents in Edinburgh who find themselves in dispute with their neighbours regarding issues around antisocial behaviour such as noise or general differences in lifestyles.

Safe Place

- 3.36 The Street Assist 'Safe Place' initiative, funded by the Edinburgh Community Safety Partnership, delivers a welfare and first aid early intervention project between the hours of 22.00 and 04.00 every Friday and Saturday. The initiative provides a safe non-judgmental space where people who have become vulnerable through circumstance can attend
- 3.37 Safe Place supports the night time economy within the city centre of Edinburgh, liaising with other agencies who identify individuals as vulnerable. The aim is to divert individuals from emergency services where possible, by the provision of minor first aid, alcohol interventions and communication with pub/club door stewards who can contact the service if they become aware of an individual

becoming vulnerable. The ECSP has agreed to fund the service for one year in partnership with Police Scotland.

Enforcement

- 3.38 The Council has a range of powers to tackle ASB, including interim and full Antisocial Behaviour Orders and Antisocial Behaviour Evictions. These actions are a last resort and early intervention and preventative work aims to avoid such action. The number of ASB evictions has fallen for each of the last three years.

	2014/15	2015/16	2016/17
Interim ASBOs	10	4	8
Full ASBOs	9	5	7
ASB Evictions	8	7	3

Short Scottish Secure Tenancy (SSST)

- 3.39 The Housing (Scotland) Act 2001 (as amended) provides that in certain circumstances a landlord is enabled to provide a tenant with a Short Scottish Secure Tenancy (SSST) rather than Scottish Secure Tenancy (SST) if
- The prospective tenant was evicted for antisocial behaviour in the last three years;
 - The prospective tenant, (or any one of joint tenants) or a member of their household or a subtenant of the tenant is subject to an ASBO.
- 3.40 When an ASBO is granted in the case of a current tenant (or any one of joint tenants) or a member of a tenant's household, the Council will, following the making of that order, always consider whether to convert the tenancy to a SSST. The decision to offer a SSST will normally follow discussion at a case management meeting.
- 3.41 The Council makes use of all available and relevant remedies to assist a tenant in a SSST and only terminates a tenancy as a last resort.

Community Safety Night Team

- 3.42 The Community Safety Night Team operates Thursday through to Sunday from 17.30 to 02.30. The team investigates antisocial behaviour complaints and provides coordinated out of hours support to the day time Family and Household Support Service.
- 3.43 The Night Team responds to ASB noise complaints made to Police Scotland using the 101 service. The officers then investigate the noise complaint and take the appropriate actions to immediately reduce the level of noise whilst offering the public advice.

- 3.44 The Night Team also contributes to initiatives in localities where extra support is required, assisting Police Scotland in high visibility foot/vehicle patrols. Often this provides public reassurance, interaction, and intervention with opportunities to be eye-witnesses to antisocial behaviour and to contact Police Scotland where necessary to reduce crime.

Communication and Community Engagement

South West

- 3.45 The South West locality identified an increase in youth related antisocial behaviour at the beginning of this year within the Saughton area. This antisocial behaviour has since reduced because of a partnership approach being taken between the City of Edinburgh Council (Family and Household Support and Life Long Learning), the Voluntary Sector (About Youth and the Broomhouse Centre) and Police Scotland.
- 3.46 Family and Household Support and Community Police held daily meetings to quickly identify young people who were getting involved in antisocial behaviour. They developed a range of approaches to the young people and their families.
- 3.47 As part of this approach South West organised a football game at Saughton Park enclosure in August between workers and local young people. Councillor Wilson presented a trophy to the winning side.
- 3.48 This approach to engagement is continuing and there has been a reduction in the number of young people from this group being involved in antisocial behaviour.

Measures of success

- 4.1 The Partnership Agreement between the Council and Police Scotland has a Performance Framework to measure the progress made when tackling ASB, including:
- An increase in positive outcomes following completion of prevention activities/community initiatives agreed at the CIPs;
 - A reduction in repeat antisocial behaviour complaints;
 - A reduction in evictions/ASBOs, due to the focus on prevention and intervention;
 - An increase in the number of people who feel safe after dark and an increased satisfaction regarding the management of antisocial behaviour.

Financial impact

- 5.1 There are no financial implications associated with this report. All activities are undertaken and managed through current budgets.

Risk, policy, compliance and governance impact

- 6.1 This update report does not impact on risk, compliance or governance for the Council.

Equalities impact

- 7.1 No direct equalities impacts arise from this report as the information provided is for update purposes.

Sustainability impact

- 8.1 There are no sustainability impacts arising from this report.

Consultation and engagement

- 9.1 Consultation with key stakeholders was not necessary for this update report; however consultation was carried out as part of the development of the Antisocial Behaviour Strategy 2016-19.

Background reading/external references

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Appendices

- 11.1 [Appendix 1 – Antisocial Behaviour Strategy for Edinburgh 2016-19](#)

Culture and Communities Committee

10.00am, Tuesday, 14 November 2017

Partnership Performance Framework Update – April to July 2017

Item number	9.2
Report number	
Executive/routine	
Wards	All
Council Commitments	

Executive Summary

The Council and Police Scotland are committed to building safer communities and are working to deliver a cohesive and effective service under an overarching partnership agreement outcome; 'Crime and antisocial behaviour in communities are reduced'.

In 2017/18, the City of Edinburgh Council is providing £2.6m to Police Scotland to supplement the provision of community policing services in Edinburgh.

The use of these resources is linked to a Partnership Agreement. The Partnership Agreement contains a performance framework and key performance indicators (KPIs), developed by a sub group of the Police and Fire Scrutiny Committee in 2017. This report sets out performance against the indicators for the period April to July 2017.

Partnership Performance Framework Update – April to July 2017

1. Recommendations

It is recommended that the Culture and Communities Committee:

- 1.1 notes the content of the report; and
- 1.2 receives the first performance report under the Partnership Agreement 2017/18 for April to July 2017.

2. Background

- 2.1 A new Partnership Agreement for 2017/18 was agreed at the Health, Social Care, and Housing Committee on 18 April 2017. This replaced the previous Service Level Agreement. The Council and Police Scotland are committed to building safer communities and to work together to deliver a cohesive and effective service under an overarching Partnership Agreement outcome; 'Crime and antisocial behaviour in communities are reduced'.
- 2.2 The new performance reporting framework facilitates monitoring of progress while capturing more fully the spirit of partnership working by making it integral to the performance reporting process.
- 2.3 The outcome focused KPIs in the performance framework acknowledge the interdependency of police and Council activity to tackle crime and antisocial behaviour. The requirement to report progress to this Committee also cements the partnership approach.
- 2.4 The framework will help identify areas where performance improvements are required, which will enable more effective targeting of resources to address areas of concern.
- 2.5 In 2017/18, funding provided to Police Scotland by the Council resources the following:
 - 41 named community police officers embedded within localities, based on an allocation of two officers per ward, with an additional seven being allocated to the city centre to help manage specific issues such as those linked to the night time economy; and

- Three officers in each of the four localities who work directly with the Family and Household Support teams.
- 2.6 The 53 community police officers are tasked through their respective local Community Improvement Partnerships (CIPs) and the Family and Household Support teams. Tasked activities will be aligned to local community safety priorities identified in the Local Improvement Plans (LIPs).
- 2.7 The local CIPs meet on a regular basis and identify local crime and antisocial behaviour trends, based on analytical information. This local information is aligned to the local improvement plans, and identifies tasks and priorities for the Community Police Officers. This may include initiatives to monitor the 20mph speed limit where this is identified locally as a concern e.g. at local schools, and to tackle antisocial behaviour trends and acquisitive crime including housebreaking, motor vehicle crime, or young people involved in crime.

3. Main report

- 3.1 The Performance Framework – Partnership Agreement (Appendix 1) provides a mechanism for monitoring the progress against the Partnership Agreement outcome; 'Crime and antisocial behaviour in communities are reduced'. See below for examples of activity between April and July 2017.

North East

- 3.2 Officers have continued to be involved in Operation Soteria, carrying out foot patrols providing crime prevention advice and community reassurance provided to motorcycle owners and local business in Leith.
- 3.3 Officers have created six new RFG (Recency, Frequency, Gravity) target packs for individuals suspected of being involved in motorcycle thefts. Officers have carried out several disruption tactics including visits to home addresses, Crimestopper letter drops near these addresses, and target hardening. A decoy motorcycle was also deployed under Operation Utikama.
- 3.4 Following an increase in business housebreaking in Leith, officers arranged several crime prevention days of action. Prevention and Intervention Partnership (PIP) officers working alongside community officers educated business owners on security and crime prevention.
- 3.5 Working in partnership with Council Environmental Wardens a car park clean-up initiative was carried out in May 2017. Approximately 900 vehicles were checked with 59 vehicles identified as being possibly abandoned. Ownership checks were carried out and where no registered keeper was identified, vehicles were removed.
- 3.6 Community Officers, Council Family and Household Support officers and Scottish Fire and Rescue (SFRS) worked together for a day of action to tackle antisocial behaviour and car vandalism at Springfield Street/Steads Place. This involved

SFRS offering free safety checks to residents, whilst the Council and Police carried out high visibility patrols and stair security questionnaires.

- 3.7 As part of this operation, an insecurity in the fencing at the Spectrum building was identified, allowing youths access to the underground carpark. In addition, several abandoned vehicles were identified which were deemed a health and safety and fire hazard. Police, Council and Fire Service officers worked with the factor of the property (Life Property Management) and repair work has been authorised for the fencing while enquiries are ongoing for the abandoned vehicles to be removed from the carpark. Ongoing high visibility patrols have since been conducted during peak times and a stolen vehicle with false plates was recovered.
- 3.8 North East officers attended a licensing meeting at McDonalds London Road, Edinburgh. There has been ongoing work to change working practice within the store to address the problem of youths congregating and causing antisocial behaviour, resulting in police callouts.
- 3.9 Officers have liaised with licensing and a late hours' restriction has been put in place. They have also worked with the manager and staff to implement a plan of training and other tactics to deal with the issues without having to call police.
- 3.10 Since their licence was restricted, McDonalds has provided training to their staff on how to deal with issues surrounding antisocial behaviour within the store, and they have daily shift briefings to discuss those who are causing trouble and identify those who are banned from the store.
- 3.11 The sharing of information with the police has been streamlined and staff have a defined 5-point system in dealing with any issues so that police are not called when they are not really required. Positive engagement from the manager of the store has resulted in a significant reduction in calls to police.

North West

- 3.12 Officers have been involved in several operations including:
 - Operation Monarda – To tackle doorstep crime and bogus workmen who target the elderly. A number of initiatives were carried out including publishing a full-page article to provide advice and awareness in 'Queensferry Live', carrying out surgeries at the Gyle shopping centre, providing advice to banks and post offices and implementing a leaflet drop.
 - Operation Close Pass – Run by Roads Policing in Inverleith. Four days of action resulted in 68 drivers being stopped and educated about passing cyclists safely. Parking issues were also addressed outside primary schools.
 - Operation Myriad/Soteria – To tackle antisocial behaviour and violence in the Forth Ward. High visibility cycle, vehicle and foot patrols were carried out as part of the ongoing issues with motorcycles. Numerous reassurance visits have been carried out. Officers have been involved in executing drugs warrants, detecting road traffic offences and carrying out arrests in relation to motorcycle crime.
- 3.13 In response to various youth disorder calls, officers in Almond ward have been carrying out patrols and visits to premises suspected of supplying alcohol to

teenagers, seizing alcohol from youths and being a visible presence at known disorder locations. They have also provided reassurance visits to supermarkets following a spate of thefts and actively encouraged the public to report youth disorder. A working party has been set up with partner agencies to allow the sharing of information to enable a co-ordinated approach to youth issues in the area.

- 3.14 Officers have worked to combat antisocial behaviour in and around Bughtlin by carrying out regular high visibility patrols on foot, cycle and in vehicles. Groups of youths have been spoken to and given direction, advice has also been given to residents and support provided to enable a neighbourhood watch scheme to be started.

South East

- 3.15 Officers have been involved in several operations including:
- Operation Cerimon – To tackle youth related antisocial behaviour in and around the city centre location and near Waverley Mall. Officers have worked in partnership with Youth Café 6VT and British Transport Police carrying out high visibility patrolling on foot. This visibility has led to a reduction in youth related complaints.
 - Operation Austinberg – To tackle street drinking, drug misuse and antisocial behaviour in the Southside corridor. Increased partnership working with the Salvation Army drop in centre on Niddry Street has allowed officers to engage with service users and encouraged individuals to relocate from their usual congregation areas. This has led to a decrease in complaints from surrounding businesses. Officers have also carried out a number of searches under the Misuse of Drugs Act leading to the recovery of £42,000 of Class A drugs and over £5,000 in cash.
- 3.16 Enforcement of the loading bays has continued outside Waverley Station on Princes Street as a response to the area being used as an illegal taxi rank. Four taxi drivers have been charged with breaching licensing conditions and numerous warnings have been issued. The enforcement has been carried out in consultation with the Cab office and the Council licensing board.
- 3.17 Officers planned and executed an operation with Home Office Immigration Enforcement Officers, regarding an encampment of European Area nationals suspected of engaging in criminality, antisocial behaviour and begging across the city. This led to assistance being provided to ten individuals to help them return to their home country.
- 3.18 Officers have been continuing the early morning checks on vulnerable persons sleeping rough in the city centre. Checks are made on individuals' welfare and opportunities are taken to signpost them to appropriate services.
- 3.19 In addition, officers have regularly attended at support services for rough sleepers and homeless persons such as a Saturday soup kitchen.

- 3.20 Working in partnership alongside Licensing Standards Officers and Council Night Time Environmental Wardens, officers were involved in 54 licensed premises inspections in July 2017, carrying out drug misuse detection for cocaine. Cocaine crime prevention leaflets were distributed to nightclubs
- 3.21 The Operation Penitant drug scanning dog was also utilised in George Street. This led to one individual being arrested and charged with possession with intent to supply.
- 3.22 In response to the ongoing antisocial behaviour in the Rose Street Lanes, including drug taking and rough sleeping; officers arranged an action meeting with partner agencies. Council Environmental Wardens, Essential Edinburgh, Police Scotland and Scottish Fire and Rescue developed an action plan to both clean up the area and deal with the individuals involved.

South West

- 3.23 Officers have been involved in several operations including:
- Operation Sedgewick – To tackle ongoing youth antisocial behaviour within Saughton and Stenhouse. By the end of July 2017, there were five days of action, carrying out high visibility patrols, making use of mobile CCTV, and carrying out enforcement activity where appropriate.
 - Operation Monarda – To tackle doorstep crime and bogus workmen who target elderly people. Preventative patrols were carried out and awareness raised with elderly residents throughout the locality.
- 3.24 Officers identified a vulnerable person following an increase in incidents at a known address. Concern was being raised for an elderly male who was unable to look after himself. Through partnership working with Council Family and Household Support officers and Social Work, the male was taken to hospital for a medical assessment, and provided with support to manage his home and finances.
- 3.25 In response to several incidents of youths congregating and drinking alcohol in woodland areas in Craiglockhart, officers carried out routine cycle and foot patrols of the area. Working in partnership with Natural Heritage Officers and community groups who maintain the area, an action plan to carry out remedial work to discourage youths from congregating has been agreed.
- 3.26 To deter youth antisocial behaviour in Sighthill/Gorgie, officers working alongside 'About Youth' planned a football match to encourage youths to take part in more productive pastimes.

Community Safety Night Team

- 3.27 The Community Safety Night team operate Thursday through to Sunday from 17:30 to 22:30 investigating antisocial behaviour complaints and providing a coordinated out of hours support to the daytime Family and Household Support teams.
- 3.28 The Night Team serves each of the four localities on a rolling timetable, to ensure that a consistent service is provided across Edinburgh. Localities can also 'bid' for

out of hours assistance to operations through the CIP process. Examples of partnership activity between April and July 2017 are:

- Skelf Park ASB patrol: Following complaints about youths congregating in the park area, littering and drinking, Community Safety Night Team staff took part in high visibility foot/vehicle patrols of the park to deter antisocial behaviour and provide public/community reassurance.
- Liberton Medical Practice: Following practice staff being targets of verbal abuse, Night Team staff, in partnership with the police, took part in foot patrols to deter further vandalism to the medical practice.
- North West Locality – Operation Soteria: Over a two-week period Night Team officers worked with the Police and the Council's CCTV unit to carry out high-visibility safety patrols, to gather intelligence and provide public reassurance.

Portable CCTV Installation Requests

- 3.29 In April 2017, a new process was created for portable CCTV installation requests across localities, to ensure requests for cameras was justified and agreed by all relevant parties involved.
- 3.30 Following an assessment and costing by CCTV, each proposal is submitted to the appropriate CIP to be signed off by a locality manager. This ensures that all relevant parties are aware of where, when and why mobile cameras are installed in localities.

Motorcycle CIP

- 3.31 A multi-agency approach continues to be adopted in tackling motorcycle crime. Various initiatives have been taken forward, including providing Restorative Engagement training of the Family and Household Support Police Scotland officers. Through this training, dialogue will be promoted with a view to break down barriers with perpetrators, to highlight the impact they are having on their community.
- 3.32 A communications strategy is being developed under the Stronger North banner. The communications plan will include messages and joint initiatives from the CIP partners including Police Scotland, Scottish Fire and Rescue Service and the Council. By combining all three communication streams, the CIP plans to move away from a specific police focused message to open up a more approachable dialogue with the community.
- 3.33 Following on from the multi-agency Youth Tasking and Coordination process, a new model has been developed in the North West that continues to focus on young children but by adopting a more Getting It Right for Every Child (GIRFEC) approach.
- 3.34 In focusing on those families who are involved in motorcycle crime the multi-agency group that meets fortnightly identifies best practice under GIRFEC guidance around who is best placed to work not only with the child who may be offending, but their family.

- 3.35 All agencies now tasked with providing support to children and their families will address a range of issues within the family that might underpin offending behaviour.
- 3.36 This model does not detract from the need for good multi-agency practice daily but helps to clarify and coordinate resources for those children and families most at need.

Street Begging CIP

- 3.37 The Street Begging CIP was set up to coordinate an effective multi-agency approach to street begging. The CIP is led by the Council and has membership from Police Scotland, Essential Edinburgh and Third Sector partners such as Streetwork.
- 3.38 The CIP's strategic vision for tackling street begging includes a commitment to a holistic, integrated outcome focused approach and one that deals not only with begging but with the many difficulties faced by people who beg.
- 3.39 Various initiatives are currently being taken forward by the CIP including recent case management work that focuses on specific individuals who beg and have agreed to develop a personalised action plan to help move away from begging.

4. Measures of success

- 4.1 The success of the Partnership Agreement will be evidenced by examining the efficacy of the partnership arrangements between the Council and Police Scotland, and whether they deliver the following:
- a reduction in antisocial behaviour complaints;
 - a reduction in the number of antisocial behaviour repeat offenders;
 - a reduction in crime in local communities;
 - a reduction in young people committing crime and acts of antisocial behaviour; and
 - an increase in the number of people who say they feel that Edinburgh is a safe city.

5. Financial impact

- 5.1 There are no financial implications arising from this report.

6. Risk, policy, compliance and governance impact

- 6.1 The Partnership Agreement represents the Council and Police Scotland's commitment to reduce antisocial behaviour and crime through partnership working and effective delivery of community policing and community safety services throughout Edinburgh. Failure to achieve the improvements detailed in the

measures of success at 4.1 could result in reduced public confidence in partners to manage the challenges faced. This, in turn, could lead to reputational damage to both the Council and Police Scotland.

7. Equalities impact

- 7.1 This report provides an update on performance under the agreed Partnership Agreement. As this report is for reporting purposes only, no changes to service delivery are proposed and therefore, an equalities and rights impact assessment is not relevant here.

8. Sustainability impact

- 8.1 There are no sustainability issues arising from this report.

9. Consultation and engagement

- 9.1 The Partnership Agreement for 2017/18 was agreed at the Health, Social Care, and Housing Committee on 18 April 2017.

10. Background reading/external references

- 10.1 [Partnership Agreement between the Council and Police Scotland 2017/18; Health, Social Care and Housing Committee](#), 18 April 2017
- 10.2 [City of Edinburgh Council: Antisocial Behaviour Policy](#)

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11. Appendices

Appendix 1 – Performance Framework - Partnership Agreement

Performance Framework – Partnership Agreement

Outcome: Crime and antisocial behaviour in communities are reduced

The above outcome reflects the related outcomes and priorities listed below:

Scottish Government National Outcome	<i>We live our lives safe from crime, disorder and danger</i>
Edinburgh Partnership Outcome	<i>Edinburgh's communities are safer and have improved physical and social fabric</i>
Council Priority	<i>Safe and empowered communities</i>
Council Outcome	<i>People and communities are safe and protected</i>
Community Safety Partnership Priorities	<i>Reduce harm, reduce violence, reduce antisocial behaviour</i>
Police Scotland Local Policing Plan Priorities	<i>Reduce the level of violent crime, antisocial behaviour and acquisitive crime</i>

Performance Framework - Partnership Agreement – 2017/18

Local key performance indicator	Activity measured	2015/16	2016/17	Year to Date Apr - Jul 2017	Notes
% who feel safe in their Locality after dark Source = Edinburgh People Survey	Related EPS responses on violent crime, antisocial behaviour, vandalism and graffiti will help identify specific issues in each locality	84% (2015)	85% (2016)	This is an annual figure	EPS results are broken down by ward
% of positive outcomes* following completion of prevention activities** / community initiatives agreed at CIP Source = CEC, Police Scotland & Scottish Fire and Rescue Service	1. Bonfire night safety (citywide) – attacks on fire crews (police/fire data)	New Measure		This is an annual figure	
	2. Number of CIP priorities initiated and completed.	New Measure			This is currently not available due to a required software development not yet being available
	3. Number of prevention deployments from CIP tasking for: <ul style="list-style-type: none"> • Hate crime • Acquisitive crime • Violence and antisocial behaviour 	1,492	2,562	1,044	The prevention deployments from CIP tasking are supplied by Police Scotland as a total figure.
Level of public engagement with public access community engagement forums/ meetings Source = CEC & Police Scotland	1. Number of residents attending Neighbourhood Partnership sub groups	New Measure			This is currently not available due to a required software development not yet being available
	2. Attendance at Community Council meetings and number of residents attending	211 Meetings	363 Meetings	113 meetings 1,672 residents	A large number of community council meetings were cancelled in July for a summer recess
	3. Attendance at Police/Council surgeries/meetings and number of residents attending	327 Surgeries	352 Surgeries	99 Surgeries 2,668 residents	
	4. Attendance at community events and number of residents attending	New Measure		131 Events 175,545 residents	This included stewarding at the Edinburgh Ironman event, policing the Mardi Gras procession and Jazz and Blues Festival.

Local key performance indicator	Activity measured	2015/16	2016/17	Year to Date Apr - Jul 2017	Notes
	5. Number of social media and leaflet prevention and safety campaigns undertaken	New Measure		11,224	
Level of offending amongst young people requiring SCRA referral Source = SCRA website	1. Number of young people who offend and are referred to SCRA in need of compulsory measures of supervision (per 1000)	20.8	15.7	This is an annual figure	Young people = aged 8 to 16
	2. Number of young persons' risk management case conference meetings attended	92	59	6	
% of young people who offend, diverted from hearing system to Family Household Support (FHS) through pre-referral screening (PRS) and Daily briefings Source = Police Scotland	1. Number of young people referred to FHS through pre-referral screening	New Measure			Following a change in structure and working practices this information will be available from October 2017.
	2. Number of intervention carried out by FHS <ul style="list-style-type: none"> • Visits • Warnings • Antisocial behaviour contracts • Case conferences • Support packages 	New Measure			
Level of recorded antisocial behaviour complaints Source = CEC & Police Scotland	1. Number of antisocial behaviour complaints recorded by Council, per 10,000 of population	35.5	41.4	12.9	Projected full year based on 4 months total = 38.7
	2. Number of antisocial behaviour complaints recorded by Police Scotland, per 10,000 of population	802.4	813.2	311	Projected full year based on 4 months total = 933

Local key performance indicator	Activity measured	2015/16	2016/17	Year to Date Apr - Jul 2017	Notes
% of repeat* antisocial behaviour complaints Source = CEC & Police Scotland	1. Number of repeat antisocial behaviour complaints recorded by Council	New Measure		1.7% 60 complaints	Repeat complaints are those which report the same issue within six months of case closure and result in the reopening of the case
	2. Number of repeat antisocial behaviour complaints recorded by Police Scotland	New Measure		43.8% 8,661 calls	Police Scotland calculate a repeat complaint/call by identifying repeat locations and repeat complaints. They do not reopen a case in the same manner as the Council, therefore the repeat may be reporting a different issue.
	3. Number of antisocial behavior intervention visits/FHS input/Community Safety Night Team	New Measure		280	The Community Safety Night team commenced operation in September 2016.
Level of recorded complaints of violence and antisocial behaviour related to the night time economy Source = CEC & Police Scotland	1. Number of licensed premises visits undertaken	3,225	3,060	1,701	This reflects visits undertaken both by the Council's Licensing team and Police Scotland.
	2. Number of enforcement actions taken against licensed premises	New Measure		116	

Local key performance indicator	Activity measured	2015/16	2016/17	Year to Date Apr - Jul 2017	Notes
% who are satisfied with the way antisocial behaviour is dealt with in their locality Source = Edinburgh People Survey	Related EPS responses on violent crime, antisocial behaviour, vandalism and graffiti will help identify specific issues in each locality	63% (2015)	66% (2016)	This is an annual figure	EPS results are broken down by ward
% of Short Scottish Secure Tenancies (SSST) converted to Scottish Secure Tenancies (SST) as a result of successful interventions Source = CEC	1. Number of SSSTs converting to SSTs on expiry	2	1	0	Following a change in structure and working practices this information will be available from October 2017.
	2. Number of Housing/antisocial behaviour related intervention visits, Police/Council: <ul style="list-style-type: none"> • Visits • Warnings • Antisocial behaviour contracts • Case conferences • Support packages 	New Measure			
% of CCTV productions prepared resulting in Procurator Fiscal submissions Source = CEC & Police Scotland	1. Number of CCTV viewings requested by Police	New Measure		1,369	
	2. Number of court packages prepared for Police by City in View Officers	New Measure		152	
	3. Number of Portable camera assessments carried out	New Measure		7	

Local key performance indicator	Activity measured	2015/16	2016/17	Year to Date Apr - Jul 2017	Notes
	4. Number of portable camera installations	New Measure		1	
Involvement and attendance rate (%) <i>Source = Police Scotland</i>	1. Abstraction from community duties within locality	214 days 2037 hrs	126 days 1197 hrs	30 days 285 hrs 0.8% Abstraction	Abstractions include security and public order related incidents 53 ward officers provide 3791 shifts in period.
Road safety Monitoring and effective action on implementation of 20 miles an hour <i>Source = Police Scotland and SFRS</i>	1. Number of speeding tickets issued	New Measure		24	
	2. Number of warning issued to Road Users	New Measure		541	
	3. Road Traffic Collisions <ul style="list-style-type: none"> Fatal Casualties Non Fatal Casualties Special Service RTC 	5 1,352 143	8 1,361 139	3 302 7	The data for road collisions does not specifically relate to 20mph
Children reach their potential <i>Source = CEC</i>	1. Number of exclusions <ul style="list-style-type: none"> Primary per 1000 Secondary per 1000 	11 51		This is an annual figure	The data for 2016-17 will not be available until December 2017
	2. % Children with positive destinations	92.9%		This is an annual figure	The data for 2016-17 will not be available until December 2017
	3. % of children with 91% attendance <ul style="list-style-type: none"> Primary Secondary 	95.6% 93.1%		This is an annual figure	The data for 2016-17 will not be available until December 2017

Local key performance indicator	Activity measured	2015/16	2016/17	Year to Date Apr - Jul 2017	Notes
Fire Casualties <i>Source = SFRS</i>	1. Fire Fatalities	4	3	1	
	2. Non fatal casualties	116	143	33	
	3. Extent of Harm				
	• Injury – victim went to hospital (serious injuries)	4	5	1	
	• Injury – victim went to hospital (slight injuries)	41	47	14	
• Injury – first aid given at scene	61	69	16		
• Injury – precautionary check recommended	10	22	2		

Culture and Communities Committee

10.00am, Tuesday, 14 November 2017

Council Companies – Edinburgh Leisure Annual Report 2016/17

Item number	9.3
Report number	
Executive/routine	Routine
Wards	
Council Commitments	

Executive Summary

Edinburgh Leisure's vision is '*inspiring Edinburgh to be a more active and healthy city*', the company's purpose; '*to make a positive difference to communities by creating opportunities for everyone to get active, stay active and achieve more*'. The Edinburgh Leisure team are passionate about the positive impact physical activity can have on peoples' physical, mental and social wellbeing and, with a constant focus on the company's vision and purpose, have delivered some great results in 2016/17.

In 2016/17 the company invested circa £3,000,000 into assets across the city. These investments made a positive contribution to the company's financial performance; a £442,000 surplus against a budgeted break-even position and usage figures; 4,627,044 customer visits, 1% ahead of both target and last year.

Edinburgh Leisure is acutely aware of the barriers that can inhibit an active and healthy life and the Active Communities programme is the company's response to such. The programme is made up of a variety of projects that use physical activity and sport to improve, and in many cases transform, the lives of people affected by health conditions, disabilities, inequalities and poverty. Many of the projects are delivered in partnership with others and rely on partnership and external Funding. 5,200 people were supported through the Active Communities programme in 2016/17 and Edinburgh Leisure secured a total of £708,000 of external funding to help deliver a broad range of, and much needed, health and inclusion projects.

Partnership work continues to be a priority for Edinburgh Leisure; it has long recognised that co-working can achieve greater outcomes.

Report

Council Companies – Edinburgh Leisure Annual Report 2016/17

1. Recommendations

- 1.1 Note the performance of Edinburgh Leisure during 2016/17.

2. Background

- 2.1 Edinburgh Leisure's results for 2014/15; a surplus of £505k, represented an almost £1m turnaround in the financial performance of the organisation since 2013/14. This enabled the company to invest circa £3m during 2015/16 (with all but £115k funded from cash balances). These investments contributed to the achievement of a £293k surplus against a budgeted break-even position for the year 2015/16.
- 2.2 The company began 2016/17 in a positive position but cognisant of the ever present environmental pressures, including: increasing competition (especially in the fitness marketplace), increasing costs, rising customer expectations and reduced funding from the City of Edinburgh Council. The company also recognised opportunities to improve and to grow and throughout 2016/17 there was an organisational focus on:
- Delivering on the company's purpose, vision and values
 - The engagement of Edinburgh Leisure employees
 - Protecting services and building a sustainable business model by increasing usage and income and managing expenditure.

3. Main report

Investments

- 3.1 The strategy to invest to improve the company's long term sustainability continued in 2016/17. Edinburgh Leisure invested circa £3m into assets across the city (the only borrowing being an interest free loan of £221k). Investments included:
- The refurbishment of Drumbrae Leisure Centre
 - Gym refurbishments (the Royal Commonwealth Pool and Portobello, Warrender and Dalry Swim Centre(s))
 - Cycle studio refurbishments (Leith Victoria, Drumbrae and the Royal Commonwealth Pool)
 - A new climbing experience; Clip' n 'Climb at the EICA

- gymnastic facility investments (Tumbles at Portobello, Kirkliston, Gracemount, Ainslie Park and Meadowbank)
- combined heat and power units (Leith Victoria, Portobello and Warrender Swim Centre(s))
- improved technological capabilities with: new coaching software, enhanced Human Resource systems and a new website

Financial health

3.2 The investments contributed to the continuing improvement in the company's financial health. For 2016/17 the company reported a £442k surplus against a budgeted break-even position. (Appendix 1 provides an overview of Edinburgh Leisure's recent financial performance).

Usage

3.3 The investments also had a positive impact on participation and usage figures. During 2016/17 Edinburgh Leisure attracted 4,627,044 customer visits, 1% up on target and the previous year.

Visits by young persons, included in the above figure, were 1,777,489, against a target of 1,706,288 and visits by people aged 65 years+, 349,950, against a target of 329,565.

Helping people be active

3.4 Edinburgh Leisure's Active Communities team uses the power of physical activity and sport to help improve the lives of people affected by health conditions, disabilities and poverty. In 2016/17 the team delivered a range of projects (refer to appendix 2 for details) which supported 5,200 people to be active. Several of these projects: Looked After & Active, Health 4 U, Positive Destinations, Young Ambassadors, Open All Hours contribute to the 'Curriculum for Excellence' and 'Getting It Right for Every Child' (GIRFEC) outcomes.

3.5 The quality and impact of the Active Communities work is measured and evaluated in a variety of ways, including feedback from participants. It is always heartening to receive external recognition and the team were delighted that the volunteers, instrumental in the delivery of the Ageing Well programme, received a 'highly commended' in the 'Older Peoples Project of the year' at the Herald Society Awards. Several projects have also featured at industry conferences, including: the Scottish Physical Activity Research Connections Event (October 2016) and the Spirit 2012 conference - Legacy In Action: Making Scotland More Active (March 2017).

External funding

3.6 Edinburgh Leisure secured circa £708K in external funding from partner organisations to sustain and develop vital projects such as: Ageing Well, Healthy Active Minds, Macmillan Move More Edinburgh, Steady Steps. Whilst short of the £816k target by 13%, the monies raised were up 5% on the previous year.

Project schools

3.7 Work has been taking place since October 2015 to progress with the City Council's desire to transfer the management of the secondary school sport facilities, out-with curricular and extra-curricular time, to Edinburgh Leisure. Bringing Edinburgh Leisure's expertise to the management of these facilities was seen as key to: delivering financial savings for the Council, increasing access to the school sport facilities by local people and local clubs, increasing opportunities for physical activity participation and improved customer care. Throughout 2016/17, Edinburgh Leisure worked closely with colleagues in the City of

Edinburgh Council and began the phased transfer of the schools. The new James Gillespie's High School transferred in September 2016 and Portobello High School in November 2016.

Partnerships

- 3.8 Edinburgh Leisure values its strategic partnership with the City Council, working with the Council to make Edinburgh a great city to live and work in. In addition to the schools project, Edinburgh Leisure have also been working with the Council on: the new Meadowbank Sports Centre, the creation of a cycling hub and improved outdoor facilities at Hunters Hall Park and improvements to the Jack Kane Sports Centre. Throughout the year the company has also been exploring opportunities for joint working with Edinburgh's Health & Social Care Partnership.

People

- 3.9 Encouraging and supporting people to be active and healthy is at the heart of what Edinburgh Leisure does and this also applies to everyone who works at EL. In March 2017 Edinburgh Leisure achieved the 'Gold Healthy Working Lives Award' in recognition of the number of initiatives delivered to support employee wellbeing. The Healthy Working Lives assessor commented:

'Edinburgh Leisure has strong leadership that makes employee wellbeing a priority recognised throughout the organisation. The workforce is focused on health and activity for people in the community and sites are fully engaged in their own programmes and initiatives. During the assessment day, feedback from employees was very positive and it is clear that activities and information reaches employees throughout the organisation. Moreover, there are clear efforts made to reach people who might otherwise be overlooked.'

During the assessment day, those on the Wellbeing Board talked about plans and ideas for the future with a tangible enthusiasm for the Healthy Working Lives programme.

There is a strong commitment to employee wellbeing in this organisation and overall this was an impressive assessment visit.'

Looking ahead

- 3.10 During the year to March 2017 the City of Edinburgh Council provided £8,308,000 of funding to Edinburgh Leisure for the delivery of core services. Funding for 2017/18 has reduced to £8,075,000. Edinburgh Leisure is acutely aware of the funding challenges the Council faces in 2018/19 and beyond and, therefore, the risk of future funding reductions. In addition to the funding challenges, the company faces a range of other budgetary pressures; these are explored in regular dialogue with Council colleagues. The need for continuous improvement is therefore at the forefront of company activities, as is continuing to increase participation and inspire even more people in Edinburgh to be active and healthy.

4. Measures of success

- 4.1 Edinburgh Leisure contributes effectively to the delivery of the Council's outcomes.
- 4.2 The Directors of Edinburgh Leisure consider actual performance against target and history for various metrics. Regular performance reports are shared with the Board and the City of Edinburgh Council.

5. Financial impact

- 5.1 Council funding to Edinburgh leisure in 2016/17 was £8,3018,000.

6. Risk, policy, compliance and governance impact

- 6.1 This report is required under the Council's governance arrangements for Council companies. There are no risk, policy or compliance implications arising from this report.

7. Equalities impact

- 7.1 There are no equalities implications arising from this report.

8. Sustainability impact

- 8.1 There are no sustainability implications arising from this report.

9. Consultation and engagement

- 9.1 Edinburgh Leisure has worked with Council officers and external partners on a variety of projects.
- 9.2 Edinburgh Leisure engages with customers in a variety of ways to obtain feedback on services and to help inform services / product development.

10. Background reading/external references

- 10.1 Edinburgh Leisure website

Alistair Gaw

Executive Director of Communities and Families

11. Appendices

Appendix 1 Overview of Edinburgh Leisure's recent financial performance

Appendix 2 Edinburgh Leisure's Active Communities projects, 2016/17

Appendix 1

Year	Management Fee from CEC	EL's Operating Income	EL's Operating Costs	Net Position
2013/14	£8,859,000	£19,853,000	£29,130,000	£418,000 deficit
2014/15	£9,000,000	£19,530,000	£28,025,000	£505,000 surplus
2015/16	£8,418,000	£20,354,000	£28,479,000	£293,000 surplus
2016/17	£8,308,000	£21,099,000	£28,965,000	£442,000 surplus

Appendix 2

Project/ Service Area	Target Equality Group	Annual Target Output	Output Against Target	Progress & Impact: What difference has the project made in the last year?
Active Lives	Older Adults / 45 + living in areas of health inequalities	375 participants referred	283 referrals 244 engaged in physical activity	<p>Active Lives funding and delivery came to an end in January 2017.</p> <p>The Active Lives programme was initially launched in April 2013 with a 3 year grant from the City of Edinburgh Council and subsequent funding from Spirit of 2012 as part of the 2014 Physical Activity Legacy fund.</p> <p>Between January 2013 - December 2016 the project received 2,223 referrals and helped 1,749 people get active.</p> <p>Analysis of Active Lives data showed that 52% of people were doing less than 30 minutes of physical activity a week before they started the programme but following 6 months of participation in Active Lives (stage 1) this fell to 27%.</p> <p>Whilst we're not able to claim that the project has enabled inactive people to achieve the national recommended guidelines for physical activity our evidence supports a marked increase in physical activity levels and significant change (26% improvement) in participants moving from a position where they did less than 60 minutes' physical activity to one where they are doing over 60 minutes' activity on a weekly basis.</p> <p>100% of the participants that completed a questionnaire following stage 1 reported that they had experienced better health as a result of the Active Lives project and 47% of people completing final evaluation forms indicated that they had reduced their health risks.</p> <p>27% reported that they were eating healthier and 52% reported that they had maintained or improved their weight throughout their Active Lives journey.</p>

Project/ Service Area	Target Equality Group	Annual Target Output	Output Against Target	Progress & Impact: What difference has the project made in the last year?
				<p>Active Lives submitted an abstract to the Scottish Physical Activity Research Connections Scientific Committee and was selected to submit a poster presentation at their Conference in October 2016.</p> <p>Over the next 12 months the Health and Physical Activity Manager will work with Spirit of 2012 and 10 national projects who were also funded as part of the 2014 Physical Activity Legacy Fund to share key learnings and best practise nationwide around targeting the inactive.</p>
Ageing Well (AW)	Older Adults	<p>400 older adults active per month</p> <p>20 new AW volunteers recruited & completed their core training programme</p> <p>2 new programmes introduced</p>	<p>400 older adults active per month</p> <p>246 new participants</p> <p>15 new volunteers recruited, trained and supporting programmes</p> <p>60 active volunteers throughout the year</p> <p>6 new activity sessions introduced including Buddy Tennis</p> <p>10,036 programme visits</p>	<p>The Ageing Well project underwent a review this year to ensure the delivery model was more sustainable and aligned to other Active Communities projects.</p> <p>A new team structure is now in place:</p>

Project/ Service Area	Target Equality Group	Annual Target Output	Output Against Target	Progress & Impact: What difference has the project made in the last year?
				<div data-bbox="1406 252 1977 783" data-label="Diagram"> <pre> graph TD A["Ageing Well Development Officer (30hrs)"] --> B["Ageing Well Project Officer (volunteering) (21hrs)"] A --> C["Ageing Well Project Officer (Programming) (35.75hrs)"] C --> D["Ageing well Project Assistant (Admin) (35.75hrs)"] C --> E["Ageing well Project Assistant (Programme) (18hrs)"] </pre> </div> <p data-bbox="1240 807 2148 887">Changes to the programme delivery have also taken place, including an increase to participants' voluntary contributions from 50p to £1. Care Homes now also cover the full cost of their seated exercise classes.</p> <p data-bbox="1240 951 1279 975">1.1</p> <p data-bbox="1240 995 2148 1075">The AW team have been working with Edinburgh Leisure colleagues to increase older adults participation in swimming and walking; expanding the delivery of buddy swim sessions across our venues and introducing 2 cancer friendly walks.</p> <p data-bbox="1240 1107 2148 1187">The AW project received a £6k grant from Paths for All to support dementia friendly activities within the programme. This funding is being used to train volunteers in dementia awareness and to introduce:</p> <ul data-bbox="1240 1193 2148 1272" style="list-style-type: none"> • a dementia friendly sit to walk programme (a progressive programme of seated, strength and balance exercises leading onto indoor and outdoor walking). • a dementia friendly sensory garden within out Leith allotments.

Project/ Service Area	Target Equality Group	Annual Target Output	Output Against Target	Progress & Impact: What difference has the project made in the last year?
				<p><u>Events</u> AW, in partnership with CEC Health and Social Care, organised and delivered a successful care home Olympics event in July with 11 CEC Health & Social Care, care homes taking part.</p> <p>October 2016 saw the successful delivery of the Big Fit Walk and our annual older adult's event, in partnership with Pilmeny Development Project and CEC. 500 older adults took part in a range of physical activities and information stalls, staffed by a wide range of professionals.</p> <p>Over the last 12months AW has received much recognition for their impactful work with older adults including:</p> <ul style="list-style-type: none"> • Press articles on the older adults event and the big fit walk • STV Edinburgh featured the Older Adults Day and the Big Fit Walk events • BBC Scotland Paths for All featured our walking programme • Friends of the Scotsman article written by our Ageing Well Manager was published in September 2016 and focussed on the importance of being active into later life. • Get Up & Go awards 2016 - The AW volunteer team were awarded a 'highly commended' certificate for their contribution to a service that makes a difference. • Queens Award for Volunteering - As part of our nomination for the Queens Award for Volunteering the Lord Provost visited our Swim Buddies session at the Royal Commonwealth Pool in January 2017. <p>One buddy swim participant who had used a float to swim when she started back in April, has built up her confidence with the support of the volunteers over the past few months and now swims float-free. She swam 34 lengths last week at the Buddy Swim session at Glenogle Swim Centre.</p>
Community Access Programme (CAP)	Voluntary Sector Organisations (Working with a range of equalities groups)	20,000 visits by CAP participants 1,000 participants referred	24,669 visits. Visits are 23% higher than target. 1,053 participants referred.	The Community Access Programme is designed to support community groups working with people facing disadvantages. It encourages people to get active through making more and better use of Edinburgh Leisure facilities. The project works with registered charities based in Edinburgh who want to increase the amount of physical activity that their service users participate in.

Project/ Service Area	Target Equality Group	Annual Target Output	Output Against Target	Progress & Impact: What difference has the project made in the last year?
		185 organisations will join the CAP in 2016/17	190 organisations affiliated. 1,781 voluntary organisation staff card holders.	<p>171 individuals have participated in community-led physical activity sessions. These include:</p> <ul style="list-style-type: none"> • 100 young carers and their families participated in the Edinburgh Young Carers Project Family Fun Day which was organised through the Community Access Programme in partnership with Scottish Widows. • 36 Carers from VOCAL regularly attending physical activity tasters which have been running for 3 months at Meadowbank SC and Drumbrae LC. <p>Delegates from 35 CAP affiliated organisations attended our annual CAP conference in April where workshops were offered on Physical Activity, Health & Wellbeing and encouraging the inactive to get active.</p>
First Steps in Leith	Black & Minority Ethnic (BME) Groups Women's Groups	2,200 visits to Leith Victoria's Women Only swimming sessions.	2,221 visits to women's activities targeting Black & Minority Ethnic women.	<p>The First Steps in Leith Women's Only Swimming session offers a weekly, low cost, swimming session in an environment supported and staffed by women. This offer is attractive to women and their families from Black and Minority Ethnic communities, and women from all over Edinburgh travel to attend this Saturday afternoon service. The number of women attending this service continues to be very high.</p> <p>Since April 1st 2016 the First Steps programme has not received any additional external funding. In recognition of the importance and benefits of offering a female only swim session, staffed by women, existing project funding will support this session to become part of the mainstream Leith Victoria SC programme. As of the 1st of April 17 the cost of a female only swim session has increased from £1 to £2. This remains a significant subsidy and offers a price that is 54.5% lower than a standard swim. Usage will be closely monitored to analyse the impact of this price increase on participation.</p>
Fit For Health (FFH)	Anyone aged 16+ who has a long term health condition (e.g. cardiovascular disease, respiratory disease, heart failure and diabetes)	<p>500 participants referred</p> <p>80% (400) participants start</p> <p>50% (200) completion rate</p>	<p>655 referrals received (31% above target)</p> <p>78.3% (513) participants started</p> <p>33% (131) completion rate</p>	<p>Fit for Health (FFH) is being delivered in 7 Edinburgh Leisure venues.</p> <p>Over the last 12months we have made small changes to the participant pathway. Previously participants had unlimited time to attend 12 FFH sessions. This led to challenges managing waiting lists and made it difficult to report on completion rates. Participants are now invited to a 16week block of FFH sessions and must complete</p>

Project/ Service Area	Target Equality Group	Annual Target Output	Output Against Target	Progress & Impact: What difference has the project made in the last year?
				<p>12weeks to be classed as a completer. This has reduced waiting lists and allowed us to invite 121 new participants in September / October. Prior to this an average of 17-18 people per month were invited to join FFH. We are now able to invite an average of 39 new participants per month. As a result, our completion rates have increased from 100 last year to 131 this year, a 31% increase.</p> <p>We also introduced a part time (16hrs/week) specialist health instructor in June 2016 to allow us to support more people through the programme.</p> <p>The last quarter of 2016-17 saw the introduction of activity trackers to support people to complete the FFH programme. This means that FFH participants can monitor their activity levels out with FFH sessions. The initial role out of trackers was at Leith Victoria and Ainslie Park. The Fit for Health Development Officer will measure the impact of the trackers - it is hoped that they will support behaviour change and motivation levels of participants.</p> <p>Fit for Health worked with Edinburgh University & NHS Lothian to deliver a 12 week programme for South Asian Women. This successful pilot saw an average of 11-12 participants attend each class, with participants improving their 6minute walk test by an average of 89metres (23%). The women reported 'Improved Wellbeing', 'Better Sleep' and 'Feeling Fitter' following the 12week programme with 75% feeling more confident in taking part in independent physical activity.</p> <p>A successful partnership with Queen Margaret University was developed this year with 11 students now supporting programme delivery through student placements.</p> <p>From the 655 referrals the breakdown of health conditions are:-</p> <ul style="list-style-type: none"> • 49% cardiovascular disease • 42% respiratory disease • 29% diabetes • 17% with Multi-conditions

Project/ Service Area	Target Equality Group	Annual Target Output	Output Against Target	Progress & Impact: What difference has the project made in the last year?
				<p>Participants completing the FFH programme increase their 6 minute walk test by an average of 185.3metres (69.5% improvement)</p> <p><i>“At first I was really nervous attending the classes but watching everyone else inspired me and gave me the confidence to complete all the different circuit exercises. I really enjoyed my 12 weeks and I’m definitely planning on continuing to be active!” (FFH participant)</i></p>
<p>Get Going</p>	<p>Children & Young People, aged 5-17, out with a healthy weight range</p>	<p>16 courses per year</p> <p>75% completion rate</p> <p>Maintenance or decrease in BMI at course completion, 3 and 6 month catch up</p>	<p>16 courses completed</p> <p>67% completion rate</p> <p>Average change in BMI from pre-course measurements at:</p> <ul style="list-style-type: none"> • Programme completion: decrease of 0.45kg/m2 • At 3 month catch ups: decrease of 3.7kg/m2 • At 6 month catch ups: decrease of 0.24kg/m2 	<p>Get Going has supported 48 families to complete physical activity and healthy eating courses.</p> <p>The Weight Management Development Officer continues to work with participants and colleagues to provide opportunities for families and children to continue to be active out with the Get Going programme. This has led to the following opportunities being available to Get Going families / children:</p> <ul style="list-style-type: none"> • Concessionary soft play membership: This is offered to all families who complete the 9 week Get Going course and entitles them to 1 month free access to soft play for the referred child, followed by a 6 month membership with 45% discount. 8 families have taken up this soft play membership in 2016/17. • Concessionary coaching places (piloted last year): This is offered to all families who complete the 9 week Get Going course and allows parents to book their children into subsidised coaching blocks. Block 1 is offered with a 60% subsidy and a consecutive coaching block at 30% subsidy. 14 families have taken up this concessionary coaching offer, moving from the Get Going programme into mainstream coaching programmes. Additionally, 11 families from the first pilot group continued with a 2nd term of coaching. <p><i>“It’s great to see how much my kids have progressed through the Get Going programme.</i></p> <p><i>Amy loves using her lifestyle diary and Jamie has really enjoyed the physical activity element. I now know how to compare foods when shopping, which is something I never used to do.” (Parent)</i></p>

Project/ Service Area	Target Equality Group	Annual Target Output	Output Against Target	Progress & Impact: What difference has the project made in the last year?
Get Moving	Adults with a BMI over 30 referred to us from NHS Lothian weight management service	20 courses per year 5% weight loss in 11 weeks Maintained or continued weight loss at 6, 9 and 12 months	22 courses delivered 163 participants completing 72.8% completion rate Average weight loss from pre-course measurements at: <ul style="list-style-type: none"> • Programme completion: 36 (22.1%) have achieved 5% 58 (35.6%) have achieved >3-4.9% • At 6 month catch ups: 63% achieved a further weight decrease • At 9 month catch ups: 47% achieved a further weight decrease • At 12 month catch ups: 27% achieved a further weight decrease 	Get Moving has supported 163 adults to complete the adult weight management programme. To support adults with long term behaviour change the following additional interventions took place: <ul style="list-style-type: none"> • 32 6month follow ups • 17 9month follow ups • 11 12month follow ups 2.1 Outcomes for participants attending courses between April 2016 – March 2017 include: <ul style="list-style-type: none"> • a combined weight loss of 453.14kg (71 stone) • 93% of participants increased their physical activity levels • 74% of participants report an increased knowledge on how to lead a healthier lifestyle • 78% of participants report an increased confidence level • 67% of participants had made improvements to their diet • 67% of participants felt that their overall health had improved <p><i>'I like the combination of learning and getting together for exercise, as both are important. Attending the group regularly gives a sense of support and confidence to make food decisions during the week. Group work and level of activities were good and coordinators were positive.'</i> (Get Moving participant)</p>
Health Development Programme / Health Referral Services	People living with a long term health condition Stroke Health and Wellbeing Exercise Referral Smoke Free Management	100 health referrals Deliver 4 Exercise After Stroke Classes / week	<u>Programme Referrals:</u> Exercise After Stroke 81 Smoke Free Management 38 Cystic Fibrosis 21 <u>Programme visits:</u> Health and Wellbeing 578 Exercise Referral 2188 Smoke Free Management 223 Cystic fibrosis 363	<u>Health and Wellbeing</u> At the start of the year Health and Wellbeing classes were being delivered within 8 EL venues with the primary aim of providing a pathway from our targeted health referral programmes into mainstream Edinburgh Leisure services; making it easy for our health referral participants to stay active. In October a review of Edinburgh Leisure's Health and wellbeing classes saw the launch of a new 3 tier low level class programme which continued to support health referral participants to stay active but also targeted the inactive / less able to become active with Edinburgh Leisure:

Project/ Service Area	Target Equality Group	Annual Target Output	Output Against Target	Progress & Impact: What difference has the project made in the last year?
				<ul style="list-style-type: none"> • Active Sit - Chair based class with a focus on improving strength, balance and confidence in everyday movements. • Strength and Balance - Seated and standing exercises with a focus on improving strength, balance and fitness. • Strength and Cardio - Standing movement class that focuses on fitness, strength and endurance. <p>3.1</p> <p>Recent analysis of Active Sit attendance showed that 85% of participants are non-EL members indicating that we are successfully attracting the less active populations. The Strength & Balance and Strength & Cardio classes were later to launch and initial analysis of attendance highlights that 81% of participants are existing EL members highlighting the benefit to customers in providing lower intensity activity.</p> <p>These classes were initially introduced at Drumbrae Leisure Centre during their re-opening but have since been rolled out to Craiglockhart Leisure Centre, Ainslie Park Leisure Centre, Gracemount Leisure Centre and Meadowbank Sports Centre, meaning we now have 16 classes running weekly.</p> <p><u>Exercise after Stroke</u></p> <p>Weekly classes run at 4 Edinburgh Leisure venues with the Royal Commonwealth Pool introducing a class in early 2017/18. The additional class at Royal Commonwealth Pool is possible due to investment in training in October 2016 where 1 staff member from Royal Commonwealth Pool started their Level 4 Exercise After Stroke training.</p> <p>Focussed work with Stroke wards within NHS Lothian over the last 3 months has seen referrals increase by 15%.</p> <p><i>“The class is excellent and I look forward to it every week for the social aspect as well as the physical aspect” (Exercise After Stroke Participant)</i></p> <p><u>Smoke Free Management</u></p> <p>Over the last few years referrals to this programme had drastically reduced due to NHS staffing issues. Towards the end of 2016 NHS Lothian appointed a new Smoke Free Lothians manager and initial meetings have taken place in January 2017 with a new Smoke Free pathway to be implemented in 2017/18.</p>

Project/ Service Area	Target Equality Group	Annual Target Output	Output Against Target	Progress & Impact: What difference has the project made in the last year?
<p align="center">Healthy Active Minds</p>	<p>People experiencing mild to moderate mental health conditions, stress and anxiety</p>	<p>800 Individual consultations delivered</p> <p>400 participants to complete stage 1 (0-12 weeks)</p> <p>Participants supported to be more active</p> <p>Improve mental wellbeing</p>	<p>707 Individual consultations completed (88% to target)</p> <p>295 completed stage 1 (74% to target)</p> <p>7,815 stage 1 (0-12 weeks) visits made</p> <p>2,192 stage 2 (12 – 36 weeks) visits made</p> <p>Total Visits= 10,007</p> <p>969 physical activity sessions delivered</p>	<p>Healthy Active Minds received 1198 referrals in 2016/17.</p> <p>2,442 1-1 appointments delivered to participants (these include initial consultations, physical activity sessions and post programme follow ups).</p> <p>Historically Healthy Active Minds has been a GP referral programme only but following feedback from Health Professionals and discussions with NHS Lothian we have opened up the referral pathway allowing any mental health professional to refer to the service. We hope that this will make access to the service easier for people that need it. Whilst we don't anticipate the opening up of the referral pathway to have a significant impact on the overall numbers of referrals we will be monitored this over the next 6 months to ensure that we are able to meet demand.</p> <p>Last year saw 26% of appointments not attended or cancelled at the last minute. This is a comparable figure to other services working with this target group. To reduce this level of unattended appointments and improve the customer experience the Healthy Active Minds team introduced a text reminder service in February 2017. Studies show that text reminder services can reduce non-attendance at appointments by up to 50%. The Healthy Active Minds team will monitor appointment attendance over the next 6 months to determine impact.</p> <p>The Healthy Active Minds team use the Warwick Edinburgh Mental Wellbeing Scales (WEMWBS) to monitor participant's mental wellbeing during the programme. The WEMWBS scale runs from 14-40, the higher the score the better someone's wellbeing. Results over that last year evidence an improvement in mental wellbeing after 12 weeks participation in Healthy Active Minds with average scores going from 37 pre-programme to 46.</p> <p>Healthy Active Minds is currently funded to the end of October 2017 through NHS Lothians Mental Wellbeing Team however from November 2017 the funding of all mental health services in Edinburgh will come under the Edinburgh Wellbeing Public Social Partnership. We are hugely passionate about the positive impact physical activity can have on mental health and it is our goal to work with the new Edinburgh Wellbeing Public Social Partnership to continue to deliver our physical activity referral which supports people with mental health conditions to get active and use physical activity as a tool to treat and manage their condition. As it stands however funding post October 17 is uncertain.</p>

Project/ Service Area	Target Equality Group	Annual Target Output	Output Against Target	Progress & Impact: What difference has the project made in the last year?
				<p>Healthy Active Minds evaluations at 12 weeks show:</p> <ul style="list-style-type: none"> • 99.6% enjoyed their Health Active Minds journey • 99.6% plan to continue with physical activity • 99.6% would recommend Healthy Active Minds to others
<p>Looked After & Active</p>	<p>Looked After & Accommodated Children & Young People</p>	<p>500 Looked After & Accommodated children (LAAC) per year</p> <p>6,000 visits to the programme per year</p> <p>100 Children accessing coaching sessions</p>	<p>798 LAAC engaged with the programme</p> <p>6,711 visits to the programme</p> <p>78 children taking part in EL coaching through the LA Active bursary</p>	<p>Looked After & Active was initially launched in April 2013 with a 3 year grant from the City of Edinburgh Council. Funding for this programme came to an end in January 2017 and Edinburgh Leisure took the decision to continue to fund key elements of the programme to January 2018.</p> <p>Looked After and Active uses physical activity and sport to improve the lives of young people in care. It encourages looked after and accommodated children & young people (together with their carers) to become more physically active to improve their health and wellbeing.</p> <p>In 2016 around 1,400 children and young people were looked after by the City of Edinburgh Council. Research shows that children and young people in care don't participate in physical activity, with 34% not doing any at all.</p> <p>This year 798 young people, aged between 0-26 years old have been supported to be more active or learn a new sport through Looked After & Active. 53% are being active regularly, with participants making 6711 visits to Edinburgh Leisure facilities.</p> <p>Any child aged 0 – 26 years old, who is looked after at home, in Kinship Care, Foster Care, in a residential care setting or in through care and after care is eligible.</p> <p>Edinburgh Leisure have delivered 13 physical activity and health and wellbeing outreach sessions to 45 young people in residential units and through care services over the summer.</p>

Project/ Service Area	Target Equality Group	Annual Target Output	Output Against Target	Progress & Impact: What difference has the project made in the last year?
				In February 2017, Edinburgh Leisure recruited a temporary 12 month supervisor to deliver outreach health and wellbeing sessions and 1-1 person centre activity sessions with hard to reach young people.
Move More Edinburgh	People affected by cancer	240 referrals in year 2	172 referrals (72% of target)	<p>Move More Edinburgh was formally launched in May 2016 at the Royal Commonwealth Pool.</p> <p>The programme which has just completed 2 years of delivery currently has the following classes taking place across the city:</p> <ul style="list-style-type: none"> 1 x Gardening (The Royal Botanic Gardens) 2 x Gentle Movement Classes (Leith Victoria Swim Centre and Craiglockhart Leisure Centre) 4 x Circuit classes (Drumbrae Leisure Centre, The Royal Commonwealth Pool, Meadowbank Sports Centre and Napier University, Sighthill) 1 x Walking group (The Meadows) <p>We have also supported our Ageing Well colleagues to introduce 3 cancer friendly walks across the city.</p> <p>Over the last year we have achieved:</p> <ul style="list-style-type: none"> • 172 referrals (This is almost double the referrals of year 1) • 58% (99 people) conversion from referral to participant • 48% (48 people) completing a minimum of 10 weeks of Move More Edinburgh activities. • 1068 physical activity visits made by 126 Move More Edinburgh participants. <p>The last quarter has seen us make some changes to the participant pathway. Previously Macmillan requested that participants were provided 12 weeks access to 4 different activities and were not to repeat any activity. This meant that if people found an activity they enjoyed they still needed to move on after 12 weeks leading to low attendance at classes and some people only taking part in 12 weeks of activity as they were not interested in attending the other Move More sessions. We have worked with Macmillan to improve this pathway and participants can now take part in 48 weeks of their preferred activities. This has led to increased activity levels and has increased the number of people in each session. This has also had a positive impact on the social element of the programme which is important to participants. The impact on completion rates and sustained physical activity longer term is being monitored.</p>

Project/ Service Area	Target Equality Group	Annual Target Output	Output Against Target	Progress & Impact: What difference has the project made in the last year?
				Following feedback from participants around the marketing images on Move More leaflets the Move More Development Officer worked with Macmillan marketing team to update the images - Move More projects nationwide are now using images featuring participants from the Move More Edinburgh project.
Open All Hours	Children & Young People Disabilities / Additional Support Needs Low Income Households Young Women	300 young people to attend weekly, stretch target of 350 5 young volunteers to support the citywide programme Work with Fabb to encourage young people with Additional Support Needs (ASN) to attend the provision	336 visits per week 3 young volunteers currently working in 3 Edinburgh Leisure venues 7 Fabb staff working in 4 venues supporting 19 young people with additional supports needs to attend the provision	Open All Hours is a physical activity youth work provision delivered in partnership between Edinburgh Leisure, City of Edinburgh Council and the voluntary organisations FABB, Canongate Youth, Jack Kane Community Centre and Southside Community Centre. The provision aims to provide young people with fully inclusive, accessible and affordable opportunities to take part in sports and physical activities at weekends. Open All Hours takes place in 10 Edinburgh Leisure facilities and Wester Hailes Education Centre (WHEC). Young People attending can choose to go to the gym, go swimming, participate in a dance session, enjoy team sports or hang out with their friends. This year there were 7742 individual visits to Open All Hours over a 23 week period, which equates to 336 visits per week. Funding for 2017/18 has been secured to run Open All Hours for 23 weeks. Funding beyond this is uncertain. Ainslie Park have two very keen and dedicated young volunteers who have been volunteering for a year and half every Friday evening. Both volunteers came through the programme and understand how Open All Hours offers young people a positive activity to take part in on Friday evenings. A smoking prevention poster was created by the young people at the Jack Kane Sports Centre Open All Hours, which was funded through Lothian Association of Youth Clubs Youth Tobacco Grants, and is now being promoted around the local community. The centre's detached youth team and the young people took the poster to various locations in and around the local community to promote the healthy choices message. Drumrae and WHEC Open All Hours have created strong links with their local rugby clubs. The Rugby Development Officers and coaches have been delivering positive coaching sessions throughout this year. More than 30 young people have benefited from the coaching sessions, and 4 attended Murrayfield Wanderers Summer Rugby Camp in 2016.

Project/ Service Area	Target Equality Group	Annual Target Output	Output Against Target	Progress & Impact: What difference has the project made in the last year?
				Fabb (Facilitating access breaking barriers) have currently 7 youth work staff involved in Open All Hours venues across the city – namely, Commonwealth Pool, Drumbrae, Gracemount and Warrender. Nineteen young people take part in the sessions, supported by a Fabb worker (10 boys and 5 girls)
More Families More Active	Families on a low income in North East Edinburgh	1,000 Visits to More Families, More Active programme initiatives in North East Edinburgh	952 Visits to More Families, More Active programme initiatives in North East Edinburgh	<p>More Families More Active works with families on a low income in the North East of the city - taking in Craigmillar, Niddrie, Duddingston, Craigentenny and Leith – to provide opportunities for them to be more physically active.</p> <p>The Scottish Index of Multiple Deprivation (SIMD) identifies concentrations of deprived areas across the country and its 2016 statistics show that areas in the North East are among the most deprived in Scotland. More Families, More Active supports families to overcome the health inequalities they face, developing healthy physical activity habits, changing behaviour and encouraging the lifelong health benefits associated with achieving recommended levels of physical activity.</p> <p>In 2016/17 More Families More Active has:</p> <ul style="list-style-type: none"> • Worked with Jack Kane Sports Centre in Craigmillar to pilot low cost activities for under 5's including "pop up" soft play, Active Start and Mini Kickers. • Provided local children with the opportunity to play outdoors in a safe environment with 6 weeks of free play sessions during the summer holidays • Delivered 3 terms of "Get Moving" (Edinburgh Leisure's Weight Management programme) from Jack Kane Sports Centre, where local adults with a BMI of 30 or over could be referred by their GP for a 12 week weight management course. • Worked in partnership with Active Schools to provide the Primary 1 class at Niddrie Mill School with lunch time music and movement classes for 8 weeks. • Participated in Health promotion weeks in 3 local primary and secondary schools • Delivered physical activity sessions for a young men's group in partnership with the Health Opportunities Team in Niddrie. • Launched a new product for under 5's – Born to Move - at Meadowbank Sports Centre and The Royal Commonwealth Pool, with 4 classes running each week. 40 local children attended 2 "roadshow" family fun days to promote the product. • Piloted an 8 week block of fitness classes for teenagers at The Royal Commonwealth Pool, with group cycling and dance fitness classes for 13-17 year olds.

Project/ Service Area	Target Equality Group	Annual Target Output	Output Against Target	Progress & Impact: What difference has the project made in the last year?
				<ul style="list-style-type: none"> Delivered fitness taster sessions for parent's groups in community venues and in partnership with 3RD sector organisations such as Edinburgh Young Carers Project and the Citadel in Leith.
<p>Positive Destinations Through Sport</p>	<p>Children & Young People Not in Employment, Education or Training (NEET CYP)</p>	<p>150 Participants per year</p> <p>100 young people to gain certification /qualification</p> <p>50 young people to complete a work placement</p>	<p>173 young people engaged in Positive Destinations programme</p> <p>96 young people gained sports qualification/certification</p> <p>45 work based placements have been completed</p>	<p>Edinburgh Leisure's Positive Destinations through Sport project utilises the capacity of sport to transform lives, increase motivation, encourage learning and support personal development.</p> <p>The project is targeted at young people who are Not in Employment, Education or Training (NEET). Young people on the programme are encouraged to progress into Further or Higher Education, or supported into employment within the leisure Industry.</p> <ul style="list-style-type: none"> 173 young people engaged on Positive Destinations interventions during the period April 2016 – March 2017 96 young people gained sports qualification/certification in same period 75 work based placements completed 6 Sports Leaders SQCF Level 4 courses delivered in Edinburgh engaging over 100 young people 8 Sports leader's day courses successfully delivered in partnership with CEC Activity Agreements engaging 65 young people. 96 young people receiving sports qualifications/certifications which include Sports Leaders Award, UKCC Level 1, NPLQ, Scottish FA Football qualifications, Athletics Leaders & First Aid 20 participants have since moved into employment/volunteering within Edinburgh Leisure as service providers, LA's and cleaners 35 participants have since moved into further education opportunities at college and university <p>Positive Destinations has been successful in securing £3000 funding from a local trust to set up and support the delivery of the leadership academy at Castlebrae High School.</p> <p>Positive Destinations was successful in October 2016 in securing £20,000 worth of project funding from the State Street Foundation to deliver Sports Leaders courses to a further 150 young people across Edinburgh. Due to the good work in the first 6 months of delivery of the State Street funding, Edinburgh Leisure have been invited to</p>

Project/ Service Area	Target Equality Group	Annual Target Output	Output Against Target	Progress & Impact: What difference has the project made in the last year?
				<p>reapply for continuation funding to enable the further delivery of personal development projects for young people in Edinburgh.</p> <p><i>“Over the course, I have come across a few difficulties. I have OCD, on which I struggle with every day. However, the course has made me able to overcome some of my struggles and helped me figure out new strategies for me to cope with my intrusive thoughts and actions I take towards those thoughts” (Jemma, Positive Destinations Participant)</i></p> <p><i>“The course helped me develop my confidence in meeting new people and the ability to stand up and speak to a large group of people. It’s increased my people skills, where I’m now able to speak with people and get myself out there and know I’m giving a good impression of myself” (James, Positive Destinations Participant)</i></p> <p><i>“The course taught me all the fundamentals of how to be a good coach. Planning your sessions by creating a session plan and how to structure the session. It’s taught me how to deal with difficult situations whilst coaching, such as what to do when someone is injured or kids who are not wanting to take part in activity. Overall the course was a great experience, met some great people, developed my skills as a coach and the course is a great starting block for my coaching career. (Ryan, Positive Destinations Tutor)</i></p>
Young Ambassadors	Children & Young People	<p>4 Young Ambassadors to be registered from each State School (23) in Edinburgh</p> <p>Training calendar created</p> <p>Young Ambassadors training residential to take place in November 2016, and 30 YAs to attend</p>	<p>21 schools registered with the Young Ambassadors Programme</p> <p>Training calendar created</p> <p>Training residential in November 2016. 41 YAs from 15 schools attended</p>	<p>The Young Ambassador programme is a national Youth Sport Trust and Sportscotland programme, facilitated in Edinburgh by CEC Active Schools and Edinburgh Leisure. Our aim is use the power of sport and physical activity to upskill young people to promote and be ambassadors of sport in the School and Community. We support young people to lead and support sport in their schools and to lead and facilitate both Edinburgh Leisure and Active Schools events.</p> <p>The Young Ambassadors induction day took place on the 24th June at Meggetland Sports Complex. 51 Young Ambassadors from 18 Edinburgh State Schools were represented. There was also 6 from 3 Special Schools. The day consisted of workshops on their role as a Young Ambassadors, sharing training and volunteering opportunities and teambuilding.</p>

Project/ Service Area	Target Equality Group	Annual Target Output	Output Against Target	Progress & Impact: What difference has the project made in the last year?
				<p>The training residential took place on 11th to 13th November 2016 at Loch Eil. 41 Young Ambassadors from 15 schools attended the residential. Training included Sports Leadership, presentation skills, and teambuilding.</p> <p><i>'Great experience and good for learning new skills and getting to know more Young Ambassadors across the city' (Young Ambassadors participant)</i></p> <p><i>'I had a really positive time at the residential, I always have a great time with all the Young Ambassadors as we all have the same interests and strive to succeed and achieve in life – can't wait till next year!'</i> (Young Ambassadors participant)</p> <p>A new Development Group has been created with senior Young Ambassadors recruited from 6 High Schools. Their main responsibilities for this year are fundraising for the residential in November, creation of a quarterly newsletter and to lead on the Young Ambassadors citywide meetings.</p>
Steady Steps	Health referral programme for those who have had or are at risk of having a fall.	<p>400 referrals per year</p> <p>100 per quarter</p> <p>Increased confidence</p> <p>Improved physical function</p>	<p>615 referrals</p> <p>314 completed programme</p> <p>97 on waiting list</p> <p>64 not taken up the opportunity due to health condition</p>	<p>In April 2016 we received an additional £13,000 from the Prevention Investment Fund to cover the cost of an additional part time instructor to support the delivery of Steady Steps. The part time instructor started with the project in June 2016.</p> <p>As a result of this increased staffing we have been able to grow the delivery of Steady Steps with four new classes introduced during 2016/2017 at the following Edinburgh Leisure venues:</p> <ul style="list-style-type: none"> • Ainslie Park Leisure Centre • Leith Victoria Swim Centre • Craiglockhart Leisure Centre • Portobello Swim Centre <p>Volunteer recruitment and retention continues to be challenging, with a number of our volunteers being university students and volunteer hours are heavily influenced by the University year. Despite the difficulties we have managed to train 11 new volunteers over the year.</p>

Project/ Service Area	Target Equality Group	Annual Target Output	Output Against Target	Progress & Impact: What difference has the project made in the last year?
				<p>Over the last 12 months Steady Steps has been profiled through case study presentations' at both the SPORTA health Improvement conference in September 2016 and the Scottish Health and Social Care Facilities Conference in November 2016. In addition to this Steady Steps was short-listed and commended at the Herald Society Awards in association with Social Work Scotland for The Older people's project Award in November 2016.</p>

Culture and Communities Committee

10.00am, Tuesday, 14 November 2017

Festival City Theatres Trust Company Performance Report 2016/17

Item number	9.4
Report number	
Executive/routine	Executive
Wards	All
Council Commitments	C46

Executive Summary

This is the fourth annual performance report prepared as a requirement of the Services and Funding Agreement process adopted in 2013/14.

The Festival City Theatres Trust, responsible for the programming and management of both the King's and Festival Theatres, and the Studio at the Festival Theatre, has had a successful year, with positive growth in programming, income and attendances.

Festival City Theatres Trust Company Performance Report 2016/17

1. Recommendations

- 1.1 It is recommended that the Culture and Communities Committee notes the positive performance of the Festival City Theatres Trust during 2016/17.

2. Background

- 2.1 This is the fourth annual performance report prepared as a requirement of the Services and Funding Agreement process adopted in 2013/14.

3. Main report

- 3.1 The Festival City Theatres Trust (FCTT) reports on its performance to Council Monitoring Officers as required by the Services and Funding Agreement on a monthly, quarterly and annual basis.
- 3.2 The Services and Funding Agreement for 2016/17 was aligned to Council Pledges and had 25 Targets aligned to five key performance headings.

These were:

- leadership;
- resources and sustainability;
- communications and responding to feedback;
- Inclusion, Diversity, Equality and Access; and
- facilitation, partnership, developing and promoting joint working.

FCTT performed well against all of the targets.

- 3.3 The programme continues to reflect work by international and national theatre and dance companies, alongside performances and participation activities by local non-professional groups across the three venues.

3.4 2016/17 programme examples included:

- the Mary Poppins musical (a show from Cameron Macintosh in a co-production with Disney Productions);
- Christmas programming demonstrated appeal across ages and interests with the successful King's Pantomime, Scottish Ballet's 'Hansel and Gretel' and 'Too many Penguins?' in the Studio;
- the continued and growing partnerships with the city's festivals included the Fringe, Film and Children's Festivals amongst others, as well as festivals such as Luminare and the Jazz and Blues Festival;
- the Opera programme continued to flourish with Scottish Opera's 'The Marriage of Figaro' and Opera North's 'Billy Budd';
- dance is well represented with Rambert and Alvin Ailey American Dance Theater amongst others;
- both the Festival and King's Theatres also hosted a strong drama programme including the return of the National Theatre's 'The Curious Incident of the Dog in the Night-time' and at the King's a diverse programme included 'A Tale of Two Cities' and a debut production of 'The Broons'.

3.5 The Learning and Participation programme continues to go from strength to strength working across four key areas of:

- working in schools;
- overcoming barriers to access;
- supporting emerging talent; and
- encouraging public engagement.

3.6 The Forget Me Not programme (a project to make the theatres dementia-friendly) delivered 168 events and engaged over 3,000 participants. Events included the first dementia-friendly performance of a major touring musical, 'Chitty Chitty Bang Bang', the UK's first dementia-friendly opera – a special performance of 'The Marriage of Figaro', and the world première of 'Curious Shoes', a bespoke piece of theatre for people living with dementia.

3.7 The first 'Awfey Huge Variety Show' took place on the Festival Theatre main stage. This was a show created and performed by the children of Edinburgh's special schools.

3.8 The Attic Collective was launched, a new theatre company for young people in Scotland. The 18 company members participated in a rigorous selection and audition process, which began with over 350 applicants, and delivered their first production in January 2017.

- 3.9 The three year 'Start' project ended this year. The programme gave primary school children who are new to theatre an inspiring free programme of visits to professional shows, workshops to develop new skills, support to create their own work and the opportunity to share their work on Scotland's biggest stage.
- 3.10 The theatres programme also received very positive reviews and press coverage with four and five star reviews for their top ten performing shows. A link to the online FCTT Annual Review is provided at point ten in this report.

4. Measures of success

- 4.1 The FCTT contributes effectively to the delivery of the Council's Business Plan.
- 4.2 The Services and Funding Agreement ensures performance reporting requirements are monitored and met.
- 4.3 Success is also measured against the following objectives within the Culture Plan:
- ensure that everyone has access to world class cultural provision;
 - encourage the highest standards of creativity and excellence in all aspects of cultural activity;
 - support greater partnership working in the cultural and creative sectors and maximise resources available to help them thrive all year round; and
 - articulate the positive impact of culture in Edinburgh and promote Edinburgh's cultural success locally, nationally and internationally.

5. Financial impact

- 5.1 FCTT is a Creative Scotland Regularly Funded Organisation and 2016/17 is the second year of a three year commitment of a grant of £105,000 per annum supporting drama and dance. The Council awarded a grant of £646,489 to FCTT in 2016/17.
- 5.2 FCTT ticket income was increased by 25% to total ticket income over 155 shows of £9.9M.

6. Risk, policy, compliance and governance impact

- 6.1 This report is required under the Council's governance arrangements for Council Companies. There are no risk, policy or compliance implications arising from this report.

7. Equalities impact

- 7.1 FCTT actively promotes access to services for different equalities groups; provides data on the level of use of services by equalities groups; provides evidence of quality analysis relating to equality groups.

8. Sustainability impact

- 8.1 There are no sustainability implications arising from this report.

9. Consultation and engagement

None

10. Background reading/external references

- 10.1 FCTT website [Home | edtheatres.com](http://edtheatres.com)
- 10.2 FCTT Annual review 2016/17 [About us | edtheatres.com](http://edtheatres.com)
- 10.3 Previous Committee Reports:
- 10.4 Culture and Sport Committee Item 7.5 on 19 August 2014 [Culture and Sport Committee | The City of Edinburgh Council](#)
- 10.5 Culture and Sport Committee Item 7.6 on 16 December 2014 [Culture and Sport Committee | The City of Edinburgh Council](#)
- 10.6 Culture and Sport Committee Item 7.2 on 18 August 2015 [Culture and Sport Committee | The City of Edinburgh Council](#)
- 10.7 Culture and Sport Committee Item 7.2 on 23 August 2016 [Culture and Sport Committee | The City of Edinburgh Council](#)

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11. Appendices

None